

Greater Norwich Growth Board

Date: 06 October 2022

Time: 2:00pm

Venue: Virtual - Zoom

This meeting will be live streamed for public viewing via the following link:
<https://www.youtube.com/channel/UCZciRgwo84-iPyRlmsTCIng>

Board Members:

South Norfolk Council

Cllr John Fuller (Chair)

Norfolk County Council

Cllr Andrew Proctor (Vice Chair)

Norwich City Council

Cllr Alan Waters

Broadland District Council

Cllr Shaun Vincent

New Anglia LEP

CJ Green

Officers:

Trevor Holden

Phil Courtier

Tom McCabe

Carolyn Reid

Stephen Evans

Graham Nelson

Trevor Holden

Phil Courtier

Chris Starkie

Jobs, homes and prosperity for local people



AGENDA

Item	Minute
1.	Apologies
2.	Declarations of Interest
3.	Minutes of meeting held on 13 June 2022 (page 4)
4.	IIF Project Showcase: Broadland Country Park <i>Sara Burston, Project Co-ordinator Broadland Country Park</i>
5.	Greater Norwich Physical Activity and Sports Strategy (page 8) <i>Simon Hamilton, Sport England Extended Workforce and Strategic Director Active Norfolk</i>
6.	Greater Norwich Infrastructure Plan Appendices (page 59) <i>Phil Courtier, Director of Place, Broadland and South Norfolk District Councils</i>
7.	Schools' Capital Programme for Greater Norwich (page 135) <i>Samantha Fletcher, Asst Director Education Strategy and Infrastructure, Norfolk County Council</i>
8.	Match funding Levelling up Fund projects (page 146) <i>Phil Courtier, Director of Place, Broadland and South Norfolk District Councils</i>
9.	City Deal Borrowing (page 156) <i>Phil Courtier, Director of Place, Broadland and South Norfolk District Councils</i>
10.	Date of Next Meeting <i>15 December 2022 at 2:00pm (a virtual link will be sent with the papers)</i>

FOR FURTHER INFORMATION PLEASE CONTACT:

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If you would like this agenda in large print, audio, Braille, alternative format or in a different language, please call Grace Burke, Greater Norwich Project Team Leader on 01603 222727 or email grace.burke@norfolk.gov.uk



Please call Grace Burke, Greater Norwich Project Team Leader on 01603 222727 or email grace.burke@norfolk.gov.uk in advance of the meeting if you have any queries regarding access requirements.

Greater Norwich Growth Board Meeting Minutes

Date: 13 June

Time: 14:00

Venue: Broadland District Council, Thorpe Lodge, 1 Yarmouth Road,
Norwich, NR7 ODU

Present

Name	Organisation	Role
Cllr Alan Waters	Norwich City Council	Board Member
Graham Nelson	Norwich City Council	Officer
Cllr John Fuller (Chair)	South Norfolk Council	Board Member
Phil Courtier	South Norfolk Council & Broadland District Council	Officer
Cllr Shaun Vincent	Broadland District Council	Board Member
Cllr Andrew Proctor (Vice Chair)	Norfolk County Council	Board Member
CJ Green	New Anglia LEP	Board Member

In Attendance

Name	Organisation	Job Title
Jackie Thornton	Community Sports Foundation	Head of Development
Richard Doleman	Norfolk County Council	Principal Planner
Jonathon Pyle	South Norfolk Council & Broadland District Council	Public Relations Manager
Grace Burke	Greater Norwich Project Team	Greater Norwich Project Team Leader
Ruth Oyeniyi	Greater Norwich Project Team	Greater Norwich Senior Projects Officer
Tom Cushan	Greater Norwich Project Team	Greater Norwich Project Officer
Leah Arthurton	South Norfolk Council & Broadland District Council	Democratic Services Officer

Minutes

Item	Minute
1.	<p>Handover of Chair</p> <p>AW handed over the position of chair to JF. JF thanked AW and noted that the substantive item on agenda is the Greater Norwich Infrastructure Plan (GNIP).</p>
2.	<p>Apologies for absence</p> <p>Apologies were received on behalf of Vince Muspratt, Chris Starkie, Tom McCabe, Stephen Evans.</p>
3.	<p>Declarations of interest</p> <p>There were no declarations of interests.</p>
4.	<p>Minutes of meeting held on 18 March 2022</p> <p>GN gave a brief update on East Norwich. The masterplan has been completed up to stage 2 and endorsed by Norwich City’s Cabinet. Cabinet have agreed to support officers in working with Homes England in shaping third phase of masterplan, around delivery mechanisms & vehicles. GN will report back later in the year.</p> <p>RESOLVED to agree the accuracy of the minutes of the meeting held on 18 March 2022</p>
5.	<p>IIF Project Showcase: Community Sports Hub- the Nest <i>Jackie Thornton, Head of Development, Community Sports Foundation</i></p> <p>JT delivered a presentation detailing the success of the Nest since receiving funding from the GNGB. Noted that the needs identified in the GNGB’s 2015 built facility strategy allowed the Nest to leverage in funding. JT described the impact of investment from GNGB, converting a derelict site into a vibrant community space, and explained that this was pivotal in securing additional funding. The Nest is running very successful schemes driving inclusion for people with disabilities, boosting mental health and wellbeing, and supporting disadvantaged people to raise their aspirations. They are receiving an average footfall of 11,000 people per month and having a huge impact on the local area.</p> <p>JT noted there are three key upcoming infrastructure projects. The Nest has committed 35k for a Toddler Challenge Woods Adventure area. They are applying for funding for a 2nd 3G pitch and want to build a double sports hall suitable for people with disabilities. AP asked what match funding was in place for the 3G pitch. JT stated that they have 200k, and the remaining money will come from the football foundation.</p>

	<p>JT noted that outline planning permission is in place for the sports hall but would need some amendments as the plans changed. AP & JF agreed that this would be a good opportunity to engage with Parish and Neighbourhood CIL.</p> <p>RESOLVED to note the presentation.</p>
6.	<p>Greater Norwich Infrastructure Plan <i>Phil Courtier, Director of Place, Broadland and South Norfolk District Councils</i></p> <p>PC introduced the Greater Norwich Infrastructure Plan. Stated that the GNIP demonstrates we are an exemplar in partnership working and delivery. A section has been added this year which shows the level of funding opportunities and demonstrates we are drawing in other significant funds into this area. The plan also deals with growth areas, challenges, and attempts to reflect issues including Nutrient Neutrality. Appendix A provides a list of infrastructure needs. PC recommended to accept the GNIP and therefore open the call for projects with a closing date in July.</p> <p>JF questioned if the £2m per year topslice for education would continue. PC confirmed this was still in place and noted that the GNPT have endeavoured to engage with the education team.</p> <p>JF questioned if the GNGB had sufficient funds in place with the introduction of IL legislation changes. GB stated that the detail on changes has not yet been made available by government. The GNPT will be preparing the 5YIIP for December, which will include prospective income and existing commitments. JF queried the timing of this, and GB agreed to discuss with the IDB. GB also noted that education are preparing a report to demonstrate and explain how they could deliver their programme with their topslice used to repay borrowing rather than being allocated to an individual project.</p> <p>JF raised concern over the number of TBCs listed in the project appendices and requested that this information be updated, with projects removed if owners cannot provide information. PC agreed that all projects should have a better description and should give a ballpark figure for budget but advised against removing projects.</p> <p>JF noted a typo for the project “Footpath/cycleway Hethersett Lane to A47”</p>

	<p>JF stated that the main document is acceptable as an infrastructure plan, but the appendices should be reviewed. AP agreed and suggested including an explanatory paragraph about the appendices to explain why things are shown.</p> <p>JF suggested that the project list should make clear who owns each project, and that the appendix B on neighbourhood plans should also be improved.</p> <p>AW noted that Heartsease roundabout should be allocated to Norwich rather than Broadland.</p> <p>RESOLVED to accept the body of the GNIP allowing the opening of the call for new projects to go ahead, and request that the appendices be reviewed</p> <p>The meeting closed at @ 15:06</p>
7.	<p>Date of Next Meeting</p> <p>RESOLVED to confirm that the next meeting of the board will be held on <i>06 October 2022 at 2:00pm (a virtual link will be sent with the papers)</i></p>

Greater Norwich Physical Activity and Sports Strategy

Simon Hamilton, Sport England Extended Workforce and Strategic Director Active Norfolk

Summary

This report introduces the draft Greater Norwich Physical Activity and Sports Strategy.

Recommendations

- (i) GNGB are recommended to accept the Greater Norwich Physical Activity and Sports Strategy.
- (ii) GNGB are asked whether an in person launch event should accompany an online soft launch.

Report

1. Introduction

At their meeting on 24th September 2020, the GNGB agreed for the Greater Norwich Physical Activity and Sports Strategy (PASS) to be developed. The PASS will provide an update to the 2015 Sport Facility and Playing Pitch Strategy, whilst also broadening the scope of the work by ensuring that sport and physical activity focuses on outcomes that improve physical health and mental wellbeing, reduce inequalities, improve community cohesion, and support economic development.

It was agreed that the strategy should progress in accordance with [Sport England's Strategic Outcomes Planning Guidance \(SOPG\)](#). The GNGB allocated £50,000 to the PASS which was later matched by a further £50,000 from Sport England. Following the completion of a tender process, the contract to complete the work was awarded to FMG Consulting Ltd on 11th May 2021.

The PASS has been completed and is being recommended to the GNGB for agreement, following which it will be up to each individual partner as to how they will endorse, adopt, or note it.

Completing this work alongside Sport England has led to Greater Norwich being one of the early adopters of Sport England's SOPG and certainly the first group of authorities to have prepared such a strategy in partnership, across the three district areas.

2. Development of the strategy

The development of the PASS was overseen by the Greater Norwich Sport and Physical Activity Working Group (SPAWG) who are a pre-established partnership subgroup consisting of the thematic leads from each district authority, representatives from Active Norfolk, the Greater Norwich Project Team and the Greater Norwich Local Plan Team.

Updates of the work were provided to the Greater Norwich Infrastructure Delivery Board at key decision making and reporting points.

The PASS and its supporting evidence documents were developed in accordance with Sport England’s guidance. Specific stakeholder groups were set up to progress the different aspects of the work. This included one cross partnership steering group to oversee the PASS whilst representatives from each sporting governing body met to help create the Playing Pitch Strategy (PPS) and Built Facilities Strategy (BFS).

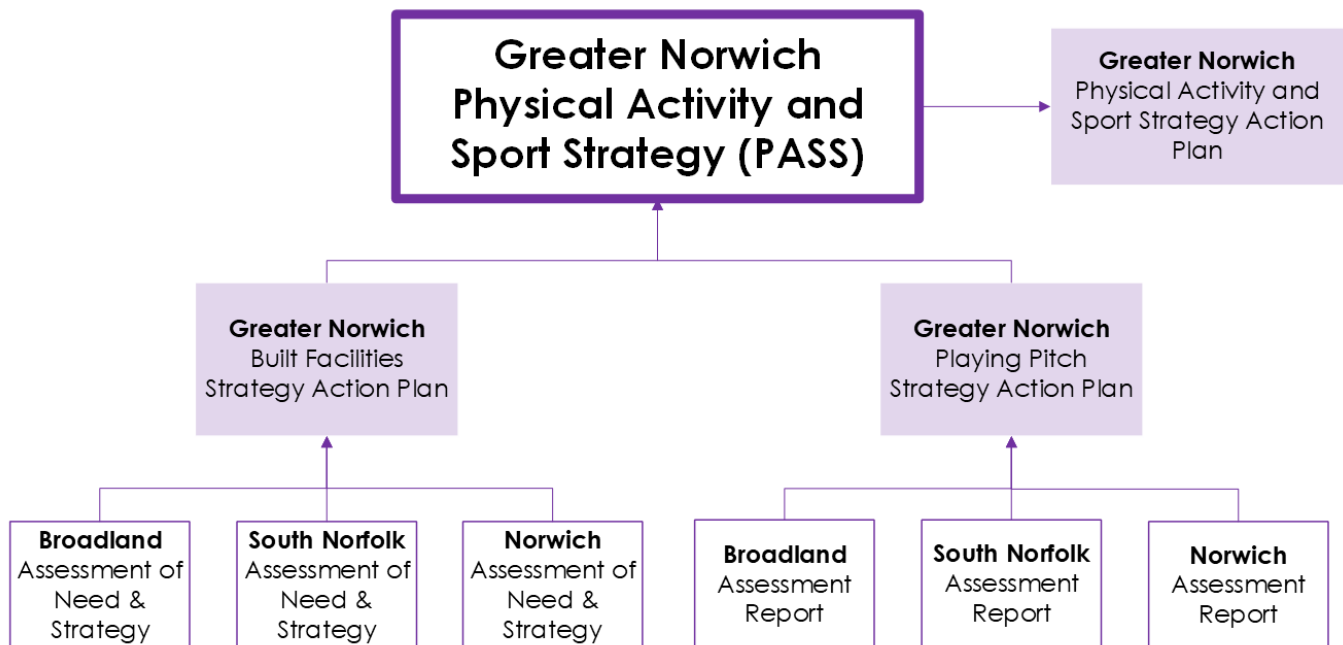
In conclusion, sign off for the Greater Norwich PASS and its supporting documents has been received from a vast range of cross partnership, internal and external stakeholders. We thank them all for their support and commitment throughout the development of this Strategy.

3. The strategy documents

The PASS is an overarching strategy document which has been further summarised into a strategy on a page (Appendix 6B). This document is intended to give a high-level understanding of the strategy and is written for all audiences.

The PASS has been informed by over 1000 pages of evidence documentation which were compiled following the completion of playing pitch and sport facility assessments, the review of Sport England’s Facilities Planning Model data, consultation with other stakeholders, clubs and sport’s governing bodies plus over 4500 responses to a public consultation. These documents are more detailed and sometimes include more technical terms because they are intended to be mainly used by health and sport officers and other industry personnel.

Figure 1 The PASS and supporting documents



- **The PASS** (Appendix 6A) - The overarching strategy document.
- **The PASS Strategy on a Page** (Appendix 6B) – A one page summary of the overarching strategy
- **PASS Action Plan** (Appendix 6C) recommends programmes and work areas that are required to meet the agreed strategy outcomes which reach beyond the scope of physical infrastructure delivery.

- **Built Facilities Strategy Action Plan** (Appendices 6E – 6H) individual facility assessment reports and strategies for each district authority plus a joint action plan for infrastructure delivery.
- **Playing Pitch Strategy Action Plan** (Appendix 6I-6O) individual playing pitch assessment reports for each district authority, plus a joint strategy action plan for infrastructure delivery.

In addition to these main documents there are also appendices to the Strategy. These include a funding plan and detailed summary of the responses received through the public consultation.

Links to download all these documents are available in the appendices of this paper.

4. The next steps

The recommendations within the three action plans are wide ranging, and many are not within the direct control of the partners to deliver themselves. The PASS has been commissioned to inform strategic direction of delivery through the provision of a detailed evidence base and framework. The vision of the strategy is to:

‘Enhance the health, well-being and quality of life of our residents by creating opportunities for and inspiring people to become more active’

The GNGB are fully aware that they cannot achieve this alone, but they can use their award-winning partnership working practices to undertake the Mission:

‘To work with a range of partners to address reasons for inactivity by supporting the development of facilities and encouraging active lifestyle behaviours for all’

Subject to the acceptance of the PASS by the GNGB:

- It will be reported to each Greater Norwich partner authority for it to be aligned with their individual adoption procedures.
- It will supersede the 2015 Sport Facility and Playing Pitch Strategy and be used to inform future plan making.
- It will be used to support the GNGBs future decision making and help direct the allocation of resource. The mission, vision and guiding principles create a framework from which future programmes and projects can be reviewed against.
- The SPAWG will continue to meet regularly, overseeing the monitoring of the action plans and will provide updates to the Greater Norwich Delivery Officers Group and Infrastructure Delivery Board.
- The detailed evidence documents will be publicly available, enabling all stakeholders to use the information to inform their delivery plans and support them in leveraging in external funding.
- The SPAWG will host annual meetings with the sport’s governing bodies to share and record delivery outcomes, discuss best practice, consider new funding streams and enhance cross sport collaboration.
- An online launch will be planned, and documents hosted on the GNGBs website. This intends to raise awareness of the PASS whilst providing feedback to the clubs, governing bodies and

over 4500 residents who responded to the consultation. The GNGB are asked whether an in-person launch should accompany the online launch.

Please note that implementation of the action plans is beyond the scope of the PASS. Recommendations have been assigned to at least one Greater Norwich partner to act as lead for monitoring and reporting purposes. Following acceptance of the strategy the SPAWG will identify lead delivery organisations because it is expected that the majority of implementation will be brought forward by external stakeholders.

The PASS does not seek to direct the specific methodology for measurement of project delivery outcomes, instead it provides a summary of what success should look like within each defined programme and work area, which can be used as a framework for projects to be developed and assessed against.

5. Funding delivery beyond acceptance of the strategy

Appended to the PASS is a funding plan which provides details of all main funding streams that are currently available to the sporting industry.

Infrastructure projects that are recommended within the PASS action plan will be welcome to follow the application procedures for the Greater Norwich Infrastructure Investment Fund (IIF pooled CIL), but inclusion within the PASS does not pre-qualify their acceptance for funding. Each project will be assessed against the adopted fund rules, and the IIF can only support the delivery of a small portion of the total that is identified within this strategy.

The completion of the PASS demonstrates the GNGBs keen understanding of the need to work together to close the funding gap. Through the sharing of resources, skills and influence the Greater Norwich area now has an extensive cross authority evidence base. This will be used as a tool to plan and prioritise delivery whilst also lobbying for additional funding. It enables both internal and external stakeholders to bring forward the delivery of work programmes and infrastructure to enhance the health, well-being and quality of life of our residents.

6. Recommendation

- i) The GNGB are recommended to accept the Greater Norwich Physical Activity and Sports Strategy.
- ii) The GNGB are asked whether an in person launch event should be arranged to accompany the online soft launch.

7. Issues and Risks

7.1 Other Resource Implications

The PASS will be monitored, and updates reported using the existing staff resource within the Greater Norwich governance structure.

Identification of the resource for the implementation of the action plans is not within the scope of the strategy, instead the PASS is intended to provide a detailed evidence base, from which the

partners and external stakeholders can use to support their decision making regarding the development and delivery of programmes and projects.

Acceptance of the PASS does not denote any commitment from the GNGB to commit funding to specific projects. Securing funding will be the responsibility of the individual project sponsors.

7.2 Legal Implications

The information within the PASS is to be used as an evidence base only. It is not a legal document.

7.3 Risks

The information within the PASS will become out of date as time passes, reducing its integrity and value. This will be mitigated through the monitoring and updating of the strategy by the SPAWG.

7.4 Equality

The PASS and its supporting documents are compliant with digital accessibility legislation, specifically: *Public Sector Bodies (Websites and Mobile Applications) (No. 2) Accessibility Regulations 2018*

A public consultation was undertaken to inform the strategy, engaging with over 4500 residents of Greater Norwich. Residents with protected characteristics are well represented in this consultation.

An Equality Impact Assessment (EQIA) has been conducted and based on the evidence available this strategy is likely to have a positive impact on people with protected characteristics living in Greater Norwich. The Equality team at NCC have been consulted on the EQIA. Any actions drawn from this strategy may still need to conduct their own EQIA's as per the lead organisation's policies.

7.5 Environmental implications

The assessment of the environmental impacts of individual projects will be the responsibility of project sponsors.

Officer Contact

If you have any questions about matters contained in this paper please get in touch with:

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Grace Burke	01603 222727	grace.burke@norfolk.gov.uk
Tom Cushan	01603 365784	thomas.cushan@norfolk.gov.uk

Appendices

- Appendix A - [Physical Activity and Sport Strategy \(PASS\)](#) (included with papers)
- Appendix B - [Physical Activity and Sport Strategy - Strategy on a Page](#) (included with papers)
- Appendix C - [Physical Activity and Sport Strategy - Action Plan](#) (included with papers)
- Appendix D - [Physical Activity and Sport Strategy – Survey Results](#)
- Appendix E - [Built Facilities Strategy - Greater Norwich – Joint Action Plan](#)
- Appendix F - [Built Facilities Strategy – Broadland - Assessment of Need & Strategy 2022-2038](#)

- Appendix G - [Built Facilities Strategy - South Norfolk– Assessment of Need & Strategy 2022-2038](#)
- Appendix H - [Built Facilities Strategy – Norwich – Assessment of Need & Strategy 2022-2038](#)
- Appendix I - [Playing Pitch Strategy - Greater Norwich – Joint Action Plan](#)
- Appendix J - [Playing Pitch Strategy - Broadland – Assessment Report](#)
- Appendix K - [Playing Pitch Strategy - South Norfolk– Assessment Report](#)
- Appendix L - [Playing Pitch Strategy – Norwich – Assessment of Report](#)
- Appendix M - [Playing Pitch Strategy – Appendix A – Funding Plan](#)
- Appendix N - [Playing Pitch Strategy – Appendix B – Stage E Checklist](#)
- Appendix O - [Playing Pitch Strategy – Appendix C – Glossary of Terms](#)

The Greater Norwich Physical Activity & Sport Strategy (PASS) 2022 – 2027

**Greater Norwich
Growth Board**



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For more information or if you require this document in another format or language, please phone:

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for Broadland District Council

0344 980 3333

for Norwich City Council

0808 168 3000

for South Norfolk Council

The Greater Norwich
Physical Activity & Sport Strategy
2022 – 2027



The Greater Norwich Physical Activity & Sport Strategy 2022-27 was prepared by FMG Consulting Ltd, on behalf of the Greater Norwich Growth Board.

The Strategy was produced in partnership with Norfolk County Council, Broadland District Council, South Norfolk Council and Norwich City Council. The strategy is supported by a Playing Pitch Strategy and Built Facilities Strategy, along with action plans for each district.

The Strategy was jointly funded by the Greater Norwich Growth Board and Sport England. Sport England's support is gratefully acknowledged.

Images throughout the strategy are used with permission from Norwich City Council, Broadland District Council, South Norfolk Council, Sportspark at the University of East Anglia, and The Nest.





Introduction

Greater Norwich is a partnership between Norwich City Council, South Norfolk Council, Broadland District Council and Norfolk County Council. This strategy sets out our vision for increasing levels of physical activity and sport in the Greater Norwich area. It is clear to us that there has never been a more important time to tackle the issue of inactivity.

‘People in the UK are around 20% less active now than in the 1960s. If current trends continue, we will be 35% less active by 2030. We are the first generation to need to make a conscious decision to build physical activity into our daily lives’ – Public Health England

Many of our residents are facing long-term health conditions (both physical and mental), social isolation and economic hardship. These issues have often been heightened following the effects of the Covid-19 pandemic.

‘Physical inactivity poses a serious and growing danger to society; it damages health, economy and the environment and limits the educational attainment and future lives of children’ – All-Party Parliamentary Commission on Physical Activity

However, there is a wealth of evidence to highlight that the benefits of an active lifestyle are far reaching and impact positively on people’s lives.

‘If physical activity were a drug, we would refer to it as a miracle cure, due to the great many illnesses it can prevent and help treat’ – UK CMO

With this context in mind, this document sets out our strategy to increase physical activity levels across Greater Norwich between 2022 and 2027. The target audience for this strategy is partners across the physical activity and sport sector and beyond including the health, education, private and voluntary sectors.

There is already significant good work going on across Greater Norwich which we intend to build on over the next five years including (click on the links below for more information):

- **The Broadly Active Exercise Referral Scheme**
- **The Daily Mile**
- **The Norwich Bike Share Scheme**
- **'Every Move', the new activity finder for Norfolk**
- **Our leisure centres at Wymondham, Diss, Long Stratton, Framingham Earl and Norwich**
- **The Norwich Parks Tennis Programme**
- **The sustainable transport enhancements being delivered through the Transforming Cities Fund investment programme**
- **The Local Cycling and Walking Infrastructure Plan programme of active travel initiatives**
- **The Development and delivery of Active Norfolk's 'Getting Norfolk Moving' Strategy.**

Whilst lots of good work is taking place across Greater Norwich and we generally have an active and healthy population, some challenges remain. Approximately 60% of the adult population is classified as obese and approximately 26% of adults are not active enough for good health. These issues, along with other long-term health conditions, are even more significant in our more deprived areas.

In order to encourage more active lifestyles we need to adapt to the various ways people access and undertake physical activity. There has been a shift away from a reliance on sports facilities to people using outside spaces, their commute and their own homes to find ways to be active. We recognise that people face different barriers which prevent them from being active and this will require a range of different solutions to address these barriers.

We know that we will not be able to deliver all of the facilities, services and activities required to deliver our vision on our own. We will need to work with partners who share our vision across the private, third (charities, community groups and voluntary organisations) and education sectors to ensure that the vision, mission and objectives are delivered.



Our Mission

To work with a range of partners to address reasons for inactivity by supporting the development of facilities and encouraging active lifestyle behaviours for all



Our Vision

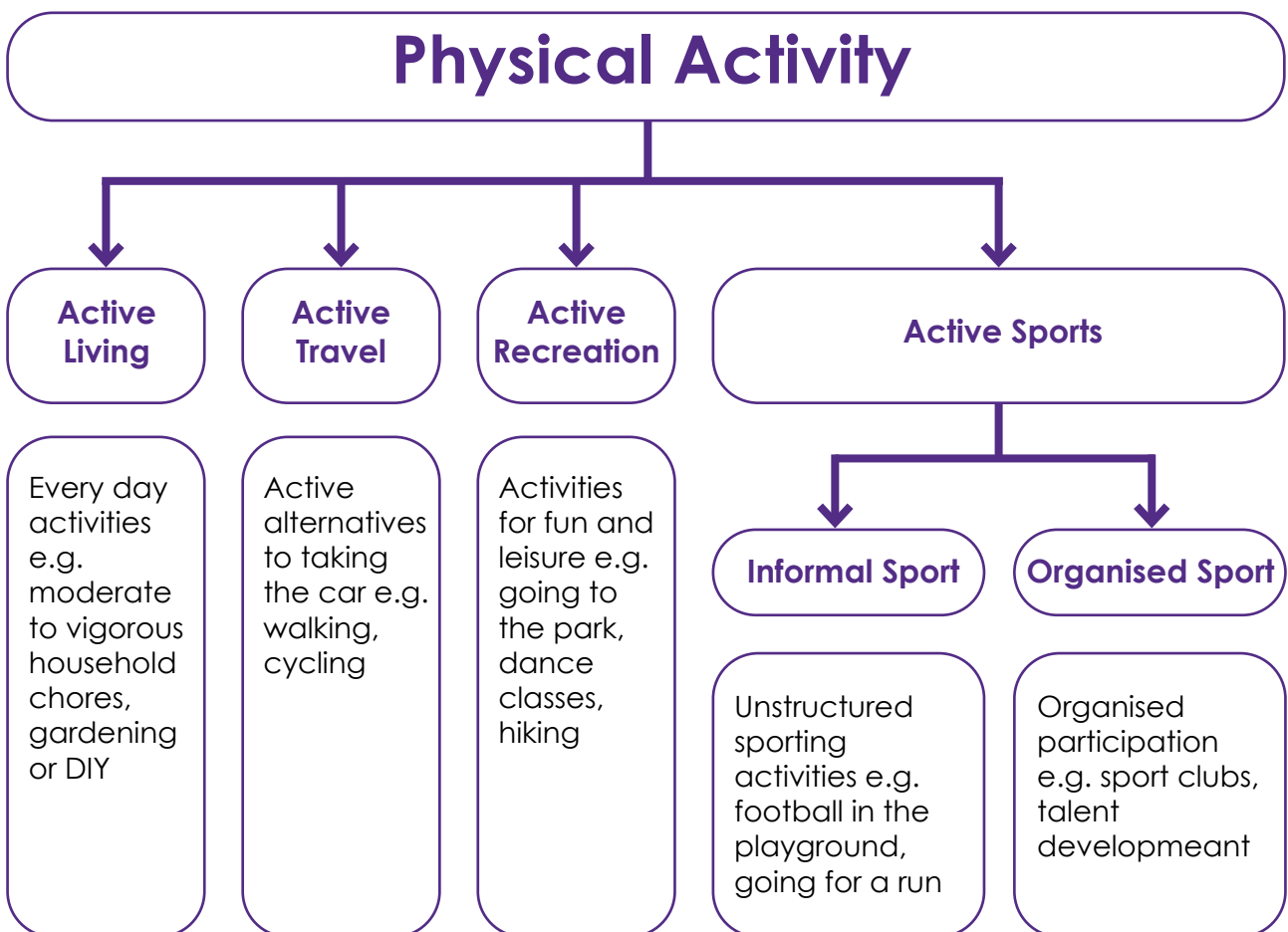
To enhance the health, well-being and quality of life of our residents by creating opportunities for and inspiring people to become more active



What do we mean by physical activity?

‘Physical activity is any bodily movement produced by the skeletal muscles that uses energy. This includes sports, exercise and other activities such as playing, walking, doing household chores or gardening’ – World Health Organisation

The focus of this strategy is to encourage people in Greater Norwich to move more and be more active, whatever form of physical activity that takes. This could potentially include a wide range of activities and settings.



Patterns of behaviour change throughout a lifetime

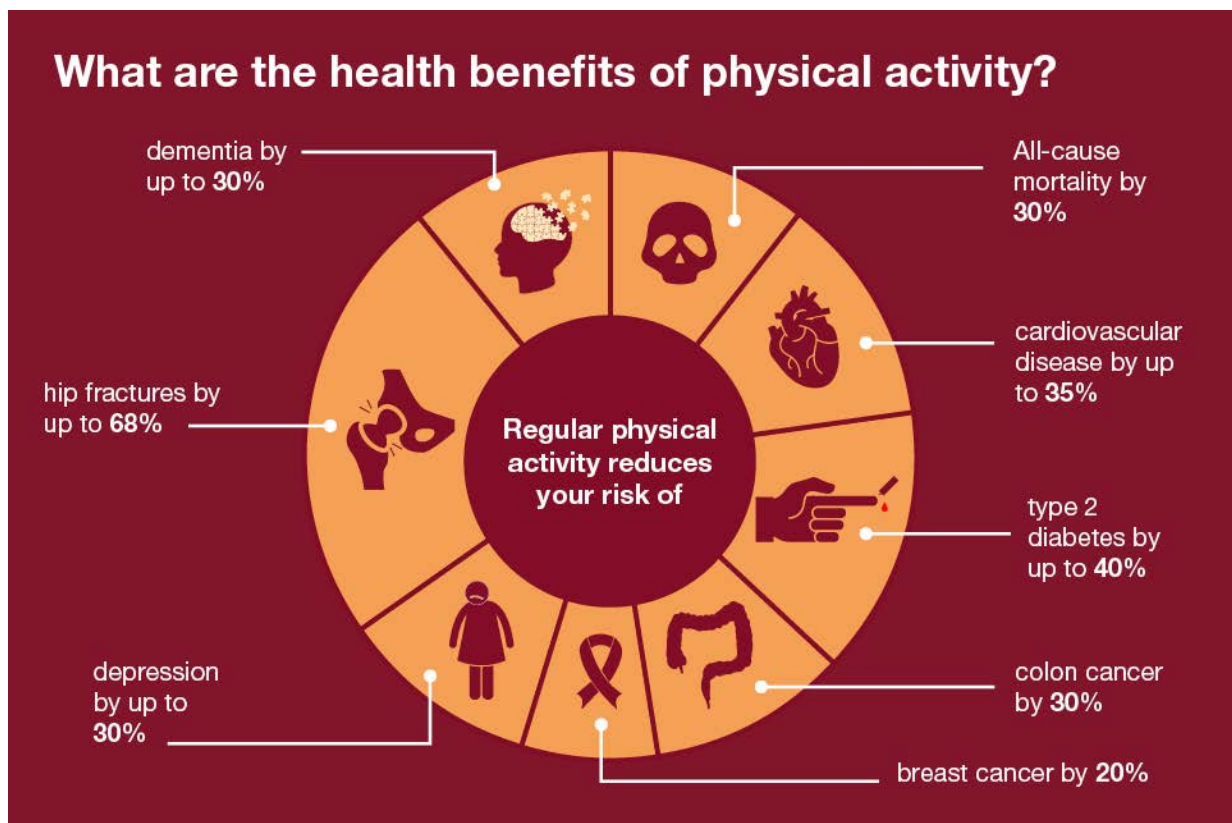
We recognise that terms such as 'sport', 'leisure', 'play', 'exercise', 'recreation' etc. all form vital parts of physical activity and movement and are not separate. Physical activity habits change throughout individual's lives, their activity levels fluctuate and they may drop in and out of many different forms of physical activity. Equally, the benefits of physical activity also vary throughout people's lives.



Why is physical activity important?

The cost and impact of inactivity is huge. Physical inactivity is associated with 1 in 6 deaths in the UK and is estimated to cost the UK £7.4 billion (including £0.9 billion to the NHS alone). The cost of inactivity for Greater Norwich has been estimated at over £18m per 100,000 people each year which equates to approximately £77m.

There is a wealth of evidence available to demonstrate the positive impact of physical activity on our health, as detailed in the picture below.



The benefits are also wider than purely physical health related benefits.

In children and young people, regular physical activity is associated with improved learning and attainment and better mental health. In adults, there is strong evidence to demonstrate the protective effect of physical activity on a range of many chronic conditions including mental health problems and social isolation.

Regular physical activity has wider social benefits for individuals and communities. These include increased productivity in the workplace and less use of cars which can reduce congestion and reduce air pollution – UK CMO

Research published by Sport England in 2020 found that every £1 spent on community physical activity and sport generates nearly £4 for the English economy and society.

We also know that, back in 2013, the total direct **economic value of sport to the Greater Norwich area amounted to over £146m per annum** (a figure which will have increased significantly by 2022).

This presents a clear picture of why it is important for our residents to be more active and why we are seeking to encourage this.

‘Physical activity is not just a health issue. It brings people together to enjoy shared activities and contributes to building strong communities whilst supporting the economy to grow’. – UK CMO

What did our people tell us?

We have carried out significant research and consultation to inform the development of this strategy, including surveying over 4,500 residents from across Greater Norwich. We have listened to the feedback received from our stakeholders and residents and identified a number of key issues and challenges which have informed our strategy and action plan.

These key issues and challenges are summarised on the next page. **A summary of the full survey results is available here.**

Physical activity levels decrease with age, particularly amongst our over 50s

Inactive people find it harder to find information on how to get active than active people

Our residents from ethnic minority groups are significantly less active

24% of inactive people said that better facilities would make them more likely to be active

31% of active people feel that the facilities they use are not accessible for people with disabilities

45% of our residents with a disability are inactive

4 out of 5 of the top reasons for being active are due to health and wellbeing benefits

Our People

Inactive people are more likely to consider using leisure facilities to get active

People are less active in our most deprived areas

Covid-19 has had a major impact on activity levels, particularly for less active people

Key issues that prevent people from being active:

- Lack of time
- Age and injury
- Fear of judgement
 - Covid-19
- Affordability

3 out of 4 of the most popular activities for active people do not necessarily require a formal facility to participate in

24% of the participants who disagreed that their facility was affordable live in the highest deprivation areas

Schools play a major role for our children's physical activity habits in terms of what they do, where they do it and where they get their information from

What does success look like?

Our key objectives

We have developed an overarching strategy for physical activity and sport in Greater Norwich which has been informed by the data available to us and what we have learned from the consultation process.

We have also developed underlying strategies which set out the need for built sport and leisure facilities and playing pitches up to 2038 which have helped inform our action plan. **Our supporting strategies are available here.**

Our action plan for physical activity and sport focusses predominantly on the next 5 years as we believe that this is a fast changing area and we should be reviewing and updating our approach every 5 years or less to ensure that we are still meeting the needs of our residents.

To achieve our vision, organisations and communities across Greater Norwich will work in partnership towards delivering seven key objectives. They aim to address our key local challenges and are also closely aligned to the strategic priorities of our partners, Sport England and Active Norfolk.



Key Objectives



Supporting a strong and sustainable sector

Supporting the recovery from Covid-19

Reducing inequities in our communities

Tackling social isolation

Enhancing our residents' mental and physical wellbeing

Reducing our impact on the environment

Supporting & encouraging people to live active & healthy lives



How will we deliver our strategy?

Everything we do will be underpinned by the following guiding principles:

Action throughout people's lives

We will adopt an approach which recognises that habits and motivations will change depending on our residents' stage of life and provide services and facilities which can cater for people's changing needs.

A collaborative approach

We will involve multiple sectors and partners in the solutions, ensuring everyone, including policy makers, planners, community workers and residents themselves play their part in helping people choose to be physically active.

Tailored to local places and people

We will focus on the needs of local people in local places, using our local knowledge to understand what needs to change and then supporting people and partners to make those changes.

Addressing inequities

The aspiration is for everyone in Greater Norwich to have the same opportunities to be active no matter who they are or where they are born or live. In aiming to reduce inequities the intention is to help all our residents be active but with a greater focus on those most in need, targeting the most vulnerable and disadvantaged.

We will achieve our objectives by focussing our work on eight key areas.

A summary of these areas, what we will do and how we will measure our success is set out below. **The full action plan is available here.** Whilst we have identified some emerging actions, we cannot deliver this strategy on our own. It is clear that our vision and objectives will only be achieved through the combined efforts of many partners. We want to hear from organisations across Greater Norwich who are interested in working closely with us to help deliver on our shared priorities. We also recognise that the action plan will have to be a live document that is constantly reviewed with our partners on an on-going basis.

1. Active Environments

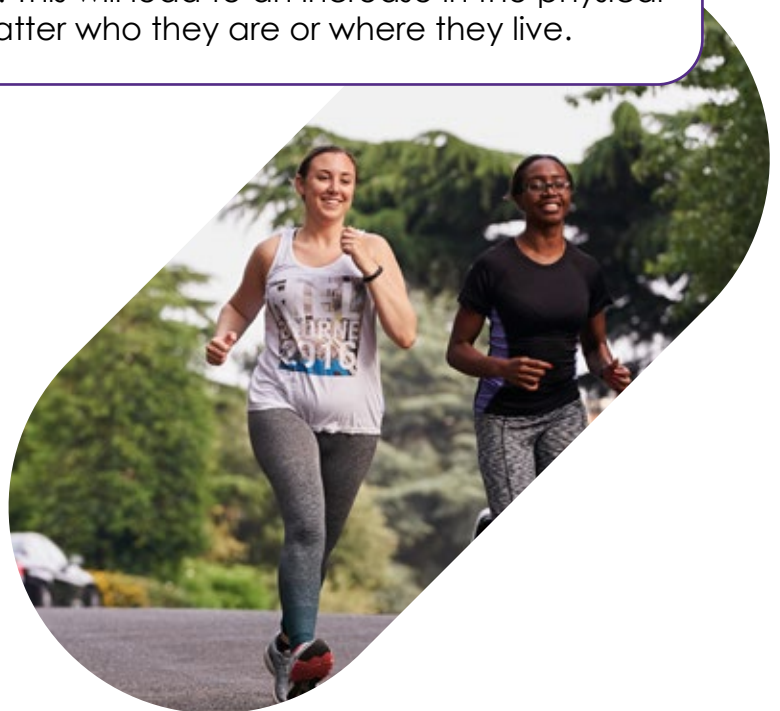
The provision of spaces and places which promote physical activity

What we will do

- Facilitate the provision of high quality, accessible, affordable and sustainable (environmentally and financially) facilities and spaces (to meet future demand linked to housing and population growth).
- Ensure facilities and spaces are designed and managed with the aim of helping people to be active, no matter who they are or where they live.
- Use tailored local solutions to target the most inactive people in Greater Norwich. In particular, this will focus on those living in our most deprived areas, over 50s, those with a disability and ethnic minorities, considering how we can ensure the most appropriate programmes and assets are in place and better utilise existing assets to help people in these areas to become more active.
- Maximise the potential of our streets, parks, open spaces and waterways in supporting people to become active.
- Work with partners to identify opportunities for more innovative / non-traditional ways to provide places to undertake physical activity.

What will success look like?

A network of high quality, accessible, places and spaces which are designed with physical activity at their heart. This will lead to an increase in the physical activity rate of our residents, no matter who they are or where they live.



2. Active Systems

Developing fit for purpose systems which have physical activity at their core

What we will do

- Seek to ensure that the local systems and structures in place to facilitate the achievement of our vision are fit for purpose with the principles of strong governance, leadership, advocacy, workforce development and partnership working at their core.
- Incorporate sport and physical activity within relevant Council policies and strategic plans.
- Influence health and social care policy to ensure resources are allocated to place-based commissioning of physical activity based interventions.
- Work with social prescribers to ensure the system signposts individuals to suitable physical activity opportunities.
- Ensure that the Councils and their partners build-in ways to address physical inactivity into all relevant services and contracts with service providers.
- Influence new and existing partners to ensure that physical activity and sport contributes to improving key health outcomes and strengthens our communities.
- Ensure physical activity and sport retains its place as a priority within the planning system, utilising the Active Design principles for new developments, championing Community Infrastructure Levy (CIL) contributions for physical activity and sport, tested and evidenced through up-to-date strategic planning frameworks.
- Ensure a suitable approach to implementing and monitoring this Strategy remains within the existing Greater Norwich Growth Board governance structure.

What will success look like?

A focus on increasing physical activity will be enshrined within the priorities, plans and policies of our organisations and our partners, leading to an increase in the visibility and prominence of physical activity and sport in our systems.



3. Active Health

Working in partnership with the health system to tackle physical and mental health conditions through physical activity

What we will do

- Work with the Norfolk and Waveney Integrated Care System to jointly promote the health benefits of physical activity and ensure that it is considered in the design and delivery of all health programmes and initiatives.
- Tackle physical and mental health inequalities by providing tailored programmes and services to ensure that all our residents have the opportunity to make physical activity a regular part of their daily lives.
- Help our residents to recover from the impact of Covid-19.
- Identify where specialist interventions will need to be commissioned to meet the needs of targeted groups and expand the Broadly Active scheme to enable access from greater numbers of our residents.
- Build on established successful programmes in local communities with the aim of diversifying, expanding and replicating.
- Work with partners to develop a campaign to promote the benefits of physical activity to address physical and mental wellbeing issues arising out of Covid-19.

What will success look like?

Physical activity will be at the heart of attempts to improve the health of our residents and help prevent long-term conditions from developing. Our residents will be more active in their day to day lives which will lead to long-term improvements in their health.

4. Active Travel

Promoting opportunities for physically active means of travelling

What we will do

- Encourage active travel such as cycling and walking as an effective way to improve physical and mental wellbeing and capture opportunities to get active by targeting specific areas to increase the use of active travel methods.
- Work with planning and highways teams and other partners to help facilitate the growth of active travel including the provision of safe, well sign-posted and affordable routes to workplaces, schools and community facilities and services.
- Champion investment in appropriate infrastructure, in line with the principles of the Government's Gear Change plan, through the Local Cycling and Walking Infrastructure Plan, including cycling and walking routes that provide safe opportunities for active travel.
- Embed the principles of active travel in all housing developments and future highways schemes, with a particular focus on safety and segregation of vehicles from pedestrians and cyclists.

What will success look like?

There will be a network of safe, well sign-posted, routes, facilities and equipment which facilitates an increase in the number of people using active travel methods and a reduction in car use for short journeys.





5. Active Workplaces

Local businesses helping their workforces to be physically active

What we will do

- Work with businesses to focus on encouraging an active and healthy workforce.
- Improve the physical activity levels of the Councils' own workforces (and role model their practices with other public, private and third sector employers to follow with their own workforces).
- Develop a healthy workplace accreditation (or appropriate equivalent) scheme for Greater Norwich.
- Promote the healthy workplace accreditation (or appropriate equivalent) to local businesses with the intention of increasing the number of organisations signed-up in Greater Norwich.

What will success look like?

There will be a network of local organisations across all sectors that value the health of their employees and offer opportunities to encourage people to be more active when travelling to work and when carrying out their duties.

6. Active Education

The education sector supporting all pupils to form active habits for life

What we will do

- Work with schools, colleges and universities to ensure they are engaged to support all pupils to develop and maintain active habits.
- Work with schools to open up their sport and leisure facilities to the public outside of school hours.
- Work with primary schools to ensure that the PE and Sport Premium for Primary Schools improves the quality of the PE and sport activities they offer their pupils, including through spending on teacher / support staff training.
- Work with schools to ensure that their physical activity and sport provision helps to engage inactive children, and those with excess weight.
- Work with higher and further education establishments to ensure that every student in Greater Norwich is encouraged, supported and has the opportunity to participate in physical activity and sport as an integrated part of their student experience.
- Work with partners to ensure there are effective pathways in place (and awareness of these pathways) for people to continue an active lifestyle through education settings and from education to community settings. This includes pathways for those with talent to help them fulfil their potential in sport.
- Work with primary schools to help extend the reach and impact of the Daily Mile and other similar physical activity initiatives.



What will success look like?

Physical activity will be at the forefront of the academic and extra-curricular activities offered in the education sector, leading to more children being physically active in primary schools, forming habits which they maintain throughout their education journey.



7. Workforce Development

Developing a fit for purpose physical activity workforce that delivers a great customer experience

What we will do

- Support the physical activity sector to develop a qualified and more diverse workforce which is reflective of our local communities.
- Work with workforces within advocacy and signposting services (e.g. health and social care and the voluntary sector) to improve information and knowledge sharing.
- Develop a coordinated approach to coaching and volunteering in order to increase and retain the numbers actively engaged in the sector, and ensure the workforce is more diverse and representative of society.
- Influence skills and training provision related to physical activity and sport across local providers and other sectors to champion the principle of 'making every contact count'.
- Encourage local leisure operators and related organisations to develop a robust development programme for the physical activity workforce, to develop their skills base, understand their target market and provide a high quality, customer focussed experience.
- Work with partners to develop a coordinated approach to Traineeships, Apprenticeships, and Graduate Placements for the sector. This includes maximising the positive impact of the Apprenticeship Levy on developing the sector workforce.

What will success look like?

The physical activity and sport sector will have a workforce of well-qualified, well-trained and well-rewarded people with the passion and skills to help more people become more active.

8. Raising Awareness

Raising the profile of physical activity and awareness of opportunities to be active

What we will do

- Seek to change the way our societies think and feel about physical activity by addressing social norms and attitudes through the provision of information (including addressing the key perceived barriers of lack of time and fear of judgement).
- Work with professional sports clubs and governing bodies of sport to harness the power of brands and athlete role models to support our aspirations for participation and engagement through physical activity and sport.
- Work with the University of East Anglia (UEA) to develop monitoring and evaluation of the impacts of our actions and the return on our investment.
- Celebrate and raise awareness of the success of organisations and individuals that deliver positive outcomes through physical activity and sport across Greater Norwich.
- Ensure people can find out how and where they can get active through the promotion and continued development of the 'Every Move' activity finder (in partnership with Active Norfolk).
- Share best practice examples and innovative ideas arising from established successful community-based programmes and initiatives.

What will success look like?

The importance of being, and opportunities to be, physically active will be well promoted and signposted so that everyone has the information to know why, how and where they can be active, leading to a reduction in some of the key barriers to, and an increase in the number of people taking part in, physical activity.

Our Strategy on a Page

Our Mission

To work with a range of partners to address reasons for inactivity by supporting the development of facilities and encouraging active lifestyle behaviours for all

Our Residents



Our residents are at the centre of everything we do to support Physical Activity in Greater Norwich

Our Guiding Principles

- Tailored to local places and people
- Addressing inequities
- Action throughout people's lives
- A collaborative approach

Our Programs and Work Areas

- Active Environments
- Active Systems
- Active Health
- Active Travel
- Active Workplaces
- Active Education
- Workforce Development
- Raising Awareness

Our Objectives

- Reducing inequalities in our communities
- Supporting and encouraging people to live active and healthy lives
- Enhancing our residents mental and physical well-being
- Reducing our impact on the environment
- Tackling social isolation
- Supporting strong and sustainable sector
- Support in the recovery from COVID-19

Our Vision

To enhance the health well-being and quality of life of our residents by creating opportunities for and inspiring people to become more active



Our Outcomes

- Healthier people
- Happier people
- More active people
- Reduced inequalities
- Increased sustainability



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- Happier people
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- Reduced inequalities
- Increased sustainability

Greater Norwich Physical Activity & Sport Strategy (PASS) Action Plan

Key Objectives:

- A. Reducing inequities in our communities;
- B. Supporting and encouraging people to lead healthy and active lives;
- C. Enhancing our residents mental and physical wellbeing;
- D. Reducing our impact on the environment;
- E. Tackling social isolation;
- F. Supporting a strong and sustainable sector;
- G. Supporting the recovery from Covid-19.

Lead Organisations:

NCC = Norwich City Council;

BDC = Broadland District Council;

SNC = South Norfolk Council.

Table 1 – Active Environments Action Plan

The provision of spaces and places which promote physical activity

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
1.1	Develop and maintain a sustainable physical activity and sport asset base, through the implementation of the recommendations from the Built Facilities Strategy (BFS) (see separate document).	A - G	Delivery of the BFS action plan Increase in unique visitors to facilities	1 - 5	NCC, BDC, SNC
1.2	Protect and enhance playing pitches across Greater Norwich (GN), by working to ensure that the recommendations from the Playing Pitch Strategy (PPS) are implemented (see separate document).	A - C	Delivery of the PPS action plan Increase in playing pitch bookings	1 - 5	NCC, BDC, SNC
1.3	Maximise the potential of Greater Norwich's green and blue infrastructure in supporting people to become active, including utilising this approach as a health improvement tool through green social prescribing and ensuring that the recommendations from the Greater Norwich Green Infrastructure Strategy and the River Wensum Strategy are delivered (whilst also ensuring that our important wildlife areas are protected from negative impacts of this increased usage).	A – E, G	Delivery of the GN Green Infrastructure Strategy action plan More people exercising outside without the need for facilities	1 - 5	NCC, BDC, SNC
1.4	Work with Visit the Broads to ensure that opportunities for and awareness of ways to be physically active within the Broads National Park are maximised.	A – E, G	Increased visits to the Broads National Park	1 - 5	BDC
1.5	Work to ensure that our green infrastructure is as clean, safe and welcoming as possible, in order to provide a welcoming environment for residents. To include clear signage, appropriately-lit car parks, walkways and facilities for people with disabilities.	A – E, G	Increase in people using green infrastructure	1 - 5	NCC, BDC, SNC

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
1.6	Work with the Greater Norwich Growth Board to identify the most strategically important areas for increasing physical activity levels, to which officer time and funding should be targeted. This should include but is not limited to, the allocation of Community Infrastructure Levy (CIL) funding.	A – E, G	Successful allocation of CIL to strategic priority projects Success in securing external match funding	1 - 5	NCC, BDC, SNC
1.7	Work with key partners (e.g. Age UK, Our Parks, parkrun, Norwich City Community Sports Foundation, Places Leisure, GoodGym etc.) to identify opportunities to introduce more innovative / non-traditional approaches, enhancing the provision of places where physical activity can be undertaken. To have a particular focus on areas of deprivation and the highest concentration of inactive people e.g. schools, youth centres, care homes, housing estates, community halls, health care settings, workplaces, parks etc. To provide a taster programme of community-based exercise activities.	A – E, G	Roll-out of taster sessions Increase in number / percentage of people taking part in physical activity outside of traditional leisure facilities	1 - 5	NCC, BDC, SNC
1.8	Expand the School Streets & Play Streets initiatives across Greater Norwich to encourage physical activity and wellbeing in local communities, closing roads on a trial basis to promote active travel and physical activity opportunities in these areas. Target areas with most inactive people e.g. the Reducing Inequalities Target Areas (RITAs) in Norwich.	A – E, G	Increase in number of physically active young people in targeted areas	1 - 3	NCC, BDC, SNC
1.9	Where the development of new facilities is proposed (for any related public sector services), ensure the potential for co-locating community & physical activity facilities is considered, in order to provide opportunities for physical activity and support linked trips, avoiding unnecessary car journeys.	A - E	Increase in number of co-located services provided Reduction in trip rates	1 - 5	NCC, BDC, SNC

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
1.10	Work with Places Leisure and South Norfolk Council's in-house leisure team and wider partners to ensure that an affordable 'at home' virtual physical activity offer is available (e.g. online exercise classes) by utilising existing content and creating appropriate new content if required. Ensure there are outreach taster sessions delivered in communities across Greater Norwich, focusing on Covid-19 recovery, deprived areas, rural areas and those working from home following the pandemic.	A – E, G	Rollout and take up of service Reduction in trip rates	1	NCC, SNC
1.11	Work with Places Leisure and South Norfolk Council's in-house leisure team to consider ways to encourage leisure centre visits from target groups (focussing on the inactive, those living in our most deprived areas, over 50s, those with a disability and ethnic minorities). Ensure that concessionary schemes (e.g. Go for Less and the South Norfolk Leisure Passport) are targeted to this aim e.g. free access for carers, discounts for people with disabilities etc.	A – E, G	Increase in leisure centre visits from target groups and those living in deprived areas	2	NCC, SNC
1.12	Consider options for joining up green infrastructure with footpaths and cycleways e.g. the riverside walk from Norwich to Whitlingham Country Park as part of the East Norwich Masterplan.	A – E, G	Increased access to green infrastructure via walking and cycling routes More people exercising outside without the need for facilities	1 - 5	SNC, NCC
1.13	Ensure any new facilities are designed with people with mental and physical disabilities in mind, by using design input from these target groups.	A - C	More accessible facilities developed More people with mental and physical disabilities using these facilities	1 - 5	NCC, BDC, SNC

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
1.14	Ensure existing facilities are appropriately reviewed and improvements are designed for people with mental and physical disabilities in mind, by using design input from these target groups.	A - C	More accessible facilities developed More people with mental and physical disabilities using these facilities	1 - 5	NCC, BDC, SNC
1.15	Seek to minimise energy consumption through invest to save energy schemes across all sport and leisure assets, contributing to the Councils' ambitions for net zero carbon emissions by 2030.	D	Reduction in energy consumption at leisure facilities which in turn contributes towards reducing regional carbon emissions and increasing financial sustainability of the facilities	1 – 5	NCC, BDC, SNC
1.16	Work with key partners to identify replacements for / sustainable extensions of funded programmes e.g. the Make Your Move project which expires in August 2023.	A – C, E, G	Continuation of programmes or similar offer beyond expiry	1 – 5	NCC, BDC, SNC
1.17	Work with social housing providers to encourage physical activity in people who live in social housing.	A – C, E, G	Increased physical activity levels of people who live in social housing	1 – 5	NCC, BDC, SNC
1.18	Consider linking schools with partner sports clubs, to work together on funding bids for equipment and to maximise use of school sports facilities outside of school hours.	A – C, E, G	Increased use of school sports facilities by the community Increased funding for these facilities which will keep them in use for longer and make them more financially sustainable	1 - 5	NCC, BDC, SNC

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
1.19	Work with partners to create a programme of free taster activities targeted at our most inactive areas and rural areas, including pop-up events, guided walks and activities within community centres and village halls.	A – C, E, G	Programme of pop-up activities delivered	2	NCC, BDC, SNC

Table 2 – Active Systems Action Plan

Developing fit for purpose systems which have physical activity at their core

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
2.1	Continue to support the GNGB partnership governance structure, with the continuation of the Sport and Physical Activity Working Group to oversee delivery of the Action Plan	A - G	Establishment of project board and sub-working-groups	1	NCC, BDC, SNC
2.2	Ensure that National Governing Bodies (NGBs) are actively engaged in Greater Norwich to encourage them to embed their 'entry level' participation programmes, support the growth of clubs, development of coaches and volunteers, and deliver facility aspirations.	F	Engagement with key NGBs	2	NCC, BDC, SNC
2.3	Incorporate physical activity into relevant Council policies and strategies and influence new and existing partners, to ensure that strategic plans and policy reflect the positive role that physical activity can play to improve health and wellbeing and strengthen our communities.	A - G	Increase in visibility and prominence of physical activity in Council and partner strategies	1 - 5	NCC, BDC, SNC
2.4	Ensure that commissioners have a long-term plan for addressing physical inactivity, including building it into existing commissions and contracts. Include a requirement for physical activity outcomes to be included in relevant specifications for contracts, along with appropriate reporting / sharing of data to help build the evidence base.	A - G	Increase in physical activity requirements being built into commissioned services	1 - 5	NCC, BDC, SNC

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
2.5	Ensure physical activity and sport retains its place as a priority within the planning system. Utilise the Active Design principles for new developments, championing Community Infrastructure Levy contributions for physical activity and sport, tested and evidenced through up-to-date strategic planning frameworks, including the Norfolk Strategic Planning Framework, the Norfolk Planning in Health Protocol, future updated Development Management Policies and Health Impact Assessments for major housing developments.	A - G	Increased evidence of active design principles being built into new developments / planning permissions	1 - 5	NCC, BDC, SNC
2.6	Encourage adoption of the code of governance for clubs / partners / funded deliverers, in line with sector development	F	Increased number of clubs adopting the code of governance	2	NCC, BDC, SNC
2.7	Work with Town and Parish Councils and local neighbourhoods to ensure that Neighbourhood Plans maximise the potential for physical activity opportunities.	A - G	Maximised physical opportunities within Neighbourhood Plans	1 – 5	NCC, BDC, SNC
2.8	Seek to influence health and social care policy to ensure resources are allocated to place-based commissioning of physical activity-based interventions.	A – C, E, G	Increase in place-based commissioning and physical activity interventions	1 - 5	NCC, BDC, SNC
2.9	Work with cross-sector partners to ensure that physical activity and sport is enshrined at the centre of any Levelling Up Fund bids for Greater Norwich.	A - G	Successful Levelling Up Fund bid	1	NCC, BDC, SNC

Table 3 – Active Health Action Plan

Working in partnership with the health system to tackle physical and mental health conditions through physical activity

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
3.1	Collaborate with the Norfolk and Waveney Integrated Care System and other partners in the design and delivery of all health programmes and initiatives. Supporting them to build physical activity into health and social care pathway design, specifically developing the Active NoW model.	A – C, E, G	Increased joint working	1 - 5	NCC, BDC, SNC
3.2	<p>Work in partnership (with Public Health, Community Connectors, Housing Associations, Community and Faith Groups, Workplaces, Places Leisure, South Norfolk in-house leisure team, Monument Project etc.) to develop effective approaches to intelligently signpost people towards physical activity opportunities. This includes:</p> <ul style="list-style-type: none"> • Developing a plan for engaging with the ‘touch points’ around an individual’s life to support in changing attitudes and behaviours, raising awareness of the benefits of physical activity and signposting people to relevant opportunities; • GP Referral; • Health checks; • Social prescribing; • Targeted behaviour change interventions for overweight/obese children and adults including building physical activity into healthy weight programmes; • Helping those with long-term health conditions to understand how they can exercise and the benefits of it; • Supporting those with disabilities to take part in physical activity and sport; • Using physical activity to support those with mental health issues. 	A – C, E, G	Establishment of coordinated social prescribing approach	1	NCC, BDC, SNC

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
3.3	Work with various partners across the health and social care systems and VCSE partners such as the High Intensity User Services at Norfolk Community Health and Care NHS Trust, the Community Matrons Service, Community Connectors and Interact Living Well Workers (Norfolk Citizens Advice) to ensure that signposting of opportunities for physical activity is clear and well understood by the health improvement professionals.	B, C, G	Increase social prescribing of physical activity by key partners	1	NCC, BDC, SNC
3.4	Include specific health-related outcomes and KPI's within Norwich's next Leisure Management Agreement Services Specification to demonstrate the impact upon social value outcomes.	B, C, G	Increased delivery and monitoring of health-related outcomes by leisure provider	1	NCC
3.5	Work with our leisure services team to improve the opportunities for partnership working with health partners at our leisure centres.	B, C, G	Increased number of health-related initiatives delivered from leisure centres	2	BDC, SNC
3.6	Work with partners (e.g. Active Norfolk, University of East Anglia) to develop a common approach to developing the business case for and evaluating the health impact of physical activity and sport interventions, to help ensure a robust approach to understanding what works and why.	A, C, E, G	Development of monitoring and evaluation approach	3	NCC, BDC, SNC
3.7	Develop a follow-up survey to the adult and children and young people surveys delivered as part of this strategy, in order to monitor if behaviours and feelings are permanently altered as we emerge from the Covid-19 pandemic and then to monitor progress on an on-going basis.	A - G	Delivery of survey on an on-going basis	2 - 5	NCC, BDC, SNC
3.8	Work with key partners to consider a potential programme of rewards for organising and taking part in exercise to be targeted at our least active residents, focussing on those living in our most deprived areas, over 50s, those with a disability and ethnic minorities (could be non-monetary rewards similar to Norwich Notes).	A - C, E, G	Establishment of targeted rewards scheme	3	NCC, BDC, SNC

Table 4 – Active Travel Action Plan

Promoting opportunities for physically active means of travelling

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
4.1	Work with planning and highways teams and other partners (e.g. Sustrans) to help facilitate the growth of Active Travel, including the provision of safe, connected and accessible, well sign-posted and affordable walking and cycling routes to workplaces, schools and community facilities and services (through the delivery of the Local Cycling and Walking Infrastructure Plans, the Transforming Cities Fund and Healthy Streets and similar future initiatives).	B, C, D	Increase in number of people using active travel methods	1 - 5	NCC, BDC, SNC
4.2	Deliver a public awareness campaign (with appropriate partners) to increase the levels of cycling and walking for travel purposes (to work, school, socially), with a focus on targeting those who do not do enough activity for good health.	B, C, D	Increase in number of people using green travel methods	2	NCC, BDC, SNC
4.3	Champion investment in appropriate infrastructure, with the priority being on cycling and walking routes that provide safe opportunities for active travel. This includes continuing to invest in the bike share scheme and e-scooters and identifying any opportunities to provide / enhance cycling routes in traffic free areas e.g. parks.	B, C, D	Increase in number of people using green travel methods	1 - 5	NCC, BDC, SNC
4.4	Improve cycle storage facilities (including Sheffield bike stands and cycling hangers) across Greater Norwich, including at Council Leisure Centres, residential dwellings and places of work to encourage active travel to and from the venues.	B, C, D	Increase in secure cycle facilities at leisure centres	2	NCC, BDC, SNC

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
4.5	Ensure the principles of active travel are embedded in all housing developments and future highways improvement schemes, with a particular focus on safety and segregation of vehicles from pedestrians and cyclists e.g. contraflow cycling paths.	B, C, D	Increase in active design measures in new developments	1 - 5	NCC, BDC, SNC
4.6	Work with local businesses to develop a Greater Norwich wide workplace based active travel intervention e.g. "Walk in to Work Out".	B, C, D	Increase in residents walking to work	3	NCC, BDC, SNC
4.7	<p>Work with local schools and institutions to develop a Greater Norwich wide education based active travel intervention. Examples of initiatives include:</p> <ul style="list-style-type: none"> • Safe Routes to Schools - including changes to the environment (such as new crossings and road closures around School Streets) combined with educational and motivational activities; • Walking school buses - where children are walked to school in groups accompanied by a teacher, parent or volunteer; • School Streets - temporary restrictions on motorised traffic at school drop-off and pick-up times; • General active travel promotion - including resources for students, teachers and parents, combined with promotional activities; • Beat the Street - technology-based promotion in which people are encouraged to log their walks to school by swiping a post near the school and collecting points to enter a competition; • Cycle training - where students are taught to ride a bike safely; • Active travel days - where promotional activity is focused on a single day. • Creating personalised travel planning interventions for Greater Norwich residents e.g. TravelSmart. 	B, C, D	Launch and delivery of active travel intervention	3	NCC, BDC, SNC

Table 5 – Active Workplaces Action Plan

Local businesses helping their workforces to be physically active

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
5.1	Seek to improve the physical activity levels of the Councils' workforces (and influence other public sector employers to follow with their own workforces).	B, C	Increase in physical activity levels in Council workforce	2	NCC, BDC, SNC
5.2	Develop a Green Transport Travel Plan for the Councils' workforces, utilising the Mobilityways platform.	B, C	Increase in number of Council employees using sustainable forms of transport	3	NCC, BDC, SNC
5.3	Achieve healthy workplace accreditation (or appropriate equivalent) for the Councils.	B, C	Achievement of accreditation	3	NCC, BDC, SNC
5.4	Promote healthy workplace accreditation through Thriving Workplaces to local businesses with the intention of increasing the number of organisations signed-up across Greater Norwich.	B, C	Increase in number of workplaces achieving accreditation	3	NCC, BDC, SNC
5.5	Work with the New Anglia Local Enterprise Partnership to encourage local workplaces to incorporate physical activity into daily tasks e.g. through the use of stand-up desks, walking meetings, meetings in parks etc.	B, C	Increase in number of workplace partners	3	NCC, BDC, SNC

Table 6 – Active Education Action Plan

The education sector supporting all pupils to form active habits for life

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
6.1	Work with primary schools to ensure that the PE and Sport Premium for Primary Schools improves the quality of the PE and sport and wellbeing activities they offer their pupils.	B, C	Increase in young people's physical activity levels	2	NCC, BDC, SNC
6.2	Support primary schools to deliver their national curriculum Key Stage 2 (KS2) Physical Education requirements.	B, C	Increase in primary schools successfully delivering KS2 requirements	3	NCC, BDC, SNC
6.3	Ensure that Schools across Greater Norwich are actively engaged in participation opportunities, via the Norfolk School Games.	B, C	Increase in number of schools taking part	2	NCC, BDC, SNC
6.4	Work with schools to ensure that their physical activity and sport provision helps to engage inactive children, and those with excess weight.	B, C	Increase in young people's physical activity levels	2	NCC, BDC, SNC
6.5	Work with colleges to ensure that every college student across Greater Norwich is encouraged, supported and has the opportunity to participate in physical activity and sport, as an integrated part of their college experience.	B, C	Increase in young people's physical activity levels	2	NCC, BDC, SNC
6.6	Work with partners to ensure there are effective transitions and pathways in place (and awareness of these pathways) for people to continue an active lifestyle through education settings and community settings.	B, C	Increase in young people's physical activity levels	2	NCC, BDC, SNC
6.7	Work with primary schools to help extend the reach and impact of the Daily Mile and other similar initiatives.	B, C	Increase in young people's physical activity levels	2	NCC, BDC, SNC

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
6.8	Work with the Youth Sport Trust to roll out the Active in Mind initiative across all schools.	B, C	Delivery of programme	1	NCC, BDC, SNC
6.9	Work with schools, youth service providers and other partners to create opportunities and partnerships to promote physical activity as a prevention and early help tool as a way to improve the mental wellbeing of young people, improving outcomes for individuals and easing the current strain on the system.	B, C	Increase in young people's physical activity levels	2	NCC, BDC, SNC

Table 7 – Workforce Development Action Plan

Developing a fit for purpose physical activity workforce that delivers a great customer experience

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
7.1	Hold a series of workshop sessions for all Council officers to ensure full understanding and awareness of this strategy and increase potential for cross-directorate working.	A - G	Active buy-in and participation from all Council directorates	1	NCC, BDC, SNC
7.2	Proactively engage with workforces within advocacy and signposting services (e.g. health and social care and the voluntary sector) to improve information and knowledge sharing.	A – C, E, G	Increased partnership working and knowledge sharing	1 – 5	NCC, BDC, SNC
7.3	<p>Develop a coordinated approach to coaching and volunteering, embracing the principles within the UK Coaching Framework and the Volunteering in an Active Nation strategy, in order to increase and retain the numbers actively engaged in the sector, and ensure the workforce is more diverse and representative of society. For example:</p> <ul style="list-style-type: none"> • Supporting young people who live in more disadvantaged communities to volunteer, helping to improve their confidence, skills and life chances; • Targeting older people to become volunteers, including those who are soon to or recently retired, helping their transition to the ‘third age’ and reducing the risk of social isolation; • Supporting local colleges and the University of East Anglia to align the deployment of student volunteers and coaches in the community to best support the aims of this strategy, alongside their personal development and employability skills; • Engagement with employers and schools who are training young leaders. 	B, C, F, G	Increase in number of registered volunteers and coaches	3	NCC, BDC, SNC

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
7.4	Influence skills and training provision related to physical activity and sport across local providers (e.g. leisure service providers) and other sectors to champion the principle of 'making every contact count'.	A – C, E, G	Adoption of 'making every contact count' by leisure service providers and other sector stakeholders	2	NCC, BDC, SNC
7.5	<p>Work with Places Leisure, South Norfolk's in-house leisure team and other local leisure operators and related community organisations to:</p> <ul style="list-style-type: none"> develop a robust Continuing Professional Development (CPD) programme for the physical activity workforce, to develop their skills base, understand their target market and provide a high quality, customer focussed experience; develop a coordinated approach to Traineeships, Apprenticeships, and Graduate Placements for the sector. This includes maximising the positive impact of the apprenticeship levy on developing the sector workforce. 	F	<p>Development of CPD programme</p> <p>Increase in number of local Traineeships, Apprenticeships, and Graduate Placements for the sector</p>	3	NCC, BDC, SNC
7.6	Identify and support local 'Community Champions' to publicise, organise and inspire physical activity and healthy wellbeing in their local communities, workplaces, schools and facilities.	A - G	Roll out of 'community champions' scheme	2	NCC, BDC, SNC

Table 8 – Raising Awareness Action Plan

Raising the profile of physical activity and awareness of opportunities to be active

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
8.1	Ensure people can find out how and where they can get active through the promotion and continued development of the 'Every Move' activity finder (in partnership with Active Norfolk).	A – C, E, G	Increase in use of the activity finder	1 - 5	NCC, BDC, SNC
8.2	Work with the Councils' communications teams to develop a consistent narrative for the Strategy and physical activity that helps our workforce and the general public to be clear about what is meant by 'physical activity', the core messages of how much people need to do and the wide-ranging benefits of being active. Key focus should be on raising awareness that being active can take many forms and does not have to involve paying to take part in an activity or travelling to a formal facility.	A - G	Development of clear and consistent narrative	1	NCC, BDC, SNC
8.3	Align to national and local physical activity and wellbeing campaigns to maximise their impact across Greater Norwich e.g. This Girl Can.	A - G	Increased prominence of physical activity campaigns locally	1 - 5	NCC, BDC, SNC
8.4	Ensure all language and imagery used in Council's and partners' marketing and communication is customer-focused and representative and is tailored to the target audience, taking account of digital exclusion / isolation, particularly amongst older people.	A - G	Improved engagement in campaigns from target groups	1	NCC, BDC, SNC
8.5	Prepare a marketing and comms plan including a media campaign and series of events to launch the Strategy. Present the strategy as part of a brand / strapline launch which can be used moving forward for campaigns and awareness raising (e.g. Get Greater Norwich Moving or similar)	A - G	Launch of marketing campaign	1	NCC, BDC, SNC

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
8.6	Rebuild post-Covid-19. Work with partners to develop a campaign to promote opportunities to get out of the house, socialise, be active and try new things. Key focus should be on raising awareness that being active can take many forms and does not have to involve paying to take part in an activity or travelling to a formal facility.	G	Increased physical activity levels	1	NCC, BDC, SNC
8.7	Work with partners to develop an evidence base and position statement regarding the social and economic value of physical activity to Greater Norwich.	F	Development of social and economic value of physical activity in Greater Norwich document	2	NCC, BDC, SNC
8.8	Work with relevant organisations (e.g. Norwich City Football Club, NGBs, local brands/organisations) to harness the power of brands and role models to support the Councils' aspirations for participation and engagement through physical activity and sport.	A – C, E, G	Utilise key role models to promote major campaigns and initiatives	2	NCC, BDC, SNC
8.9	Share, highlight and promote best practice across the sector (e.g. the Norwich Parks Tennis Programme, Healthy Norwich, the Nest, GoodGym, On the Move, All to Play For, Men's Sheds etc.) via a variety of mechanisms e.g.: <ul style="list-style-type: none"> • Annual publication showcasing progress against this strategy; • An Annual Greater Norwich Physical Activity Awards; • Establishing a formal reporting process into relevant strategic forums. Celebrating and raising awareness of the collective success of organisations and individuals that deliver positive outcomes through physical activity.	A - G	Increased prominence for physical activity brought about by publicity from promotion of best practice	1 - 5	NCC, BDC, SNC
8.10	Focus on identification and support of key community advocates / mentors, such as GP's, health visitors, faith leaders, community group leaders. This should particularly focus on mentors / advocates who live and work in our most deprived and inactive areas.	A - G	Identification of agreed number of community advocates to help promote the benefits of being physically active	1	NCC, BDC, SNC

No.	Action	Key Objectives	Desired Outcomes	Year	Lead
8.11	Work to ensure that any communications about events, programmes or facilities put out by the Councils or their partners clearly identify arrangements for people with additional needs and who to contact for further information about accessibility.	A - G	Increase in people with disabilities being physically active	1 - 5	NCC, BDC, SNC
8.12	Work to ensure that all locations for physical activity have special education needs (SEN) information sheets on their websites, including use of pictures and social stories rather than words where possible.	A – C, E, G	Increase in people with disabilities being physically active	1 - 5	NCC, BDC, SNC
8.13	Investigate use of 'Protect NoW' text messaging service to disseminate physical activity messages to those most in need.	A – C, E, G	Increase in physical activity messages from text service	1 - 5	NCC, BDC, SNC
8.14	Promote the use of open spaces and walking routes (e.g. Marriott's Way, Broads National Park, Boudicca Way) for physical activity, therefore addressing barriers to physical activity around cost, image, access etc.	A – C, E, G	Increase in people being active in open spaces	1 - 5	NCC, BDC, SNC

Greater Norwich Infrastructure Plan 2022 - Appendices

Phil Courtier, Director of Place, Broadland and South Norfolk District Councils

Summary

At the meeting of the GNGB on 13 June, the board requested that amendments be made to the appendices of the GNIP and that they be brought back for consideration in October. This report summarises the amendments which have been made. It also summarises changes which are planned for the next iteration.

Recommendations

- (i) The GNGB are recommended to accept the Draft Appendices of the GNIP 2022.

1. Introduction

- 1.1 The Greater Norwich Infrastructure Plan (GNIP) provides a high-level summary of the infrastructure that is required to support the planned growth within the Greater Norwich area. The appendices provide a pipeline of projects, which range from aspirational to those in delivery.
- 1.2 At the meeting of the GNGB on 13 June, two appendices were presented. Appendix A provided a summary of all known future infrastructure need. Appendix B provided a summary of infrastructure which has been identified as a need within Neighbourhood Plans.

2. Appendix A – Infrastructure Projects

- 2.1 The GNGB made the following requests:
 - The removal of the use of TBCs for any project details
 - Fully populated project descriptions
 - Fully populated cost estimates
 - All projects to detail a project status
 - The introduction of a “project owner” column, to make clear who is delivering each project.
- 2.2 The GNPT have liaised with thematic groups to populate the missing information. The following amendments have been made:
 - An **introductory paragraph** has been added to the appendices, clarifying what each table shows.
 - The project list has been split in two, to create separate lists for **Forthcoming Infrastructure Projects** and **Unprogrammed Infrastructure Projects**. The forthcoming list includes only the projects which have a defined programme for

delivery. The unprogrammed projects list removes the need for project owners to provide delivery years and budgets for projects they aren't progressing yet.

- A table has been added, providing a **summary of forthcoming infrastructure projects** by infrastructure theme, with cumulative funding figures.
- Where total costs are not available, the project status details why this information is not yet available: e.g. "Project costs to be identified through feasibility study"
- The "Funding Sources" column has been removed. For the previous versions it was not clear whether projects had received funding from these sources or if they intended to apply, and this was often blank.

2.3 A "Project Owner" column has not been added, as in the vast majority of cases projects are being progressed by their respective districts. Where this is not the case, details of who is progressing the project are detailed in the Project Status column.

2.4 The GNPT intend to make the following changes to the Appendices iteration of the GNIP in 2023:

- Amend the "Project Status" column, to make this more informative
- Ensure that the "Status – Notes" column provides a clear understanding of the status of each project.
- Explore ways to present this information digitally.

3 **Appendix B – Neighbourhood Plans**

3.1 This appendix provided a list of infrastructure projects which have been identified in local plans in Greater Norwich. The original version of this appendix included columns for a project description, status, and funding. Most of these columns were not filled out. The GNGB requested that all parish councils be contacted.

3.2 The GNPT have made the following changes:

- This version presents only the projects identified in the Neighbourhood Plans, as a list. It does not attempt to provide any other details.
- A clear introduction has been added to explain the list of projects.

3.3 For the next iteration of the GNIP in 2023, the GNPT intend to make the following changes to this Appendix:

- Each project to be populated with a description and status. This information will be gathered through engagement with parishes. By postponing this work to the next cycle, it can then be spread over a six-month period. The GNPT do not have capacity to collate this information by October 2022.

3.4 The Draft Appendices are attached as document 7a.

4. **Recommendations**

- 4.1 (i) The GNGB are recommended to accept the Draft Appendices of the GNIP 2022.

5. Issues and Risks

5.1 Other resource implications (staff, property)

The GNIP is updated on an annual basis using existing staff resource.

Identification of the resource for the implementation of the projects within the appendices is not within the scope of the GNIP.

5.2 Legal implications

None identified

5.3 Risks

None identified

5.4 Equality

An equality impact assessment will be required to be undertaken by each individual project sponsor.

5.5 Environmental implications

The assessment of the environmental impacts of individual projects will be the responsibility of project sponsors

Appendix – Greater Norwich Infrastructure Plan updated appendices A, B and C

Officer Contact

If you have any questions about matters contained in this paper, please get in touch with:

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**Greater Norwich
Growth Board**

**Greater Norwich
Infrastructure Plan**

2022

Draft

9. Appendix A Forthcoming Infrastructure Projects

This appendix compiles forthcoming infrastructure projects for the four thematic groups which are eligible to receive CIL funding within the Greater Norwich area: transport, education, green infrastructure, and community facilities. These projects have been identified through a variety of means including strategic documents and action plans, through Greater Norwich's spatial plans for growth as well as by specialist thematic officers. This is not an exhaustive list but does attempt to provide an idea of the scale of infrastructure need, and the progress that Greater Norwich is making to meet this.

Table 5 total number of projects currently forthcoming in each infrastructure theme.

Project Theme	Number of Projects	Sum of Funding Secured	Sum of Total Estimated Project Cost
Community	4	£566,161	£566,161
Education	13	£11,600,000	£132,500,000
GI	21	£4,483,666	£7,534,666
Libraries	3	£0	£500,000
Sport	18	£15,550,000	£42,596,000
Transport	66	£5,800,000	£158,556,000
Grand Total	125	£37,999,827	£342,252,827

9.1. Transport Infrastructure

Table 6 Forthcoming Transport Infrastructure Projects

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Broadland	Heartsease Fiveways Roundabout.	Consider options to improve the junction to provide improved facilities for all users.	Approved	Funding secured through Transforming Cities	£3,862,000	£0	2023
Broadland	Plumstead Road roundabout	Delivery of a roundabout to access Lothbury land and land owned by Broadland DC	In feasibility	Scheme being delivered by Broadland DC.	£1,500,000	£0	2023
Broadland	Spixworth Rd Core Bus Route	Provide inbound bus priority lanes and cycle provision	Aspirational	N/A	£400,000	£0	2024
Broadland	Sprowston Rd Wroxham Rd Core Bus Route	Extension of existing inbound bus lane and conversion of bus lane to full time from peak hour	Aspirational	N/A	£100,000	£0	2024
Broadland	Fakenham Road/Drayton High Road (including BRT and cycling)	Inbound bus priority lanes and cycle facilities	In feasibility	N/A	£5,000,000	£0	2025
Broadland	North East Norwich Mobility Hubs	Introduce mobility hub facilities and catchment works at Plumstead Road shops, Salhouse Road (near Atlantic Avenue) and Rackheath.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£1,500,000	£0	2025

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Broadland	North East Norwich new Park & Ride supersite.	Potential replacement Park & Ride site accessed from the Broadland Northway serving the Sprowston Road corridor.	Aspirational	Funding was not secured through Transforming Cities. Needs to be considered as part of the review of the Transport for Norwich Strategy	£9,000,000	£0	2025
Broadland	North Walsham Road Core Bus Route Enhancements Scheme Identification	Enhancements to Bus Route	Aspirational	Although this corridor was not included in the Transforming Cities application there remains an aspiration for improvements to bus, pedestrian and cycles	£50,000	£0	2025
Broadland	Pink pedalway: Salhouse Road.	Extend the Pink pedalway with an off-carriageway cycling and walking path between Harrison's Wood and the Broadland Northway.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£1,000,000	£0	2025
Broadland	Plumstead Road / Woodside Road.	Consider options to amend the junction layout to make it easier to navigate for buses and other road users.	In feasibility	Funding was not secured through Transforming Cities. Further work needed on feasibility	£50,000	£0	2025

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Broadland	Spixworth Road Core Bus Route Enhancements - Feasibility	Enhancements to Bus Route	Aspirational	Although this corridor was not included in the Transforming Cities application there remains an aspiration for improvements to bus, pedestrian and cycles	£50,000	£0	2025
Broadland	Wroxham Road - Bus & Cycle Enhancements	Extend existing bus lane on Wroxham Road and convert to 24hrs to improve reliability of buses. Identify opportunities to improve cycling facilities along this corridor.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£50,000	£0	2025
Broadland	NE Park & Ride supersite (airport).	Consider the potential for a new Park & Ride site accessed off the Broadland Northway junction on A140. This could provide additional capacity and would benefit from other public transport measures along the corridor.	Aspirational	Funding was not secured through Transforming Cities. Needs to be considered as part of the review of the Transport for Norwich Strategy	£9,000,000	£0	2026
Broadland / Norwich	Vera Road – Rye Avenue crossing.	Provide new signalised crossing of the outer ring road for cyclists and pedestrians between Rye Avenue and Vera Road.	Approved	Funding secured through Transforming Cities	£434,000	£0	2022

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Broadland / Norwich	Sprowston Road (south of the outer ring road).	Provide new inbound and outbound bus lanes and seek to provide an outbound segregated cycle track.	Approved	Funding secured through Transforming Cities	£889,000	£0	2023
Broadland / Norwich	Horsham St Faith - Yellow pedalway extension to	Provide an off-carriageway cycle path on the east side of Holt Road to better connect these locations.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration. A good level of feasibility undertaken.	£2,000,000	£0	2024
Broadland / Norwich	Salhouse Road	Off-carriageway cycle provision along Salhouse Road. Consideration of inbound bus priority lanes	Under Construction	Whilst no improvements to Salhouse Road were included in the Transforming Cities application, investment along this corridor will be considered as part of the review of the TfN Strategy.	£1,000,000	£0	2024
Broadland / Norwich	North West Norwich Mobility Hubs	Introduce mobility hub facilities and catchment works at Wroxham Road shops, Sprowston Road near Templemere and Sprowston Road near Denmark Opening.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£1,500,000	£0	2025
Broadland / Norwich	Broadland Way	Provide traffic-free pedestrian and cycle path between Middle Road and Broad Lane.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£5,000,000	TBC	2026

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Broadland / Norwich	Harvey Lane Mobility Hub	Introduction of mobility hub facilities and catchment works at Harvey Lane, near Primrose Crescent, Broadland Business Park and Postwick Park & Ride.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£1,500,000	£0	2026
Broadland / Norwich	Purple Pedalway: Lion Wood.	Provide a more appropriate surfaced path so cyclists and people with mobility problems can access the woodland and move between neighbouring areas. Install sustainable urban drainage features to capture and infiltrate floodwater to mitigate flooding.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£420,000	£0	2026
Broadland / Norwich	Rackheath – East-West highway link across railway.	Build a highway bridge over the rail line as part of the growth triangle link road.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£13,000,000	£0	2026
Broadland / Norwich	Thorpe Road / Harvey Lane – bus priority.	Introduce a bus lane on the outbound approach to Harvey Lane.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£150,000	£0	2026

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Broadland / Norwich	Yarmouth Road / Pound Lane.	Provide eastbound bus lane on approach and seek to reduce delays and improve capacity through the junction.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£2,000,000	£0	2026
Broadland / Norwich	Yarmouth Road / Thunder Lane.	Identify options to provide priority to the main traffic flow on Yarmouth Road.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£150,000	£0	2026
Broadland / Norwich	Yarmouth Road Improvements	Removal of parking at pinch points. Seek to relocate / remove existing on street parking at pinch point locations along Yarmouth Road.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£20,000	£0	2026
Norwich	St Mary's Plain	Improvements to the St Mary's Plain area	In feasibility	Analytical component of the feasibility work completed. Design component yet to be undertaken. Funding not yet identified for delivery	£780,000	£0	2022
Norwich	St George's Plain	Improvements to the St Georges Plain area	Aspirational	Funds assumed to be supplied entirely by developer in association with St Georges Works	£300,000	£0	2022

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Norwich	UEA – City centre via South Park Avenue and Unthank Road including Unthank Road mobility hub.	Address localised pinch points to ease bus flow. Introduce mobility hub facilities.	Approved	Funding secured through Transforming Cities	£486,000	£0	2022
Norwich	Airport Industrial Estate.	Provision of a new bus, cycle and pedestrian link between the airport terminal and the airport industrial estate along Liberator Road.	Approved	Funding secured through Transforming Cities	£1,171,000	TBC	2023
Norwich	City Centre Bus and Pedestrian Improvements	Bus and pedestrian improvements to St Stephens Street, Red Lion Street, Surrey Street and William Booth Street.	Under Construction	Funding secured through Transforming Cities	£4,800,000	TBC	2023
Norwich	City centre west-east through traffic restriction.	Examine options to manage traffic differently on St Andrew's Street to restrict through traffic thereby enabling pavements to be widened, cycle and pedestrian facilities made safer and improving environmental conditions and public transport routes on streets currently used by through traffic.	Approved	Funding secured through Transforming Cities	£2,884,000	TBC	2023

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Norwich	City College to Norwich city centre	Improvements to pedestrian and cycle facilities at the Grove Road junction and at side roads along this route	Under Construction	Funding secured through Transforming Cities	£750,000	TBC	2023
Norwich	Exchange St & St Andrews St Improvements	Make temporary exclusion of general traffic in Exchange Street permanent. Upgrade public realm to create attractive walking and cycling link into the city centre from St Andrews Street	Approved	None	£1,200,000	£1,200,000	2023

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Norwich	Foundry Bridge and Norwich train station mobility hub.	Improve the efficiency of the Foundry Bridge junction and provide bus priority and cycling safety by examining options of making Thorpe Road between Riverside Road and Lower Clarence Road past Norwich rail station bus, cycle and pedestrian access only. Impacts from displaced traffic will need to be carefully assessed and mitigated. Introduce mobility hub facilities in the catchment to further improve interchange between different transport modes.	Under Construction	Funding secured through Transforming Cities	£2,226,000	£0	2023
Norwich	Kett's Hill Roundabout - Bus & Cycle Improvements	Introduce a bus lane on Kett's Hill approach facilitated by the removal of parked cars and alterations to the roundabout to improve safety for cyclists.	Approved	Funding secured through Transforming Cities	£84,000	£0	2023

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Norwich	Norwich Bus Station Mobility Hub	Improved pedestrian access to Norwich Bus Station along Queens Road. Improve provision of passenger information. Provide additional bus stops and layover areas for buses and coaches.	Approved	Funding secured through Transforming Cities	£307,000	£0	2023
Norwich	Sproston Road (Magdalen Road – Denmark Road).	Options considered for addressing this could include parking removal or the introduction of a one-way system.	Approved	Funding secured through Transforming Cities	£837,000	£0	2023
Norwich	Upper St Giles improvements	Redesign Upper St Giles with high quality pedestrian priority treatment.	In feasibility	None	£1,800,000	£1,800,000	2023
Norwich	Wayfinding.	Create a coherent environment and stimulate economic growth by promoting the cultural assets of the city centre that can be enjoyed by exploring Norwich on foot and by bicycle through culture-led wayfinding interventions in the city centre and at key mobility hubs.	Under Construction	N/A	£800,000	£800,000	2023

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Norwich	The Missing Link - Duke St & St Georges St	Create bridge structure between Duke Street and St Georges Street to fill the final missing link in the city centre section of the River Wensum path	Approved	Funding approved from IIF	£2,000,000	£2,000,000	2024
Norwich	St Augustine's Gate	Modify the approach to this junction to reduce conflict between road users.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£300,000	£0	2025
Norwich	Magdalen Street mobility hub.	Improve pedestrian crossings, widen pavements, reduce street clutter, and increase bus stop capacity at Anglia Square to create a more attractive and safer environment for all. Introduce mobility hub facilities.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£4,000,000	£0	2026
Norwich	Palace Street (Pink pedalway).	Extend the two way off-carriageway cycle track from Tombland to St Martin at Palace Plain.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£500,000	£0	2026
Norwich	St Stephens roundabout	Provide an improved environment for pedestrians and cyclists and an enhanced gateway to the city.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£6,000,000	£0	2026

Norwich	East Norwich Regeneration Site	Regeneration of 50ha approximately of brownfield land to the east of the city centre, for housing, employment and community uses, and associated physical and social infrastructure. Physical infrastructure requirements include four new bridges (two all-mode and two pedestrian/cycle), two underpass improvements, significant on-site and off-site highway and connectivity works, and two new marinas. Social infrastructure requirements include a new primary school and appropriate community health provision.	In Feasibility	The East Norwich masterplan has now been completed by consultants Avison Young and partners. The Stage 1 masterplan, a high level concept masterplan, was approved by Norwich city council Cabinet in November 2021 and the Stage 2 masterplan in June 2022. Cabinet in June 2022 also endorsed other Stage 2 masterplan documentation including a draft supplementary planning document and Infrastructure Delivery Plan. The masterplan scheme proposes approx. 3660 (for whole site including outside GNLP area) and at least 4100 jobs. The supplementary planning document (SPD) incorporates the masterplan proposals and sets out objectives and guidance to provide a framework for the future regeneration of East Norwich. The SPD will be subject to statutory public	£153m	700k	2036
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District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
				consultation in late 2022 / early 2023 and will be adopted alongside or following the adoption of the GNLP, currently expected in Spring 2023. Stage 3 of the East Norwich work is planned to commence in autumn 2022, and will be funded and led by Homes England. The aim of the Stage 3 work is to refine/update key masterplan outputs and support potential funding bids. The work will be undertaken as a 'deep dive' into a number of delivery matters including development mechanisms, refined viability assessment, timing and phasing, and trigger points for delivery of key infrastructure and affordable housing.			

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
South Norfolk	Norfolk & Norwich University Hospital	new public transport interchange	In feasibility	Funding secured through Transforming Cities	£1,304,000	£0	2022
South Norfolk	Colney Lane (pink) Pedestrian Cycle links	Off-carriageway cycle provision along Colney Lane	Under Construction	Further information needed	£3,000,000	TBC	2023
South Norfolk	Longwater Scheme Development	Various options are under development. These include general improvements to walking and cycling provision across the existing junction, provision of a new cycle/ped bridge across the A47 and a new highway link from Dereham Road behind NEXT	In feasibility	N/A	£20,000,000	£0	2023
South Norfolk	South Wymondham supporting infrastructure	Bus, cycle and pedestrian improvements to link South Wymondham with the town centre and rail station	Under Construction	Coming forward through development	£1,000,000	£0	2023
South Norfolk	Thickthorn Park and Ride expansion	Expansion taking place through the Transforming Cities Fund programme. Additional 500 spaces being added, as well as coach parking and EV charging.	In feasibility	Land secured from S106. Funding secured through Transforming Cities	£2,500,000	£0	2023

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
South Norfolk	Wymondham train station mobility hub.	Provide step-free access to the Cambridge-bound platform. Provide facilities for buses and coaches to adequately serve Wymondham station forecourt. Introduce mobility hub facilities.	Approved	Funding secured through Transforming Cities	£800,000	£0	2023
South Norfolk	Hethel sustainable access package	This project will provide sustainable transport links between Hethel, Wymondham and Norwich Research Park. It proposes new cycleways, footways and improvements to transport links in the town centre.	Aspirational	Work on this project is currently on hold, but remains an aspiration for SNC. Precise	TBC	£0	2024
South Norfolk	A140 Corridor scheme	Provision of inbound bus lanes between Harford Park & Ride site and Tesco and up to the Outer Ring Road junction	Aspirational	Feasibility work undertaken. Although this corridor was not included in the Transforming Cities application there remains an aspiration for improvements to bus, pedestrian and cycles	£2,000,000	TBC	2025

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
South Norfolk	Transport interchange improvements at Wymondham Rail Station	Provide a transport hub at Wymondham rail station, providing facilities for buses, taxis, Beryl bikes and car club vehicles.	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£2,500,000	TBC	2025
South Norfolk	Norwich Research Park Expansion	Norwich Research Park expansion, B1108 and other transport improvements	Aspirational	NRP expansion permitted and under construction	£10,000,000	£0	2025
South Norfolk	Harford A47 Junction - Bus priority	Provision of new inbound bus lane on approach to A47 Harford Junction	Aspirational	Not progressed. Under review	£250,000	£0	2026
South Norfolk	UEA - Norwich Research Park transport improvements	Provision of new public transport, pedestrian and cycle link between the UEA and NRP crossing the River Yare	In feasibility	Initial feasibility completed 2018. Funding was not secured through the Transforming Cities Fund so delivery would need to be via an alternative funding source	£15,000,000	£0	2026
South Norfolk	Wymondham Railway Bridge - New subway/underpass	A new pedestrian underpass is being funded by local housing developers	Approved	None	TBC	£0	2022/23

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
South Norfolk / Norwich	Dereham Road / Breckland Road and Costessey / Bowthorpe mobility hub.	Allow buses to access a bus gate bypass of Wendene roundabout on the old alignment of Dereham Road combined with the cycle crossing. Introduce mobility hub facilities. consolidation of bus stops and better access by replacing the subway with a signal-controlled pedestrian crossing	Approved	Funding secured through Transforming Cities	£3,541,000	£0	2023
South Norfolk / Norwich	Dereham Road / Longwater Lane.	Introduce bus lanes and an off-carriageway cycle path between Longwater Lane and Wendene.	Approved	Funding secured through Transforming Cities	£589,000	£0	2023
South Norfolk / Norwich	Dereham Road / Old Palace Road / Heigham Road.	Options are being considered for cycle improvements	Approved	Funding secured through Transforming Cities	£400,000	£0	2023
South Norfolk / Norwich	Dereham Road / Richmond Road (including link to Bowthorpe).	Upgrade the crossing so it is capable of being used conveniently by people on foot and cycle.	Approved	Funding secured through Transforming Cities	£526,000	£0	2023
South Norfolk / Norwich	Dereham Road outbound approach to Larkman Lane including Larkman mobility Hub.	Introduce an outbound bus lane on the approach to Larkman Lane and introduce mobility hub facilities.	Approved	Funding secured through Transforming Cities	£769,000	£0	2023

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
South Norfolk / Norwich	Newmarket Road (Eaton Road – Christchurch Road) including Newmarket Road mobility hub. Extend stepped cycle track from	Christchurch Road to the outer ring road and provide a controlled crossing over Eaton Road. Review measures through the Eaton Road, outer ring road and Christchurch Road junctions that will improve bus and general traffic flow.	Approved	Funding secured through Transforming Cities	£803,000	£0	2023
South Norfolk / Norwich	Purple pedalway (Earlham Green Lane – Marriott’s Way).	Upgrade the quality and safety of the purple pedalway between Marriott’s Way and Bowthorpe Three Score to further encourage sustainable travel in this area.	Approved	Funding secured through Transforming Cities	£224,000	£0	2023
South Norfolk / Norwich	Bracondale and A146 Core Bus Route	Outbound bus priority lane on the approach to the King Street junction.	Aspirational	Needs scheme development	£500,000	TBC	2024
South Norfolk / Norwich	Various Mobility Hubs	Introduce mobility hub facilities and catchment works Easton, Queens Hills, Dereham Road (near Hotblack Road) and Dereham Road (near Duoro Place).	Aspirational	Funding was not secured through Transforming Cities. Remains an aspiration.	£2,000,000	£0	2026

9.2. Green Infrastructure

Table 7 Forthcoming Green Infrastructure Projects

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Broadland	A47 Safe Foot and Cycle Crossing	A safe foot and cycle crossing over the A47 between Lingwood and North Burlingham. This will provide a vital link between the settlements and the Burlingham Trails to the north and south of the A47, as the fast road severs access for active transport, while it is difficult for cars to cross.	Feasibility	Identified in the East Broadland GI Project Plan 2015. Project in development	£1,265,000	£0	2025+
Broadland	Acle Lands Trust Woodlands	Access and Connectivity improvements, including gateways and pathing	Feasibility	Identified in the East Broadland GI Project Plan 2015. Project in development	£180,000	£0	2025+
Broadland	Canhams Hill open space/GI provision	Enhancement of the green space between Hellesdon and Drayton at Canhams Hill CWS.	Aspirational	Will potentially be delivered by Development; Part of Feasibility Study for Drayton & NW Forest & Heaths. Costs to be identified following feasibility study.	TBC	£0	2025
Broadland	Green Loop	Bure Valley railway cycling and walking path improvements and crossing over a140 at Aylsham	Approved	Ongoing works to Improve Marriott's Way and the Bure Valley Path, Broadland Way is being delivered through Development	£780,000	£780,000	2023
Broadland	Horsford Crossing	The creation of a safe crossing over the Holt Road into Broadland Country Park	Approved	Funding approved from IIF	£100,666	£100,666	2022/23

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Broadland	South East Lingwood GI Connectivity	improve access links and wildlife connectivity from South Burlingham and Beighton to the new development site to the South-East of Lingwood. Creation of safe walking route on Norwich Road	Aspirational	Identified in the East Broadland GI Project Plan 2015. Project in development	£25,000	£0	2025+
Broadland	Strumpshaw Pit Circular Walk	Creation of a small car park and improvements to the walking routes	Approved	Identified in the East Broadland GI Project Plan 2015. Waiting to see if the cost of materials comes down so more can be delivered within existing budget	£60,000	£60,000	2022/23
Broadland	Witton Run	The Witton Run is a crucial green infrastructure corridor in the East Broadland region. This project required Footpath improvements, access improvements, the creation of walking links with Brundall and Blofield	In Feasibility	Identified in the East Broadland GI Project Plan 2015. Phase 1 Feasibility & Design Phase 2 Delivery	£170,000	£0	2025+
Broadland / Norwich	Lion Wood - SUDS project	To improve surface treatments for accessibility, and biodiversity enhancements within Lion Wood through use of Natural Flood Management	In Feasibility	N/A	£260,000	£10,000	2024

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Norfolk	Wensum Walkway Duke St to St George's St	Create bridge structure between Duke Street and St Georges Street to fill the final missing link in the city centre section of the River Wensum path	Approved	Funding approved from IIF	£2,000,000	£2,000,000	2024
Norfolk / Broadland	Green Loop	Connecting Broadland Way, Bure Valley Path and Marriotts Way	In Feasibility	Identified in the East Broadland GI Project Plan 2015. Project Development & Feasibility underway. Costs to be identified following feasibility.	TBC	£0	2024
Norwich	20 Acre Wood - access improvement project	To improve access for all between the communities of Malrlpit, Larkman, Earlham Green lane and North / West Earlham. Replacing a worn out muddy and wet woodland path with a hard all weather surface path	Under Construction	Underway	£100,000	£72,000	2023
Norwich	Castle Gardens Norwich	Restoration and enhancement works in Castle Gardens	Approved	Estimated start date on site March 2023	£220,000	£230,000	2023
Norwich	Castle to Carrow Wooded Ridge	Path restoration and new path creation	Aspirational	N/A	£500,000	TBC	2026

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Norwich	Kett's Heights	Enhancements to biodiversity and pedestrian access. New maintenance vehicle access.	Approved	10k Neighbourhood CIL in 16/17 of which 90% delivered . Landscape and boundary condition reports underway for wider project.	£312,000	£312,000	2023
Norwich	Marriott's Way: Hellesdon Station Area	More direct route for Marriott's Way and improvement to public access and biodiversity in adjacent land.	Under Construction	CIL offered. Awaiting confirmation of matched TCF funding.	£453,000	£220,000	2023
Norwich	UEA to Eaton Boardwalk extension	Access improvements to the Yare Valley Walk, providing 1.2m path, installing waymarking, grubbing out of ditch systems to enhance biodiversity, and enhancing the informal car park.	Under Construction	Project has seen delays due to resourcing, weather and covid, but is on course to deliver 2022.	£100,000	£100,000	2022
Norwich	Yare and Wensum Valleys Link (Norwich, Broadland and SNDC)	Tree planting, traffic calming, path improvements on route of purple pedal way	Under Construction	Commenced design. Some sub-projects at construction stage.	£229,000	£59,000	2022
South Norfolk	Caister Roman Town - Access improvements	Access improvements which include the extension of the car park with all associated infrastructure. Second phase is improving access across the site and will include High Ash Farm	Aspirational	Phase 1 - car parking improvements Phase 2 - visitor centre and links High Ash Farm, Poringland, Stoke Holy Cross and Dunston needs a feasibility study and funding	£130,000	TBC	2023/24

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
South Norfolk	Cringleford Country Park	The primary purpose of this project is to secure and open up additional green space for the community. The project will include woodland management, new bridge across the Yare, boardwalks, fencing to allow grazing and parking for disabled users. It will link into the new Kett's Country Long Distance Trail.	In Feasibility	Land has been purchased and Cringleford PC have submitted a bid to the IIF in July 2022	£400,000	£300,000	2024
South Norfolk	Frenze Beck	Restoration and access enhancement project	Under Construction	Project Delivery underway, completion anticipated October 2022	£40,000	£40,000	2022
South Norfolk	Queen's Hills Community Park - Access and link improvements to Costessey	Access and habitat improvements, which include the creation of footpaths, safe road crossing and reintroduction of conservation grazing	Aspirational	Funding bid will be resubmitted in 2022	£190,000	£190,000	2023/24
South Norfolk / Broadland	Marriott's Way: Signage to Link Marriott's Way to the Adjacent Communities	Linking in the communities to the Marriott's Way via improved signage and interpretation (as part of the Marriott's Way-Connecting communities project)	Approved	None	£20,000	£10,000	2025

9.3. Community Infrastructure

Table 8 Forthcoming Community Infrastructure Projects

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Norwich	Wensum Park	Two play areas to be refurbished. New modular toilet to replace existing, DDA compliant Regenerating woodland area, replacement board walk and bridge. Stone walls to be repaired and lime pointed.	In Feasibility	Play areas-procuring Toilets - Feasibility study. Levelling up - opted in for funding Stone walls - ordered	£318,161	£318,161	2022/23
Norwich	Heigham Park Toilets	Refurbishment of toilets	In Feasibility		£100,000	£100,000	2023

9.4. Sport Infrastructure

Table 9 Forthcoming Sport Infrastructure Projects

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Broadland	Yare Boat Club Expansion	Provision of a new lightweight boatshed. This is a multi-stage programme designed to improve and expand the existing rowing facilities based on Thorpe Island and owned by Yare Boat Club.	Under Construction	Developing as per project scope/ application	£240,000	£100,000	2022/23
Broadland	Brundall Sports Hub	Delivering an artificial grass pitch (AGP) with fencing, floodlighting, maintenance storage container, hard standing pathways, car parking and single storey club house/changing room/ community building.	Approved	Contract signed with to start construction in June 2022. Due to rise in cost in building supplies, there could now be a funding shortfall to deliver clubhouse.	£2,100,000	£1,700,000	2022/23
Broadland	Gym and Dance Hall at Aylsham Sports Hub	Final phase of works to Aylsham Sports Hub on Aylsham High School, adding to existing swimming pool, sports hall and 3G pitch provision.	In feasibility	Review/ further feasibility required	£1,626,000	£1,000,000	2024/25

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Broadland	Acle Community Sports Hub	Desire and need to build a new sports hall, changing rooms, community gym, and studio on the Acle Academy High School site.	In feasibility	Some feasibility work and planning/ pricing has already been carried out.	£3,000,000	£250,000	2024/25
Broadland	Buxton Football Club New Pavilion	To deliver a new pavillion for Buxton Football Club, allowing the club to further develop their youth and women's teams/ programmes, as desired.	Aspirational	Club currently engaging with F.A to develop proposals. Ongoing availability of the facility is necessary to ensure that the football club can continue to operate from the current site=	£100,000	£50,000	2023/24
Broadland	Sports Hall Provision in Reepham	A new sports hall to be built	Aspirational	Expected to go to Committee in April with officer's recommendation for approval. Project cost to be identified through feasibility study.	TBC	£0	2024/25

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Broadland	New 3G pitch at Youngs Park (Aylsham)	Aylsham FC now have 40 teams and so there is a demand for this pitch. The F.A are keen to develop this project, as there is an identified strategic need and the Football Foundation would contribute substantial funding. Good ancillary facilities already exist at the site and Aylsham FC are looking to move to a more professional workforce structure.	In feasibility	CIL Application currently being compiled for 2022/23	£1,000,000	£750,000	2023
Norwich	FDC at Open - extend the current pitch by 50%	Increase the size of the 3G pitch to accomodate additional demand.	Approved	None	£480,000	£150,000	2023/24
Norwich	Football Pitch Improvements	Improvement to football pitches across Norwich.	Under Construction	None	£115,000	£15,000	2022/23
Norwich	Tennis court installation and improvements.	Installation of and improvement of tennis courts across Norwich.	Under Construction	None	£435,000	£320,000	2022/23
Norwich	Sloughbottom Park 3G pitch conversion and changing facilities	Conversion of a grass pitch to a 3G pitch and expansion and updating the changing facilities and pavilion.	Aspirational	LUF application due to be submitted July, support received from FF. Initial architect drawings produced.	£2,700,000	£0	2023/24

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Norwich	Nelson School Swimming Pool	Modernisation of the pool allowing it to be utilised by the local community.	Aspirational	Project cost to be identified through feasibility study.	TBC	£0	2024/25
South Norfolk	Improvement, refurbishment and expansion of Ketts Park tennis courts	Refurbishment of the 4 existing tennis courts and floodlighting, plus the addition of a 5th tennis court. Also to include a netball pitch and dividing netting, to allow for multi-use.	Approved	Now in process of re-tendering and appointing a contractor, with works to start ASAP.	£300,000	£300,000	2022
South Norfolk	Framingham Earl Sports Centre	Expansion of community leisure provision at Framingham Earl Sport Centre, operated by South Norfolk Council out of school hours- Current scope is to include a newly built gym, fitness suite, changing room, separate community access away from school and possibly a 3G pitch.	In feasibility	Led by South Norfolk Council, working in partnership with Framingham Earl High School/ Sapientia Trust. South Norfolk Council already manage/ operate Framingham Earl Sports Centre, but have desire to expand the provision. There is also a political desire to increase/ expand the community leisure provision in the east of the district and an identified need/ demand.	£3,500,000	£0	2024

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
South Norfolk	Improvements to Crusaders RFC Clubhouse	Improvements/ expansion of clubhouse, changing rooms and hospitality facilities.	Under Construction	Phase 1 currently in progress. Now considering applying for funding for phase 2.	£600,000	£600,000	2022/ 23
South Norfolk	UEA expansion of football pitches and pavillion at Colney Lane Playing Fields	New Artificial Grass Pitch, new pavillion and increase of natural turf (including stadium pitch) pitches at Colney Lane Playing Fields- led by UEA.	In feasibility	Project led by UEA. Developments nearby in Cringleford also providing significant football facilities, so need to ensure no conflict. Norwich RFU now not relocating to this site.	£5,000,000	£3,500,000	2023/24
South Norfolk	Improvements to Hales cricket and bowls clubhouse	Re-build of cricket clubhouse and hospitality and changing room facilities.	Aspirational	Meeting with club again on 30th March 2022, to understand current situation and agree a way forward.	£600,000	£15,000	2023/24
South Norfolk	Trowse Sports Hall	Refurbishment of existing sports hall, car park and surrounds, changing rooms and outdoor Multi Use Games Area.	In feasibility	Ex-Norwich City FC training facility. Owned by Crown Point Estate, who are keen to ensure facility is well-used and is a benefit to the local community	£2,500,000	£0	2023/24

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
South Norfolk	New community leisure provision in Diss	Additional/ enhanced community leisure provision in Diss area. Possibly to include a new leisure centre, new swimming pool (or refurbishment of existing one), sports hall, gym, studios and artificial grass pitch. Also possibility of creating an OPE site, should there be sufficient interest from partners/ available land.	In feasibility	Led by South Norfolk Council. Scope of project still TBC, depending on cost, timescales and site availability. Sites still being sought and considered, along with other land acquisition opportunities.	£18,000,000	£6,800,000	2024/25
South Norfolk	Browick Road Recreation Ground	Led by Wyomondham Parish Council. Refurbishment/ replacement and expansion of existing community sport and recreation facilities at Browick Road Recreation Ground.	In feasibility	Council officer met with Wyomondham Parish Council to discuss potential scope of project. Town Council to use consultant to complete feasibility, business case and consultation process. Budget to be identified through feasibility.	TBC	£0	2023/24

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
South Norfolk	Great Melton Cricket Club Expansion	Expansion of current ancillary provision. This will include female changing facilities and toilets.	In feasibility	Planning permission agreed	£300,000	£0	2022/23
South Norfolk	Poringland Community Sports Hub	Poringland Parish Council have been gifted/ bought extra land (30 hectares)- identified to be used for community leisure and recreation	In Feasibility	Led by Poringland parish Council, in consultation with District Council and other stakeholders. Budget to be identified through feasibility.	TBC	£0	2023/24

9.5. Library Infrastructure

Table 10 Forthcoming Library Infrastructure Projects

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Broadland	Expansion of Sprowston Library	To extend the library on the current site.	Approved	Commencing planning	£120,000	£0	2022
Norwich	Norfolk and Norwich Millenium Library - Second Floor meeting space	creation of additional public meeting space	Under Construction	Expected to complete 2022	£190,000	£0	2022
Norwich	Expansion of Plumstead Road Library	To extend the library on the current site.	Approved	Continuing the planning process	£190,000	£0	2024

9.6. Education Infrastructure

Table 11 Forthcoming Education Infrastructure Projects

District	Project Name	Project Description	Project Status	Status - Notes	Total Estimated Project Cost	Funding Secured	Estimated Delivery Year
Broadland	Sprowston Community Academy expansion to 11FE	Expanding secondary places	Under Construction	Completion in Summer 2022	£7,500,000	£3,500,000	2022
Broadland	Blofield New 420 Primary	Relocation and expansion of existing school to new site	Aspirational	Land transfer awaited between Broadland DC and Norfolk CC	£9,000,000	£1,000,000	2024/25
Broadland	Land East of Broadland Business Park New 420 Primary	Construction of a 420 place primary school on a site at an existing development. Part of a S106 agreement	Site Proposed	Discussions with land promoter	£9,000,000	£0	2025/26
Broadland	Rackheath New 420 Primary #1	Construction of a 420 place primary school on a site at an existing development. Part of a S106 agreement	Site Proposed	Waiting for development to commence	£9,000,000	£0	2025/26
Broadland	South of Salhouse Road New 420 Primary	Construction of a 420 place primary school on a site at an existing development. Part of a S106 agreement	Site Proposed	Waiting for development to commence	£9,000,000	£0	2025/26
Broadland	Beeston Park New Free School 420 Primary #1	Construction of a 420 place primary school on a site at an existing development. Part of a S106 agreement	Site Proposed	Waiting for development to commence	£9,000,000	£0	2026/27

Broadland	Hellesdon New 420 Primary	Construction of a 420 place primary school on a site at an existing development. Part of a S106 agreement	Site Proposed	Waiting for development to commence	£9,000,000	£0	2027/28
Broadland	North Norwich New Secondary	900 place new high school to serve NE Growth Triangle	Aspirational	Sites under consideration	£26,000,000	£0	2027/28
Broadland	Beeston Park New Free School 420 Primary #2	Construction of a 420 place primary school on a site at an existing development. Part of a S106 agreement	Site Proposed	Waiting for development to commence	£9,000,000	£0	2027+
Broadland	Rackheath New 420 Primary #2	Construction of a 420 place primary school on a site at an existing development. Part of a S106 agreement	Site Proposed	Waiting for development to commence	£9,000,000	£0	2027+
South Norfolk	Cringleford New 420 Primary	Construction of a 420 place primary school on a site at an existing development. Part of a S106 agreement	In Feasibility	Liaison with Developer to transfer land. Anticipated to open Sep 2024	£9,000,000	£2,000,000	2024/25
South Norfolk	Wymondham New 420 Primary Silfield	Construction of a 420 place primary school on a site at an existing development. Part of a S106 agreement	In Feasibility	liaison with Developer to transfer land. Anticipated to open Sep 2024	£9,000,000	£5,100,000	2024/25
South Norfolk	Long Stratton New 420 Primary	Construction of a 420 place primary school on a site at an existing development. Part of a S106 agreement	Site Proposed	Waiting for development to commence	£9,000,000	£0	2027/28
South Norfolk	Hethersett High Academy expansion	Expansion of existing site to increase number of secondary places,	In Feasibility	Next phase of expansion to accommodate pressure from approved housing. Costs to be identified from feasibility study.	TBC	£1,754,000	2024

10. Appendix B Unprogrammed Infrastructure Projects

This appendix compiles infrastructure projects for the four thematic groups which are eligible to receive CIL funding within the Greater Norwich area: transport, education, green infrastructure, and community facilities. These projects are brought together in the same way as appendix A, but they have not progressed beyond the stage of initial identification. Some project details are currently unknown, and many are not being progressed within a delivery programme. This is not an exhaustive list but does attempt to provide an idea of the scale of infrastructure need and the long term aspirations for Greater Norwich to fulfil this.

10.1. Transport Infrastructure

Table 12 Unprogrammed Transport Infrastructure Projects

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	East West Link Road: St Faith's Road to Airport Industrial Estate	Access through to the Airport Industrial Estate remains under review. Local Cllr concerns. Housing coming forward for land to north of Repton Avenue / Meteor Close so access arrangements are under consideration	Aspirational	None
Broadland	Growth Triangle Internal Link Road	A connection between broadland gate and the airport industrial estate, through major residential developmnet.	Aspirational	Dependent on developments coming forward, developer led. Will be delivered piecemeal.
Broadland	Re-routing of North Walsham Road	Part of the beeston park development, rerouting of existing road. Old route will be made into a green corridor.	Aspirational	Dependent on developments coming forward, developer led.

10.2. Green Infrastructure

Table 13 Unprogrammed Green Infrastructure Projects

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	Beeston Park to Spixworth Secondary Corridor	Improve GI links, habitat connectivity and POS's	Aspirational	To be delivered through permitted development. Requires project brief / feasibility. Provision of linked parks required as part of the permitted development at North Sprwoston and Old Catton. Project costs to be developed through feasibility study.
Broadland	Broadland East to West Secondary Corridor Via Marsham	Creation of circular walks connecting to Marriotts Way . i) Footpath improvements, where necessary (e.g. surfacing, drainage etc.); ii) More extensive waymarking of routes; Boards installed at car parks, showing circular walks; iii) Car park improvements, where necessary;	Aspirational	Identified in West Broadland GI Project Plan 2018. Requires project brief / feasibility. Project costs to be identified following feasibility study

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	Broadland Way - Green Lane North to Plumstead Road	<p>The Broadland Way is being promoted as a Green Infrastructure corridor which will allow nonmotorised users (NMUs) to cross the NDR from Norwich and head north, bypassing Thorpe End. The Broadland Way is being promoted as a Green Infrastructure corridor which will allow nonmotorised users (NMUs) to cross the NDR from Norwich and head north, bypassing Thorpe End, through Rackheath and on to Wroxham. The full Broadland Way route would stretch from Norwich to Wroxham and would contribute to, and provide a missing link, in the Norfolk Trails network; Broadland Way, together with the Bure Valley Way and Marriott's Way, would provide a recreational trail that will form a loop of approximately 50 miles that includes Norwich and its cycleway network. , through Rackheath and on to Wroxham. The full Broadland Way route would stretch from Norwich to Wroxham and would contribute to, and provide a missing link, in the Norfolk Trails network; Broadland Way, together with the Bure Valley Way and Marriott's Way, would provide a recreational trail that will form a loop of approximately 50 miles that includes Norwich and its cycleway network.</p>	Feasibility	<p>Identified in the North East Growth Triangle GI Delivery Strategy 2016. The scheme will require land acquisition, as described in the feasibility study, but sections may be delivered through development. A section of the route will be delivered as mitigation for the NDR. The section constructed as part of the NDR scheme will run from Plumstead Road to Broad Lane under the new bridge adjacent to the railway line. NATS delivering scheme.</p>

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	Brundall to Acle Green Network	Improve GI links, habitat connectivity and POS's	Aspirational	To be delivered through permitted development. Requires project brief / feasibility. Project costs to be identified through feasibility study.
Broadland	Brundall to NEGT Connection	Improve GI links, habitat connectivity and POS's	In Feasibility	Project costs to be identified through feasibility study.
Broadland	Bure Valley Blue Way	This project aims to enhance the function, quality and accessibility of the valley as a Blue Way within the overall green infrastructure network. The project would deliver: Public access improvements. 'Greening' of route corridors/experience. River crossings. Biodiversity management.	In Feasibility	N/A
Broadland	Burlingham Trails - Attractions and Facilities Project	Creation of additional attractions and improvements to existing facilities including disabled access, a cycle circular, informal recreation areas, woodland planting, improved car parking, information boards, waymarking and a sculpture Trail	In Feasibility	Identified in the East Broadland GI Project Plan 2015. Project in development
Broadland	Buxton Heath to Aylsham Secondary Corridor	Creation of circular walks connecting to Marriotts Way . i) Footpath improvements, where necessary (e.g. surfacing, drainage etc.); ii) More extensive waymarking of routes; Boards installed at car parks, showing circular walks; iii) Car park improvements, where necessary;	Aspirational	Identified in West Broadland GI Project Plan 2018. Requires project brief / feasibility. Costs to be identified following feasibility study.

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	Catton Park to Spixworth Secondary Corridor	Improve GI links, habitat connectivity and POS's	Aspirational	To be delivered through permitted development. Requires project brief / feasibility. Project costs to be identified through feasibility study.
Broadland	Drayton to Horsford Greenway	Cycling/footpath improvements between Drayton and Broadland Country Park using existing routes and creating new routes.	Aspirational	Identified in the West Broadland GI Project Plan 2018. A joint bid between BDC & NCC is planned to be submitted in 2023. Project costs to be identified following feasibility study.
Broadland	East Broadland Walking Improvements	Local walking circulars with links to pubs, restaurants and cafes	Aspirational	Identified in the East Broadland GI Project Plan 2015. Project in Development.
Broadland	Great Plumstead Hospital	cycling and pedestrian enhancement and biodiversity project	Feasibility	The cycling and pedestrian enhancements along hospital Lane and Water Lane have been delivered. A small section at the end of water Lane near the junction with Church Road still requires improvements. The biodiversity improvements on the open space at the Great Plumstead Hospital site are to be delivered by the owner of the POS.
Broadland	Haveringland to Cawston Secondary Corridor	i) Improvements to footpaths/rides within site in order to create circular routes; ii) Installation of signage at site entrance and waymarking/interpretation throughout woodland; iii) Ecological survey to make recommendations for managing biodiversity of site; iv) Explore opportunities to enhance and expand car park off Cromer Rd; v) Promotion of site locally via promotional literature, signage and enhancements to connecting footpaths, where applicable;	Aspirational	Identified in the West Broadland GI Project Plan 2018 under Haveringland - Great Wood. Requires project brief / feasibility. Costs to be identified following feasibility

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	Hellesdon to Drayton Greenway	This project seeks the development of a green corridor or greenway, running north-south through the west of the parish of Hellesdon. At its southern end, the corridor will begin at Hellesdon Bridge (in north-west Norwich, at the junction of the Marriott's Way) and it will lead to Drayton Wood, at the northern edge of Hellesdon parish. This takes in development sites such as the Royal Norfolk Golf Course and Hellesdon Hospital.	In Feasibility	Identified in the West Broadland GI Project Plan 2018. Phase 1 Feasibility & Design Phase2 Delivery. Improvements to Drayton Greenways due to begin at the end of 2022 or 2023. s106 money allocated to Drayton PC will be used for this part of the work. Part delivered 2022/23, final phase to be delivered as part of housing developments.
Broadland	Hevingham to Thorpe Marriott Secondary Corridor	Connecting Marriott's Way at Thorpe Marriott to Hevingham, via horsford.	Aspirational	Identified in the Greater Norwich Green Infrastructure Strategy 2008. Requires project brief / feasibility. Project costs to be identified following feasibility study.
Broadland	Improvement to walking in the NE; in relation to NDR	This is linked to the Drayton to Horsford Greenway project, but will expand this work to a wider area	Aspirational	Requires project brief / feasibility
Broadland	Landscaping of Green Lane East and Brook Farm Road Links	Provision of a landscape cushion south of Thorpe End Village, and provide informal recreation space, as well as ecological connectivity. The landscape form created by the historic use of the area should be used to inform the character of the landscaping buffer to Thorpe End.	Aspirational	Identified in the North East Growth Triangle GI Delivery Plan 2016. To be delivered by development. Project costs to be identified following feasibility study

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	Lenwade to Hevingham Secondary Corridor	i) Improvements to footpaths/rides within site in order to create circular routes; ii) Installation of signage at site entrance and waymarking/interpretation throughout woodland; iii) Ecological survey to make recommendations for managing biodiversity of site; iv) Explore opportunities to enhance and expand car park off Cromer Rd; v) Promotion of site locally via promotional literature, signage and enhancements to connecting footpaths, where applicable;	Aspirational	Identified in the West Broadland GI Project Plan 2018 under Haveringland - Great Wood. Requires project brief / feasibility. Project costs to be identified following feasibility study.
Broadland	Link from Blofield to Blofield Heath	Conduct a feasibility study into the creation of a link between Blofield and Blofield Heath. This would provide a crossing point over the A47 with the potential further links from Blofield Heath East to the Burlingham Trails and West to the 'Plumsteads'	In Feasibility	Identified in the East Broadland GI Project Plan 2015. Project Development & Feasibility
Broadland	Management of Weston Wood (Ancient Woodland). Pinebanks/Griffin Lane GI and Woodland Management Plans.	To be delivered through a programme of projects secured through land use proection, planning permissions and/or other projects	Aspirational	Ancient Woodland Management Plan to be produced and implemented on Pinebanks site secured through the grant of planning permission. Project costs to be identified following fasibility study.

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	North -South GI Connectivity: Catton, Sprowston Spixworth	Improve GI links, habitat connectivity and POS's	Aspirational	To be delivered through development. Project costs to be identified following feasibility study.
Broadland	North Sprowston and Old Catton GI Linkages - Focus on Church Lane	North South habitat connectivity	Aspirational	Requires Project Brief. Project costs to be identified following feasibility study.
Broadland	North West Norwich Forest Connections including Drayton and Thorpe Marriott	Improve GI links, habitat connectivity and POS's	In Feasibility	Project costs to be identified following feasibility study.
Broadland	North-South GI Connectivity NE Rackheath	Secondary Gi corridor. to be acheived through development as a result of protection of tree belts and arrangement of open spaces, SuDS and landscape across the site.	Aspirational	Requires Feasibility . Project costs to be identified following feasibility study
Broadland	Parkland North of Thorpe End	Provision of a landscape cushion between thrope end village and new housing, to provide ecological connectivity along secondary GI corridors.	Aspirational	Identified in the North East Growth Triangle GI Delivery Plan 2016. Requires Project Brief / Feasibility. Costs to be identified following feasibility study.
Broadland	Racecourse Plantation to Harrison Plantation	Enhancements to habitat connectivity	Aspirational	Requires Project Brief / Feasibility. Project costs to be identified following feasibility.

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	South Walsham Fen Access	Improved access to the fen	Aspirational	Feasibility required.
Broadland	South Walsham GI Project	Potential for a several aspects of GI provision, including a footpath on School Road, creation of several circulat walks, creation of a mixed use community space west of School Road.	Aspirational	Identified in the East Broadland GI Project Plan 2015. Project in development
Broadland	Spowston Manor Golf Course	Retention and protection of bat roosts	Aspirational	Mainly protection; Requires Project Brief. Costs to be identified through feasibility
Broadland	Thorpe Ridge	Protection and enhancement of woodlands and provision of public access; Feasibility Study	Aspirational	Brief written for feasibility work 15/16. Costs to be identified following completion of feasibility
Broadland	Thorpe Woodlands	The protection of the ecological value of these woodlands is necessary within the development proposed for the north-east of Norwich. In particular, the value of their role as an 'ecological hub' in delivering ecological connectivity must be retained, and this connectivity should be secured through adjoining allocated sites. If recreation use is considered appropriate, this must be carefully managed to ensure the value for biodiversity will not be adversely impacted.	Aspirational	Identified in the North East Growth Triangle GI Delivery Plan 2016. To be delivered through LP policy. Project costs to be identified following feasibility study.

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	Thorpe Woodlands to Broadwalk Plantation Secondary Corridor	Secondary GI corridor. to be achieved through development as a result of protection of tree belts and arrangement of open spaces, SuDS and landscape across the site.	Aspirational	Requires project brief / feasibility. Costs to be identified following feasibility study.
Broadland	Thorpe Woodlands to Dobbs Beck (Via Harrisons Plantation) Secondary Corridor	Secondary GI corridor. REquires the continued safeguarding of the wildlife interest of Thorpe Woodland, Sprowston Manor through the JCS and DM Policies.	Aspirational	Requires project brief / feasibility. Costs to be identified following feasibility study.
Broadland	Thorpe Woodlands to Sme Lane Secondary Corridor	Secondary GI corridor. REquires the continued safeguarding of the wildlife interest of Thorpe Woodland, Sprowston Manor through the JCS and DM Policies.	Aspirational	Requires project brief / feasibility. Costs to be identified following feasibility study.
Broadland	Thorpe Woodlands to Witton Run Secondary Corridor	Secondary GI corridor. REquires the continued safeguarding of the wildlife interest of Thorpe Woodland, Sprowston Manor through the JCS and DM Policies.	Aspirational	Requires project brief / feasibility. Costs to be identified following feasibility study.
Broadland	Three Rivers Way	Connection to Broadland Way/Norwich Cycle Network	Aspirational	Three Rivers Way funded. Funding required for connection to Broadland Way/Norwich Cycle Network. Costs to be identified following feasibility study.

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	West Brundall GI Project	Creation of potential walking links to the west of Brundall, connecting new developments to the North West, linking to Witton Run, and creating a link between Brundall Gardens and the Parish Council Allotments.	Aspirational	Identified in the East Broadland GI Project Plan 2015. Project in development
Broadland	West-East GI Connectivity: Catton, Sprowston Spixworth	Improve GI links, habitat connectivity and POS's	Aspirational	To be delivered through development . Costs to be identified following feasibility study.
Norfolk	Burlingham Country Park	Creation of a new country park in a large area of land including woodland and county farms between Norwich and Acle.	In Feasibility	Costs to be identified through feasibility, which will be completed 2023.
Norfolk	Marriott's Way: Walking and Cycling Link to the Red Pedalways	Route from the Proposed Royal Norwich Golf Club Development – Feasibility Plan	In Feasibility	Costs to be identified through feasibility.
Norfolk	Marriott's Way: Inner Ring Road crossing	Improvements to the capacity and safety for the signified walking and cycling crossing on the Inner Ring Road connecting into the start of the Marriott's Way.	Aspirational	None

District	Project Name	Project Description	Project Status	Status - Notes
Norwich	Access improvements to Riverside Walk upstream of New Mills	Enhancing key GI to increase leisure usage upstream of New Mills including creation of section of Riverside Walk, improvement of surfaces and accessibility, enhancing and creating new walks, and provision of additional wayfinding signage.	Aspirational	Identified as a potential project in River Wensum Strategy. Project requires further development. Locations, projects, delivery partners all need to be scoped.
Norwich	Bowthorpe and Earlham marshes paths	Improving access for all by replacing muddy and wet paths with a hard surface all weather path	Aspirational	Awaiting Funding
Norwich	East Norwich Gateway (previously Norwich Crossing & Bridges – Whitlingham (Phase 1 & 2))	This project aims to provide a pedestrian and cycle link including bridge over the River Yare and an un-manned ferry across the River Wensum, providing access to the Whitlingham Country Park from the Thorpe area/the City. This project would improve quality of life (e.g. access to open space) and community well being, and improve health	In Feasibility	Feasibility and Design work required
Norwich	Threescore Development: Bowthorpe Historic Parkland	Restoration of historic parkland features and path works	In Feasibility	Delivery of this project is dependent on the phasing of Three Score.
Norwich	Threescore Development: Bowthorpe Southern Park	Manage and maintain Bowthorpe Southern for the local community to enjoy. Improving and maintaining access and biodiversity.	Approved	Legacy funding - The funding is used for the on going maintenance and management of Bowthorpe Southern Park. Delivery of this project is dependent on the phasing of Three Score.
Norwich	Yare Valley path northern extension	Extension of Yare Valley path from car park on Three Score Road to New Road	In Feasibility	Bowthorpe Open Space investment plan - Design required

District	Project Name	Project Description	Project Status	Status - Notes
South Norfolk	Boudicca Way	Creating links to developments	Aspirational	Preliminary design work
South Norfolk	Boudicca Way	Cycling improvements to Boudicca Way	Aspirational	Preliminary design work
South Norfolk	Marriott's Way: Queens Hill Cycle connection	Improved access to Marriott's Way in the Queens Hill area	Aspirational	Feasibility required
South Norfolk	Marriott's Way: Trim Track - Costessey	Installation of Trim Track off the Marriott's Way in Costessey	Aspirational	Feasibility required
South Norfolk	Scole to Diss Footpath/Cycle route	The creation of a cycle/footpath along side the A1066.	Aspirational	Still requires a feasibility study. Costs to be identified following feasibility study
South Norfolk	Smockmill Common -	improved pedestrian access	Aspirational	Require project developments permissions and funding
South Norfolk	Tas Valley Blue Way	This project aims to enhance the function, quality and accessibility of the valley as a Blue Way within the overall green infrastructure network. The project would deliver: River corridor meadow/wetland enhancements. Links to Roman heritage site at Caistor St Edmund. South Norwich communities link to greenspace via foot and cycle ways. Possible green way links to Bungay	In Feasibility	Feasibility complete
South Norfolk	Wymondham - Tuttles Lane enhancements Phase 1	Planting of hedgerow/parkland trees along Tuttles Lane from east to west creating an ecological corridor	In Feasibility	Identified in the Wymondham Area Action Plan 2015. Feasibility and initial project establishment costs

District	Project Name	Project Description	Project Status	Status - Notes
South Norfolk	Wymondham - Lizard and Silfield Nature Reserves	To protect and enhance the Lizard and Silfield Nature Reserve by the creation of alternative green infrastructure routes (such as new permissive footpaths) for recreational access.	Aspirational	This will form part of the A11/Wymondham GI Strategy

10.3. Community Infrastructure

Table 14 Unprogrammed Community Infrastructure Projects

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	Brook & Laurel Farm Community Building	Creation of a community building as part of the Brook Farm development.	In Feasibility	Requires Project Brief / Feasibility. Community building land and contribution will be provided as part of the Brook Farm development. Currently going through reserved matters, time frames are not available for delivery.
Broadland	Children's Play space delivered through the development of allocations within the Growth Triangle	Creation of children's play spaces North of Smea Lane, South of Smea Lane, off Green Lane West, East of Buxton Road, White Houde Farm, South of Salhouse Road, Salhouse Road.	Approved	To be delivered by development, not yet triggered under S106 agreement.
Broadland	North Sprowston & Old Catton Community Space including library	Community halls and a range of spaces suitable for community facilities, including a library.	In Feasibility	Requires Project Brief / Feasibility. Cost to be identified following feasibility
Broadland	Rackheath Community Building	Community uses/facilities within Local Centres	In Feasibility	Requires Project Brief / Feasibility. Cost to be identified following feasibility

10.4. Sport Infrastructure

Table 15 Unprogrammed Sport Infrastructure Projects

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	Modernisation of Thorpe St Andrew School swimming pool	Refurbishment/ updating of the swimming pool on Thorpe St. Andrew school site. Partnership project to be delivered by Yare Education Trust.	Aspirational	Some feasibility work has been undertaken. School was due to benefit from substantial compensatory S106 funding to be provided through the development of the Pinebanks sports facility site. A new application for this scheme is expected to be submitted, but it is not expected that the S106 funding can be secured now, due to the length of time passed since Pinebanks closed down. On fringe of substantial growth triangle and important to keep swimming pool and allow community use
Broadland	Modernisation of Sprowston High School Swimming Pool	Refurbishment/ updating of the swimming pool on Sprowston High School site. Partnership project delivered by Boudica Trust.	Aspirational	No feasibility yet undertaken. Need to understand what S106 contributions from White House Farm could be allocated to this. On fringe of substantial growth triangle and very likely more community leisure/ sport facilities will be required.
Broadland	New Sports Hall in Thorpe St Andrew	Refurbishment/ updating of the sports hall on Thorpe St. Andrew school site. Partnership project to be delivered by Yare Education Trust.	Aspirational	Some feasibility work has been undertaken. School was due to benefit from substantial compensatory S106 funding to be provided through the development of the Pinebanks sports facility site. A new application for this scheme is expected to be submitted, but it is not expected that the S106 funding can be secured now due to the length of time since Pinebanks closed down. This is on the fringe of a substantial growth area so it is important to keep the swimming pool and allow community use.

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	New Sports hall/leisure provision	There is a need for additional sports hall/leisure provision in a growth area (such as Rackheath), co-located with a new secondary school. SThis is an aspirational project and scope/ plans are being developed.	Aspirational	Planning application received in March 2022. Application will secure land for secondary school. Further scheme development/feasibility to be taken forward by NCC as education authority before being transferred to academy trust. District role will be to influence and support trust longer term to enable community use of facilities. Phasing of development makes this a longer-term project. Strategic priority. Consider whether this facility could be better delivered through a short-term priority project at Thorpe St. Andrew High School.
Broadland	The Nest- Community Sports Hub	Phase 3 developments being confirmed, but looking at possibility of new 8 court sports hall and possibly a gym and an additional full-size, floodlit 3G pitch.	Aspirational	Initial drawings and plans have been developed and presented. Council now working closely with the Community Sports Foundation.
Broadland	King George V Playing Field	Improvements to existing facilities	Aspirational	No feasibility yet undertaken.
Broadland	Modernisation of Hellesdon High School sports hall	Modernisation of sports hall on Hellesdon High School site. Partnership project delivered by Wensum Trust.	Aspirational	No feasibility yet undertaken.
Broadland	Modernisation of Spowston High School Sports Hall	Refurbishment/ updating of the sports hall at Spowston High School site. Partnership project delivered by Boudica Trust.	Aspirational	No feasibility yet undertaken. Need to understand what S106 contributions from White House Farm is allocated. On fringe of substantial growth triangle and very likely more community leisure/ sport facilities will be required. Project cost to be identified through feasibility study.

District	Project Name	Project Description	Project Status	Status - Notes
Broadland	New pitch provision in Growth Triangle	Demand has been identified to provide additional sports pitches in the North East Norwich Growth Triangle.	Aspirational	Relates to sports pitches to be delivered through growth triangle developments. Budget to be identified through feasibility.
Broadland / Norwich	New Leisure Centre North of Norwich	Provision of new leisure centre including swimming pool	Aspirational	None
Norwich	Hewett Academy	Several options awaiting on completion of Greater Norwich Physical Activity and Sports Strategy.	Aspirational	Upon publication of the PASS several options will be assessed. Feasibility studies will then be completed to identify cost.
South Norfolk	Archbishop Sancroft Swimming Pool	Possibility of refurbishing the swimming pool to open it for community use	Aspirational	May also be part of a possible OPE project in Harleston. Budget to be identified through feasibility
South Norfolk	New Pitches North Hethersett	Relates to sports pitches to be delivered through development	Aspirational	Budget to be identified through feasibility.

10.5. Library Infrastructure

Table 16 Unprogrammed Library Infrastructure Project

District	Project Name	Project Description	Project Status	Status - Notes
South Norfolk	Expansion of Long Stratton library	To extend the library on the current site.	In feasibility	Still waiting for developer contributions. Cost to be identified through feasibility study.
South Norfolk / Broadland/ Norwich	Carbon Reduction	Improving library buildings to reduce the amount of natural resources used.	In feasibility	Costs to be identified through feasibility
South Norfolk / Broadland/ Norwich	Libraries - Children's Services	Increase the number of Children's Sensory areas in libraries to support child development.	In feasibility	Costs to be identified through feasibility
South Norfolk / Broadland/ Norwich	Improved Ventilation	Installing ventilation systems to make libraries more comfortable and accessible for customers.	In feasibility	Costs to be identified through feasibility

10.6. Education Infrastructure

Table 17 Unprogrammed Education Infrastructure Projects

District	Project Name	Project Description	Project Status	Status - Notes
South Norfolk	Easton Primary Extension to 420	Expansion of existing site to increase number of primary school places.	Site Proposed	Awaiting further housing growth for permanent capital project
Norwich	Bowthorpe infant and junior school expansion	Increasing pupil places across existing schools	Aspirational	Awaiting area pupil place pressure
South Norfolk	Wymondham High Extension	Expansion of existing site to increase number of secondary places,	In Feasibility	Final phases of expansion to accommodate pressure from approved housing. Costs to be identified from feasibility study.

11. Appendix C Neighbourhood Plans

This appendix compiles all infrastructure projects which have been identified as a need within Local Plans across Greater Norwich. It does not assess the deliverability of the project

11.1. Broadland District Council

11.1.1. Acle

Table 18 – Projects and Schemes in Acle Neighbourhood Plan (adopted February 2015)

Project/Scheme Description
Improved foot and cycle links to countryside and surrounding villages
Improved access to Wherry Line - Pedestrian and Cycle access to Station and Facilities.
Traffic Calming and Pedestrian Crossing of A1064
Village Centre Public Realm Improvements incl. increasing pavement width and open space
Improvement to existing Pre-School Facility at Primary School
Improvements to Building and Sports Facilities

11.1.2. Aylsham

Table 19 - Projects and Schemes in Aylsham Neighbourhood Plan (adopted July 2019)

Project/Scheme Description
Create a cycleway linking Aylsham to the wider area and possibly, over time, connections to Norwich
Undertake Aylsham Town Traffic Plan to identify strategy options and proposals, such as a 'one way' system,
Seek a pedestrian crossing on the A140 at the Bure Valley Railway to enable safe crossing and the continuation of the footpath and cycleway into Aylsham town centre from Hoveton
Incorporate 'dementia friendly' designs into new developments

11.1.3. Blofield

Table 20 - Projects and Schemes in Blofield Neighbourhood Plan (adopted July 2016)

Project/Scheme Description
Provision of New Community Green Assets: Woodland or Community Garden
Secure Allotments in Perpetuity
Public Realm Improvements at Village Gateways
Community Hall
Create Community Hub in Blofield and Blofield Heath
Improvements to Hemblington Primary School, including identifying suitable pick up and drop off points
Improvements to Blofield Primary School, including identifying suitable pick up and drop off points
Improvements to Blofield Health Care Centre, including capacity and increased car parking.
Improve Broadband Connectivity

New Pedestrian Crossings at The Street, Plantation Road and Woodbastwick Road

Footpath/Cycleway between Blofield and Blofield Heath

Improve Pedestrian Access to Countryside

Highway Improvements on The Street, including enhanced parking and crossing facilities.

11.1.4. Brundall

Table 21 - Projects and Schemes in Brundall Neighbourhood Plan (adopted March 2016)

Project/Scheme Description
Public Realm Improvements at Local Centres and Gateways
Footway and Cycleway Improvements

11.1.5. Drayton Neighbourhood Plan (adopted July 2016)

Table 22 Projects and Schemes in Brundall Neighbourhood Plan (adopted March 2016)

Project/Scheme Description
Improve public parking facilities, without harming appearance/character of village
The creation of enhanced public realm on School Road -Fakenham Road to Hall Lane.
Improved visual and physical connections between the new public space and the Florence Carter Park and St Margaret's Church.
Tree planting in and around the village centre that reflects historic planting elsewhere in Drayton, allowing for views through spaces whilst creating a more pleasant environment.
comprehensive de-cluttering of the village centre and removal of unnecessary or obsolete street furniture
The creation of a new public space around the village cross capable of being used for a range of community events, informal meetings, and social interaction.
protect/improve the network of formal and informal footpaths or cycling routes in Drayton
Improved road crossing opportunities and facilities on Fakenham Road
Improved signage and wayfinding in the village centre and at key access points to footpaths and cycle routes such as connections with the Marriott's Way.

Project/Scheme Description
The creation of a new contiguous route running from the Low Road in the village centre to Drayton Wood and Canhams Hill and onwards to Hall Lane, School Road and Drayton Drewray and the Marriot's Way.
The introduction of safe, segregated cycleways on the existing network and as part of any new road schemes where appropriate.
The introduction of secure cycle parking at bus stops and village centre locations
Enhance the environment between Drayton Drewray, Drayton Wood and Canham's Hill to improve their connectivity.
Provision of safe pedestrian access to Drayton Drewray potentially including a crossing point across the Norwich Northern Distributor Route
limited formal car parking for visitors to Drayton Drewray to improve accessibility to all.
provide new or improved facilities likely to increase the use of the King George V Playing Field. This could include new sports pitches and associated facilities, new informal leisure and recreation areas or enhanced children's play equipment.
improve the safety for pedestrians and cyclists to existing formal and informal access and egress points to the King George V Playing Field.
The introduction of secure cycle parking at bus stops and village centre locations

11.1.6. Great and Little Plumstead

Table 23 - Projects and Schemes in Great and Little Plumstead neighbourhood Plan (adopted July 2015)

Project/Scheme Description
New Changing Rooms Gt Plumstead Playing Field
Water Lane Footpath Improvements
New Bus Stop opposite Bus Shelter
Junction Improvements at Brick Kilns Public House

Project/Scheme Description
Woodland Walk Extension at Thorpe End

11.1.7. Hellesdon

Table 24 - Projects and Schemes in the Hellesdon Neighbourhood Plan (adopted December 2017)

Project/Scheme Description
Improve the quality of existing parks and open spaces throughout Hellesdon

11.1.8. Horsford

Table 25 - Projects and Schemes in the Horsford Neighbourhood Plan (adopted July 2018)

Project/Scheme Description
Create a community centre with pedestrian access, linked to cycle ways and public parking
New Scout headquarters
Outdoor recreation space with seating and public toilets
Identify new allotment sites
Provide additional education facilities - merge separate school sites to one
Expand primary health care provision, including parking for cars and bikes
Encourage evening bus service
Provide community transport scheme
Review impact of NDR on traffic in village
Improve pedestrian safety - speed limit warning signs, safe crossings over Holt Road
Develop recreation walks

Project/Scheme Description
Tree planting
Signage for locally important heritage sites
Improve aesthetic qualities of village, particularly for public realm on Holt Road

11.1.9. Old Catton

Table 26 - Projects and Schemes in the Old Catton neighbourhood Plan (adopted July 2016)

Project/Scheme Description
Junction Improvements at St Faiths Road and Fifers Lane
St Faiths Road and Lodge Lane Junction
Address traffic volumes, speed reduction and safe crossing n Church Street
Spixworth Road Parking and Speed Reductions
Crossing facility at St Faiths Road and Fifers Lane
Reduce rat running on Oak Street
Stop up St Faiths Road
Orbital Link Road Access to NIA IE
Additional Bus Stops and Benches
New Footpath Link Woodham Leas and Priors Lane to Lodge Lane Infant School and Doctors Surgery

11.1.10. Rackheath

Table 27 - Projects and Schemes in the Rackheath Neighbourhood Plan (adopted July 2017)

Project/Scheme Description
Opening up Newman Woods and other potential woodlands for wider community use
Investigate the potential for improvements to Local Heritage Assets, including renovating the Old Scout Hut.
Upgrade and update Stracey Sports Park with more equipment and a MUGA
Modernise and refurbish Rackheath Village Hall
Encourage development of new access point from the industrial estate onto Wroxham Road
Investigate setting up a community transport scheme in the village
Investigate potential for new crossing points on Green Lane West and others.

11.1.11. Salhouse

Table 28 - Projects and Schemes in the Salhouse Neighbourhood Plan (adopted July 2017)

Project/Scheme Description
Development of an integrated village path network
Enhancement of the village playing field

11.1.12. Sprowston

Table 29 - Projects and Schemes in the Sprowston Neighbourhood Plan (adopted May 2014)

Project/Scheme Description
New Pedestrian and Cycle Link Plantation Drive to Harrison's Plantation (Via Cottage Plantation)
Community Hub - Diamond Centre
Public Realm Improvements at Wroxham Road Local Centre and Tree Planting along Wroxham Road
Public Realm Improvements incl. Traffic Calming Measures, Planting and review of on-street parking. School Lane, Sprowston
Sprowston Woodland Park
'The Green Heart' – Creation of an integrated network of green and open spaces at Barkers Lane/Church Lane. Extension of existing burial ground at Church Lane

11.1.13. Spixworth

Table 30 - Projects and Schemes in the Spixworth Neighbourhood Plan (adopted July 2021)

Project/Scheme Description
Highways and Junction Improvements - North Walsham Road and Crostwick Lane junction
Highways and Junction Improvements - Buxton Road and Church Lane Junction -
North Walsham Road and Buxton Road - Create footpath and cycleway along North Walsham Road to link existing cycle network on A1270 Broadland Northway, to create a circular link to the existing Buxton Road cycle and footpath
Footpath improvements - Buxton Road between Church and Ivy Road

Project/Scheme Description
Safe crossing near Church - Buxton Road
Traffic calming measures to reduce road speeds and improve road safety
Spixworth and Crostwick Common - provision of a footpath/cycleway linking the development to Spixworth and Crostwick Common
Rackheath Lane - Relating to above, if access road is from the North Walsham Road, reduce the speed limit to 30mph and install a road crossing to Rackheath Lane
Flood and Mitigation - Improve drainage on Buxton Road
Spixworth - enhance facilities at Village Hall
New Village Hall or Community Centre or refurbishment of existing Village Hall
Develop facilities at new sports field - multi-use sport facilities, changing rooms, car park
Parish allotments at St Mary's - work with developer and resolve access and parking issues

11.1.14. Strumpshaw

Table 31 - Projects and Schemes in the Strumpshaw Neighbourhood Plan (adopted July 2014)

Project/Scheme Description
Toilet, Kitchen and Amenity Facilities at St Peters Church

11.1.15. Taverham

Table 32 - Projects and Schemes in the Taverham Neighbourhood Plan (adopted July 2021)

Project/Scheme Description
Taverham (Transport and access) – Identify new areas for public car parking for use in Marriott's way to support new developments
Identification of new walking and cycling routes linked to the Broadland Northway
Link local green spaces to Fir Covert Road and the proposed supermarket
Taverham (Environment & Landscape) - identification of new open spaces / enhancement of existing
Taverham (Community Infrastructure) - investigate further recreational facilities for young people

11.1.16. Wroxham

Table 33 - Projects and Schemes in the Wroxham Neighbourhood Plan (adopted March 2019)

Project/Scheme Description
Public realm improvements
Ensure that gaps between neighbouring settlements remain in accordance with HBE5

Project/Scheme Description

Work with existing community buildings to recognise their potential

Investigate the potential for further public open space, to be owned/leased by the Parish Council

Secure an additional riverside recreation area, which can be easily accessed by all.

Work with landowners, Norfolk County Council and neighbouring parishes to create a green loop for walkers and cyclists, away from the A1151

Work with Norfolk County Council to consider further crossing points.

Investigate potential for further public access to the River Bure and the Broads.

11.2. South Norfolk

11.2.1. Cringleford

Table 34 - Projects and Schemes in the Cringleford Neighbourhood Plan (adopted February 2014)

Project/Scheme Description
Demand for Cycling and walking facilities
Demand for Medical / Dentistry facilities
3.8 hectare playing field to accommodate a cricket pitch, football pitches and Pavilion to include changing rooms.
Cringleford Library facilities
Allotment and Community Orchard

11.2.2. Easton

Table 35 - Projects and Schemes in the Easton Neighbourhood Plan (adopted December 2017)

Project/Scheme Description
New developments should respect and retain the integrity of East as a distinct settlement and avoid coalescence between Costessey and Easton.
Developers must demonstrate an effective and sustainable management programme for GI areas. GI areas should improve biodiversity and connections with existing green spaces.
Existing trees and hedgerows must be retained.
Developments should have adequate parking
New village centre including multi-use village hall with off-road parking, outdoor sports and formal recreation facilities. Hall should be easily accessible from all parts of Easton.
Enhance and create footpaths, cycleways and public transport connections

11.2.3. Long Stratton

Table 36 - Projects and Schemes in the Long Stratton Neighbourhood Plan (Adopted October 2021)

Project/Scheme Description
<p>Long Stratton Town Centre improvements:</p> <ul style="list-style-type: none"> • Traffic calming measures along The Street • Widen pavements and remove obstacles • Improve pedestrian safety at Flowerpot Lane/A140 junction and Swan Lane/Star Lane junction • Greening the environment, e.g. Pocket parks along The Street • Creation of equipped play areas and seating in areas of high amenity value • Install bicycle parking facilities • Create cycle routes in town centre routes • Improve public toilet facilities
Delivery of new Long Stratton Market Place with parking.
Delivery of a new centrally located Long Stratton Community Meeting Space accessible by all forms of transport
Ensure that new developments conserve or enhance the distinctive character of the historic core.
Industry led initiatives to support training and apprenticeship schemes to high levels, to benefit the workforce.
Further exploration into the viability of delivering a new swimming pool in Long Stratton.
A sheltered housing scheme or similar.
Improvements to cycle infrastructure to outlying areas including Tasburgh.
A renewable energy scheme in the plan area that delivers community benefits such as tariffs from the energy generated, without impacting adversely on landscape character
Delivery of a Tharston and Hapton community building.

11.2.4. Mulbarton

Table 37 - Projects and Schemes in the Mulbarton Neighbourhood Plan (adopted February 2016)

Project/Scheme Description
Improved car parking management around the schools/GP surgery
An improvement at the B1113/A140 Harford Bridge junction
Improved footway and road maintenance in the village
Reduced traffic speeds on existing residential streets and lanes in the village
Cycle routes to Hethel Engineering Centre/Lotus and Norwich
An improved bus service

11.2.5. Poringland

Table 38 - Projects and Schemes in the Poringland Neighbourhood Plan (Adopted July 2021)

Project/Scheme Description
Upgrading of pedestrian facilities along the B1332, especially crossing facilities
Improving footpath condition
Improving capacity of healthcare provision, such as GP surgeries
Improved childcare and education provision
Better car parking management around the schools
Extension of or improvements to cycle facilities, including the route towards Norwich (note that most of this is outside of the parish)
Improved public transport, including upgrading of bus stops to bus shelters along the B1332 where there is room
Reduced traffic speeds on residential streets in the village

Project/Scheme Description

Improvements to Public Rights of Way

Renewable energy generation for the community.

Schools' Capital Programme for Greater Norwich

Report of Samantha Fletcher, Asst Director Education Strategy and Infrastructure and Isabel Horner Sufficiency Delivery Manager, Norfolk County Council

Summary

Norfolk County Council has a statutory duty to ensure sufficient school places for children of statutory school age. Alongside the residual S106 income and Government grant for Basic Need, an annual contribution of £2m from the Greater Norwich Infrastructure Investment Fund has ensured this statutory duty is currently being met. The budget of future delivery is less certain because the amount received from these funding streams is not guaranteed, is committed against individual projects, and is not confirmed until delivery is imminent. To safeguard the medium to long term school capital programme, Norfolk County Council has underwritten any future shortfall of funding with a commitment to borrow where required. Norfolk County Council requests the GNGB agree IIF Funds annual contribution is used to repay borrowing to provide new school places within Greater Norwich area. This will provide better value as in real terms £2million has reduced as a proportion of capital project delivery since originally agreed. This is in the wider context of the amount being less than previous S106 income anticipated for education contributions. Secondly, the GNGB is asked to consider whether the allocation can be uplifted to reflect the inflation since 2017 to £2.5m.

Recommendations

In order to achieve best value from the £2million the GNGB are asked:

- (i) To agree for future funding allocations from the Infrastructure Investment Fund to be used in whole or in part to repay Norfolk County Council's borrowing, on condition that it is used to support the delivery of schools within the Greater Norwich Infrastructure Plan programme schools' capital programme
- (ii) To agree for future IIF allocations to be committed to the Greater Norwich schools' capital programme, instead of to individual projects. On condition that annual programme delivery and budget updates are reported to the GNGB
- (iii) To consider uplift of the existing £2M allocation to £2.5M to reflect levels of inflation since the amount was agreed in 2017. Any additional funds beyond those required for borrowing will be spent on individual schemes within the Programme.

1 Schools' capital programme

Delivery of the schools' capital programme has continued in 2021/22 with the work on site to expand Ormiston Victory Academy to 1100 places for 11-16 year olds, due to complete in Summer 2022. This scheme was the beneficiary of £4M CIL across two

financial years and will provide additional spaces for existing growth and also the growth forecast from Easton development of 900 new homes now on site.

Also near completion is the expansion of Sprowston Academy, funded by S106 and Basic Need. This scheme supports pupil growth in the North East Growth Triangle, and in particular White House Farm, in advance of a new high school prior to the remaining outline developments, most significantly in Rackheath and Beeston Park.

New primary schools in Silfield and Cringleford are scheduled for September 2024, as is the relocation and expansion of Blofield Primary. Further expansions are also in the pipeline for Wymondham and Hethersett High Academies.

Cringleford and Blofield schemes are both receiving previous allocations of CIL, but delays have been encountered most significantly in relation to land acquisition.

2. Local Growth and Investment Plan

The Schools Local Growth and Investment Plan (SLGIP) is published annually and reported to County Council Cabinet. The areas specific to the Greater Norwich Area are included, it provides a snapshot of NCC plans to secure sufficient school places. Fundamentally, it identifies two issues.

- 1) Areas of growth where new schools/school expansion are likely to be required as a result of housing growth
- 2) Areas of Norfolk where it is evident longer term, a pattern of school capacity considerably exceeding place need.

The SLGIP gives key information to support decision making to direct where the capital programme for NCC will focus.

3. Greater Norwich schools' capital programme

The table below sets out the pipeline for the next three years for the Greater Norwich Growth area to ensure place planning sufficiency. A combination of funding has been secured to deliver the schools' capital programme across the County, including NCC borrowing once other funding sources have been fully expended.

Table 1

Project	Scope	Delivery timescale	Funding sources already secured	Anticipated additional funding sources
Blofield Primary	Relocate and expand to 420 places	Sept 2023	CIL, S106	Basic Need
Silfield Primary	New 420 place	Sept 2024	S106	Basic Need
Cringleford Primary	New 420 place	Sept 2024	CIL	Basic Need
Wymondham High Academy	Expansion	2024	S106	NCC Borrowing
Hethersett High Academy	Expansion	2025	Basic Need	CIL and NCC Borrowing

Not all individual project budgets are fully approved at present. A full list of current forecast projects for the next ten years is set out in the Greater Norwich Infrastructure Plan. This will be amended with future projects as they arise and are added to the forward programme in response to new developments.

4. Processes of drawing down the loan

When NCC draws down the borrowed funding it will identify the part of the loan which relates to the projects in the GNGB area. Each project has an individual budget where the source of the income is identifiable.

Governance – NCC will provide a detailed annual report to the GNGB on delivery of the schools' capital programme linked to the Greater Norwich area. There is a programme of GNIP projects and NCC will use borrowing to fund some of these projects and report back on these and how much has been allocated to the borrowing and how any unspent funds have been used.

£2m as a contribution for schools' capital infrastructure resulting from housing was agreed some time ago and there was no agreement to adjust in response to inflation. It is likely that any repayments for borrowing will exceed the £2m contribution over time and NCC will underwrite any shortfall as it arises and there will be no call on other constituent bodies. It is understood and accepted that there is no guarantee of the CIL for the schools' programme and it is predicated on overall CIL income.

Cost of Borrowing - £30 million at 4% interest would cost £1.950m p.a. but this will be phased over a number of years. Any agreement would provide additional value and flexibility to deliver this essential infrastructure for new development. Any additional funds beyond those required for borrowing will be spent on individual schemes.

The table Borrowing trajectory based on current need and interest rates in Annex 1 of this report demonstrates the expected repayment summary including interest.

In order to secure provision of place planning, Norfolk County Council is proposing to borrow sufficient funds to deliver new school places in the Greater Norwich Growth

Area, where previous developer contribution through S106 funding agreements has been replaced by CIL and created a shortfall of funding. Ultimately this responsibility lies with Norfolk County Council. The current £2M annual contribution has been in place since 2017 but in real terms can deliver less, as it has not been subject to indexation which apply to housing developer contributions. The current high levels of inflation and unprecedented costs in construction mean the proportion to the capital programme budget continues to diminish.

The funding required for the next five-year period is currently forecast in the table below. It is, however, proposed that this is presented in its refreshed form annually, to account for any funding received from central government for growth in places.

Table 2 – Extract from GNIP Report on future projects:

District	School Area	Project	Year of Delivery	Total Budget
Broadland	Blofield	New Primary School	2023	9,000,000
South Norfolk	Wymondham	Further phase expansion to High School 2050 capacity	2024	9,200,000
South Norfolk	Wymondham	Silfield New Primary	2024	10,200,000
South Norfolk	Cringleford	Cringleford New Primary	2024	10,200,000
South Norfolk	Hethersett	Staged expansion of High School	2025	6,000,000
Broadland	Bowthorpe	Increase pupil places across existing schools	2025	4,000,000
South Norfolk	Poringland	Poringland New Primary	2025	10,200,000
Broadland	Aylsham	Aylsham New Primary	2026	10,200,000
Broadland	Rackheath	Rackheath New Primary #1	2026	10,200,000
Broadland	Beeston	Beeston New Primary #1	2026	10,200,000
Broadland	Hellesdon	Hellesdon New Primary	2026	10,200,000
Broadland	Taverham	Taverham New Primary	2026	10,200,000
South Norfolk	Long Stratton	Long Stratton New Primary	2027	10,200,000

In Annex 2 a further detailed table indicates the full detail of the information provided as part of the GNIP with other schemes anticipated for later delivery. This also outlines the expected project costs and the volumes of borrowing needed to deliver the expected projects. This information set out above identifies total cost for projects from the GNIP

and contained within the annexe this will not prevent further projects being added to the forward programme in response to new developments, such as East Norwich.

Summary of the borrowing:

To achieve the delivery date the borrowing will need to be applied for in the prior year to ensure the completion of the project is on time. The risk of borrowing is understood and accepted. This issue is considered in more detail within the risk section within this report.

Borrowing Year	2022	2023	2024	2025	2026
Amount to borrow	£200,000	£9,661,376	£10,129,816	£51,000,000	£10,200,000

The amount to borrow increases steeply following the 2024/25 year. This is due to not knowing our basic need allocation from government and the precise number of projects expected. This amount could reduce, but we do not have this information available currently. This will be reviewed on an annual basis and reported to the GNGB.

The schools' capital programme is overseen by Children's Services Learning and Inclusion officers reporting into the Education Planning and Infrastructure Group. The Member oversight is undertaken via a confidential cross-party Capital Priorities Group, which includes the NCC Cabinet Member for Children's Services. This Group scrutinises progress of all projects in the programme, including those within the GN programme in terms of time, quality, and cost.

Careful consideration is given to the timing of project delivery, in order to meet pupil demand in the context of the wider school landscape.

The delivery mechanism for the majority of schemes is via NPS Property Consultants under an SLA with Norfolk County Council and procured via the NCC Construction Framework.

All financial adjustments are approved by NCC Cabinet, or by the Executive Director of Children's Services with delegated powers from Cabinet.

5. Monitoring and reporting

Currently the schools' capital programme reports annually to the GNGB and in addition, provides quarterly reports on individual projects. It is proposed that this continues but with a greater emphasis on the wider programme for delivery for Greater Norwich as the spend will be spread across a potentially greater number of projects in receipt of the borrowing. The format of the reporting will be agreed with the Greater Norwich Growth Team to ensure it is compliant with the expectations of the Board. The scope of the reporting will continue to include individual project level progress and expenditure where CIL funding has been applied either to support the borrowing or as direct capital towards the project.

Each project within the Children's Services Programme is identified with an individual budget code and there is transparency about how each budget is configured combining different funding sources. This is likely to include Basic Need (Growth) funding from central government, as well as any Developer Contribution or CIL. Any changes to

budget approvals are made following approval either by NCC Cabinet or the Executive Director of Children's Services under delegated powers.

Partnership working

Norfolk County Council welcomes the beneficial partnership working with the Greater Norwich Growth Board for the delivery of vital education infrastructure across the growth area and the delivery of school places via the CIL contributions for strategic projects in the past five years.

6. Recommendations

- (i) To agree for future funding allocations from the Infrastructure Investment Fund to be used in whole or in part to repay Norfolk County Council's borrowing, on condition that it is used to support the delivery of schools within the Greater Norwich Infrastructure Plan programme schools' capital programme. This separate programme' will be reported and monitored for Greater Norwich to ensure appropriate transparency
- (ii) To agree for future IIF allocations to be committed to the Greater Norwich Infrastructure Plan schools' capital programme, instead of to individual projects. On condition that annual programme delivery and budget updates are reported to the GNGB.
- (iii) To consider uplift of the existing £2M allocation to £2.5M to reflect levels of inflation since the amount was agreed in 2017. Any additional funds beyond those required for borrowing will be spent on individual schemes within the Programme.

7. Issues and Risks to the capital programme

The highest risks identified are set out below:

- The two red risks identified in the latest Risk Register are
 - I. Supply chain shortages/ high level of building industry inflation
 - II. Planning approval delays and objections

The most significant change in the past 12 or so months is the volatility of the construction market, which has been noted nationally. Availability of material and labour have impacted considerably on both construction costs and timescales for project delivery. In addition, there is a risk for contractors' appetite for work in the current market. The impact of these risks is mitigated and closely monitored; however, they are now reflected in higher prices across the industry, so the existing funding is likely to deliver fewer schemes.

There is anticipated change from the current scheme of Community Infrastructure Levy to the proposed Infrastructure Levy scheme. The full details of this change are not yet fully known but will need to be considered by the Greater Norwich Growth Board not just from an education perspective. We will work with colleagues in order to assess any risk, but this will not be a risk to the Board based on NCC being the constituent body for any borrowing.

The Council will continue to be able to service debt costs based on whatever funding streams will be available, this has not changed at the current time so will not prevent the council from repaying any borrowing.

The projects which require borrowing will be carefully managed to ensure drawdown occurs when construction of a new school or extension occurs, so there should not be any delays in expending the funds held. In the event there is any legal challenge or failure to comply with planning conditions which may occur in extreme conditions this would need to be considered at the time, but every effort would be taken to ensure this was mitigated.

All risk attached to borrowing will be owned by Norfolk County Council.

Legal implications

NCC has underwritten the loan for the capital and as such, is legally responsible for the payments.

A legal view has been sought on the use of CIL for this purpose and is set out below:

- CIL can be used to underwrite expenditure already incurred on **infrastructure** (S.60 of the CIL Regulations 2010); and
- CIL can be used to underwrite expenditure on **infrastructure** (S.60(2) to S.60 (5) of the CIL Regulations 2010).

Following the introduction of the Localism Act, CIL receipts no longer have to be spent entirely on infrastructure. It allows some of the money raised to be spent on the provision, improvement, replacement, operation, or maintenance of infrastructure – or anything else that is concerned with addressing the demands that development places on the local area. The Act also allows for regulations to require local authorities to pass funds to other bodies. This is aimed at ensuring that a ‘meaningful proportion’ of receipts will be given to neighbourhoods where development happens, for them to decide on spending.

Equality

This GNIP schools’ capital programme has been assessed to ensure that it has no adverse impact on young people including those with disabilities, gender reassignment, marriage/civil partnerships, pregnancy/maternity, race, religious belief, sex, or sexual orientation where appropriate, as it aims to secure a good place of education for every child. In particular it seeks to ensure that every school has sufficient capacity for strong leadership and governance to safeguard a good education for all.

Environmental implications

Carbon net zero targets are assumed in the delivery of the new school buildings from 2024 onwards, with the DFE output specification amended in late 2021 as the expected standard to reflect this national target.

NCC Cabinet agreed in November 2021 all new buildings being procured to consider green technology as an option in feasibility.

Annex 1 – Borrowing trajectory based on current need and interest rates

Annex 2 – GNIP financial projection of required projects for the next 5 years

Annex 1 Borrowing Trajectory

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35
	Initial Sum											
	81,191,192	79,222,868.48	77,253,757.62	75,283,859.13	73,313,172.67	71,341,697.94	69,369,434.62	67,396,382.39	65,422,540.95	63,447,909.96	61,472,489.13	59,496,278.12
CIL Contribution	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Balance	79,191,192	77,222,868	75,253,758	73,283,859	71,313,173	69,341,698	67,369,435	65,396,382	63,422,541	61,447,910	59,472,489	57,496,278
Interest 4.00%	31676.48	30889.15	30101.50	29313.54	28525.27	27736.68	26947.77	26158.55	25369.02	24579.16	23789.00	22998.51
Annual Balance	79,222,868.48	77,253,757.62	75,283,859.13	73,313,172.67	71,341,697.94	69,369,434.62	67,396,382.39	65,422,540.95	63,447,909.96	61,472,489.13	59,496,278.12	57,519,276.63
	2035/36	2036/37	2037/38	2038/39	2039/40	2040/41	2041/42	2042/43	2043/44	2044/45	2045/46	2046/47
	57,519,276.63	55,541,484.34	53,562,900.94	51,583,526.10	49,603,359.51	47,622,400.85	45,640,649.81	43,658,106.07	41,674,769.31	39,690,639.22	37,705,715.48	35,719,997.76
	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
	55,519,277	53,541,484	51,562,901	49,583,526	47,603,360	45,622,401	43,640,650	41,658,106	39,674,769	37,690,639	35,705,715	33,719,998
	22207.71	21416.59	20625.16	19833.41	19041.34	18248.96	17456.26	16663.24	15869.91	15076.26	14282.29	13488.00
	55,541,484.34	53,562,900.94	51,583,526.10	49,603,359.51	47,622,400.85	45,640,649.81	43,658,106.07	41,674,769.31	39,690,639.22	37,705,715.48	35,719,997.76	33,733,485.76
	2047/48	2048/49	2049/50	2050/51	2051/52	2052/53	2053/54	2054/55	2055/56	2056/57	2057/58	2058/59
	33,733,486	31,746,179.16	29,758,077.63	27,769,180.86	25,779,488.53	23,789,000.33	21,797,715.93	19,805,635.01	17,812,757.27	15,819,082.37	13,824,610.00	11,829,339.85
	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	1,485,565
	31,733,486	29,746,179	27,758,078	25,769,181	23,779,489	21,789,000	19,797,716	17,805,635	15,812,757	13,819,082	11,824,610	10,343,775
	12693.39	11898.47	11103.23	10307.67	9511.80	8715.60	7919.09	7122.25	6325.10	5527.63	4729.84	4137.51
	31,746,179.16	29,758,077.63	27,769,180.86	25,779,488.53	23,789,000.33	21,797,715.93	19,805,635.01	17,812,757.27	15,819,082.37	13,824,610.00	11,829,339.85	10,347,912.84
	2059/2060	2060/61	2061/62	2062/63	2063/64	2064/65						
	10,347,913	8,351,252.00	6,353,792.50	4,355,534.02	2,356,476.24	356,618.83						
	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	356,619						
	8,347,913	6,351,252	4,353,793	2,355,534	356,476	0						
	3339.17	2540.50	1741.52	942.21	142.59	0.00						
	8,351,252.00	6,353,792.50	4,355,534.02	2,356,476.24	356,618.83	0.00						

Annex 2 – GNIP Financial Projection

District Area	School Area	Schedule of Works	Stage	Cost Estimate	Expected Delivery	Funding Delivery						
						Basic Need	BN Bal	S106	CIL	Project Balance	Borrowing Required	Total Borrowing
Broadland	Blofield	New Primary School	Site acquisition and concept design	10,200,000	2023	9,000,000		0	1,000,000	0	200,000	200,000
BASIC NEED ALLOCATION 2023/24						15,938,624					200,000	
South Norfolk	Wymondham	Wymondham High classroom expansion	Further phase expansion to 2050 capacity	9,200,000	2024	1,200,000				8,000,000	8,000,000	8,200,000
South Norfolk	Wymondham	Silfeild New Primary School	Detailed Design	10,200,000	2024	5,100,000		5,100,000		0		
South Norfolk	Cringleford	Cringleford New Primary School	Detailed Design	10,200,000	2024	6,538,624		2,000,000		1,661,376	1,661,376	9,861,376
BASIC NEED ALLOCATION 2024/25						2,716,184	5,816,184				9,661,376	
South Norfolk	Hethersett	Staged Expansion	Refresh of Masterplan	6,000,000	2024	4,246,000		1,754,000.00		0.00		
Broadland	Bowthorpe	Increase pupil places across existing schools	Under Review	4,000,000	2025	1,500,000		2,500,000		0	0	0
South Norfolk	Poringland	New Primary School	Initial 1FE with scope to increase to 2FE	10,200,000	2025	70,184				10,129,816	10,129,816	19,991,192
BASIC NEED ALLOCATION 2025/26						0	0				10,129,816	
Broadland	Aylsham	New Primary School	Land provided for in LP expected delivery 2FE school	10,200,000	2026						10,200,000	30,191,192
Broadland	Rackheath	New Primary School #1	Land provided for in LP expected delivery 2FE school	10,200,000	2026						10,200,000	40,391,192
Broadland	Beeston	New Primary School #1	Land provided for in LP expected delivery 2FE school	10,200,000	2026						10,200,000	50,591,192
Broadland	Hellesdon	New Primary School	Land provided for in LP expected delivery 2FE school	10,200,000	2026						10,200,000	60,791,192
Broadland	Taverham	New Primary School	Land provided for in LP expected delivery 2FE school	10,200,000	2026						10,200,000	70,991,192
ALLOCATION 2026/27						0					51,000,000	70,991,192
South Norfolk	Long Stratton	Long Stratton New Primary School	Site Location agreed	10,200,000	2026						10,200,000	81,191,192
ALLOCATION 2027/28						0					10,200,000	81,191,192

Officer Contact

If you have any questions about matters contained in this paper, please get in touch with:

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Match funding Levelling up Fund projects

Phil Courtier, Director of Place, Broadland and South Norfolk District Councils

Summary

Norwich City Council has submitted a Levelling Up Fund (LUF) application for a programme of regeneration projects that will lever in significant infrastructure investment. To provide evidence of commitment and support from its Greater Norwich Partners, applications have been submitted to the Infrastructure Investment Fund (IIF) as match funding for two of the projects within the wider LUF bid, namely Sloughbottom Park Regeneration and Guildhall Hill and Exchange Street.

Both projects have been reviewed in line with the established Infrastructure Investment Fund (IIF) programme processes which include initial eligibility checks, detailed appraisals and peer reviews to ensure consistency of approach and correctness.

This report seeks the GNGBs agreement in advance of the standard process to formalising the Five-Year Infrastructure Investment Plan (5YIIP) because the need to secure match funding is time limited and a delay could impact on the LUF application, which has a provisional decision date of October 2022.

The GNGB are asked to agree to pre-commit £850k for Sloughbottom Park Regeneration and £2,771,548 for Guildhall Hill and Exchange Street within their next 5YIIP 2023-2028. Subject to them being successful with the LUF application, which will lever in significant additional match funding

Recommendations

(i) Agree to recommend Sloughbottom Park Regeneration and Guildhall Hill and Exchange Street projects to be included in the AGP 2023/24, to support Norwich City Council's Levelling Up Fund application bid.

(ii) Agree to pre-commit £850k of IIF to Sloughbottom Park Regeneration and £2,771,548k to Guildhall Hill and Exchange Street within the Greater Norwich Five Year Infrastructure Investment Plan 2023-2028 and to recommend their approval to the three partner district cabinets in Jan/Feb 2023.

Report

1. Introduction

The Call for projects opened on 14 June 2022 for a six week duration, following approval of the Greater Norwich Infrastructure Plan (GNIP) by the GNGB at their public meeting on 13 June 2022.

Projects applying to the fund undergo a detailed appraisal process in line with the established Infrastructure Investment Fund (IIF) programme processes. A joint review of projects is undertaken with district officers prior to initial recommendations being presented to the Infrastructure Delivery Board (IDB). Projects recommended for approval form part of the Annual Growth Programme (AGP), which form the basis of the next Five-Year Infrastructure Investment Plan (5YIIP).

The GNGB at their December meeting, are asked to agree and recommend the 5YIIP to each District Cabinet and full council, progressing a list of projects to form part of the Annual Growth Programme. Successful projects are formally notified in Jan/Feb of the following year once approval is confirmed.

This year, two projects included in the process fall outside the standard timescales due to sensitivity around timelines for decision-making.

This process of asking the GNGB to make a pre-allocation of the IIF was used in 2019 to support the Houghen Plantation project (now known as Broadland Country Park), which was also a time limited decision.

2. The Projects

Sloughbottom Park Regeneration

The Sloughbottom Park Regeneration project is part of a Levelling Up Fund (LUF) application for the North Norwich Constituency. The project aims to improve the wellbeing and life chances of people in Mile Cross, helping to address the intergenerational problems which entrench deprivation and inhibit social mobility. It is understood that investment in sport and community assets helps to level up communities and narrow gaps in inequality. Sport England's Active Lives survey found that people who are more physically active report higher life satisfaction and better health, are more likely to be employed, and are less likely to engage in criminal activities.

This project will deliver a linked set of new community facilities, including; A new 3G football pitch; league standard changing rooms; a multi-purpose pavilion and café; a play park; BMX track; modular storage facilities to be shared by the BMX track and Norfolk Wildlife Trust; Carpark, paths, signage and lighting; cycle highway connections, to include an upgrade to the 450m 'Dolphin Cycle Path which connects the Mile Cross area to the City via National Cycle Route 1 (Marriott's Way).

£850k is being sought as match funding for provision of the 3G pitch and changing rooms, which will lever an additional £7,662,025 of funding and will make a significant impact to the Mile Cross area.

Guildhall Hill and Exchange Street

The Guildhall Hill and Exchange Street project is part of the [Connecting the Norwich Lanes](#) programme, which is led by Norfolk County Council. It will create a public space destination in the northern part of the Market Place next to The Guildhall and use the removal of traffic from Exchange Street to create an attractive environment for walking, cycling and socialising.

The importance of this project is underlined by its inclusion in Norwich City Council's Levelling Up Fund application for the city centre / Norwich South constituency that has been supported by a wide range of stakeholders on the Town Deal Board, including the city's two MPs, the Chamber of Commerce and Norwich BID. The overall application is described as follows:

"This bid will build on the success of Norwich's knowledge-based economy, alleviate deprivation, develop the higher-level creative technology skills that will support digital creative businesses, revitalise the city centre, reinvigorate our crucial visitor economy, and instil a sense of civic pride in Norwich as a place which is levelling up.

The project will reinforce freedom of movement for pedestrians to walk along and across Exchange Street by widening and paving the footway and elevating the asphalt carriageway close to footway level. It will allow cyclists to ride up to the Market Place on Exchange Street as well as continuing to ride down to St Andrews Street. It will relocate the taxi rank to between City Hall and the Forum and create an attractive and generous seating and planted area below the Guildhall where the taxi rank currently lies.

£2,771,548 is being sought as match funding for this project, which will lever in an additional £3,122,452 of funding.

Further details of both projects are provided as Appendix A to this report.

3. Agreement of IIF allocation

To enable Norwich City Council to progress their LUF application, they have submitted an application to the IIF for £850k for Sloughbottom Park Regeneration and £2,771,548 for Guildhall Hill and Exchange Street, which if successful, will lever in LUF funding of £7,662,025 and £3,122,452 respectively.

Both IIF applications are being recommended to the GNGB outside the timelines of the agreed process due to the fact that the LUF application submission is time limited, with a provisional decision date of October 2022. It is proposed that the GNGB agree to recommend these projects and pre-allocate funds in advance of the current decision-making process to support Norwich City Council's LUF bid.

The GNGB are asked to agree to pre-commit £850k for Sloughbottom Park Regeneration and £2,771,548 for Guildhall Hill and Exchange Street within their next 5YIIP.

Agreement will allow these two projects to confidently progress with their LUF application, but no draw down from the IIF will be permitted until after 1st April 2023, following the formal agreement of the 5YIIP. The draft 5YIIP will be reviewed by the GNGB at their meeting on 15 December 2022 and it will then be subject to the approval of the three district cabinets in Jan/Feb 2023.

4. Recommendations

(i) Agree to recommend Sloughbottom Park Regeneration and Guildhall Hill and Exchange Street projects to be included in the AGP 2023/24, to support Norwich City Council's Levelling Up Fund application bid

(ii) Agree to pre-commit £850k of CIL to Sloughbottom Park Regeneration and £2,771,548k to Guildhall Hill and Exchange Street within the Greater Norwich Five Year Infrastructure Investment Plan 2023-2028 and to recommend their approval to the three partner district cabinets in Jan/Feb 2023

5. Issues and Risks

5.1 Other Resource Implications

The growth programme, which these two projects will form a part of, requires continuous monitoring and reporting and will be undertaken by the existing resource of the Greater Norwich Projects Team. Resources for project delivery will be the responsibility of the respective Project Managers and Sponsor.

5.2 Legal Implications

No legal commitment is being requested within this report. The GNGB are being asked to bring forward their decision making regarding these two projects, agreeing to make a pre-commitment within the forthcoming 5YIIP. The 5YIIP will need to proceed through the pre-agreed decision-making process before any funding can be drawn down from the IIF.

5.3 Risks

The risks related to project cost and delivery remain with the project manager and sponsor. New projects are asked to sign an IIF funding offer letter to cover any additional project specific risks subject to specific conditions.

5.4 Equality

No specific issues arising from the funding of the Growth Programme. Individual project issues are the responsibility of the project manager and sponsor.

5.5 Environmental implications

Project managers and sponsors will be required to meet their own environmental obligations.

5.6 Data Protection Impact Assessment

Not applicable

Appendix A – Summary of project applications

Officer Contact

If you have any questions about matters contained in this paper please get in touch with:

Name	Telephone Number	Email address
Grace Burke	01603 222727	grace.burke@norfolk.gov.uk
Ruth Oyeniyi	01603 222125	ruth.oyeniyi@norfolk.gov.uk

Levelling Up Match Funding Report

Appendix A

Sloughbottom Park Regeneration

Project title	Sloughbottom Park Regeneration
Investment category	Transport <input type="checkbox"/> Green Infrastructure <input checked="" type="checkbox"/> Education <input type="checkbox"/> Community <input checked="" type="checkbox"/>
Applicant Organisation	Norwich City Council
Location of project	Broadland <input type="checkbox"/> Norwich <input checked="" type="checkbox"/> South Norfolk <input type="checkbox"/>
Project Description	
<p>This project will deliver a linked set of new community facilities, including:</p> <ul style="list-style-type: none"> • A new 3G football pitch: a high-quality, consistent playing surface which can be used year-round, greatly enhancing playing capacity and supporting more youth and adult matches. The new pitch will facilitate development of affiliated football in Norwich, plus allow for more youth matches, women and girls’ football, disability football and participation from lower socio-economic groups in Mile Cross and Norwich-wide. • League-standard changing rooms: new changing facilities meeting the FA standards, built closer to the proposed 3G pitch to allow easier management of the 3G facility. These changing rooms will include fully accessible facilities and an administration office. • Multi-purpose Pavilion and café: Overlooking the playing fields, the existing pavilion will be rebuilt as a more suitable community facility. The pavilion will serve multiple purposes: an information hub and classroom for the Norfolk Wildlife Trust so they can take school parties and local volunteer groups to the adjacent Sweetbriar Marshes, a space for the BMX club to run British Cycling sessions and Norfolk County FA to run coaching and educational sessions and will also be available for public booking. • Play Park: located in front of the pavilion, the play area will be upgraded with more inclusive playground equipment allowing all children to enjoy it. The surfaces within the play park area will also be improved to offer a higher level of safety. • BMX track: Refurbishing the track, replacing the track’s start gate with one which offers greater safety and increasing the height to national standard, portable floodlights to facilitate year-round use, and purchase of a whacker plate for the Norwich Flyers BMX club located at the park to use so they are able to maintain the track. 	

- **Modular storage facilities** at the BMX track, replacing the currently leaking storage unit. These upgraded storage facilities will be shared with the Norfolk Wildlife Trust for equipment used in conservation work at Sweetbriar Marshes.
- **Car park, paths, signage and lighting:** the park’s supporting infrastructure requires improvement to facilitate better access and use. The car park will be resurfaced, with a new car entrance and marked parking bays. Paths around the park have become uneven so they will be resurfaced to improve safety and access for those with a disability. Paths will also be widened where possible to allow for cyclists and pedestrians. Both the car park and the central path through the park will have lighting installed to improve safety and assist in preventing anti-social behavior. Signs will be installed to assist with public navigation, particularly for the entrance into Sweetbriar Marshes from Sloughbottom Park.
- **Cycle Highway connections:** upgrades to the vital 450m ‘Dolphin Path’ cycle path which connects the Mile Cross area into the city via National Cycle Route 1 (Marriott’s Way) to improve lighting, widen the path and replace dilapidated boundary fencing. This will improve access to economic opportunities as well as leisure facilities. In addition, two independent bike repair stations will be installed in Sloughbottom Park, one by the BMX track on Marriott’s Way and one by the new café.

The project is in Sloughbottom park, adjacent to the former Mile Cross depot site which is in the process of being redeveloped to add additional housing to the area (circa 200 homes). The project will add important physical activity infrastructure within the location as well as the improved access to the city centre via Marriot’s way.

The specific elements within this project that are relevant to this application are the 3G pitch and changing rooms which is a project highlighted in the GNIP and the upgrade to Dolphin Path, which is part of the orange pedal way and intersects with Marriott’s Way (which also has the status of being national cycle route 1 / red pedal way).

Total estimated project costs	£ 8,512,025
Total CIL funding required	£ 850,000

Site location map



Guildhall/Exchange Street Improvements

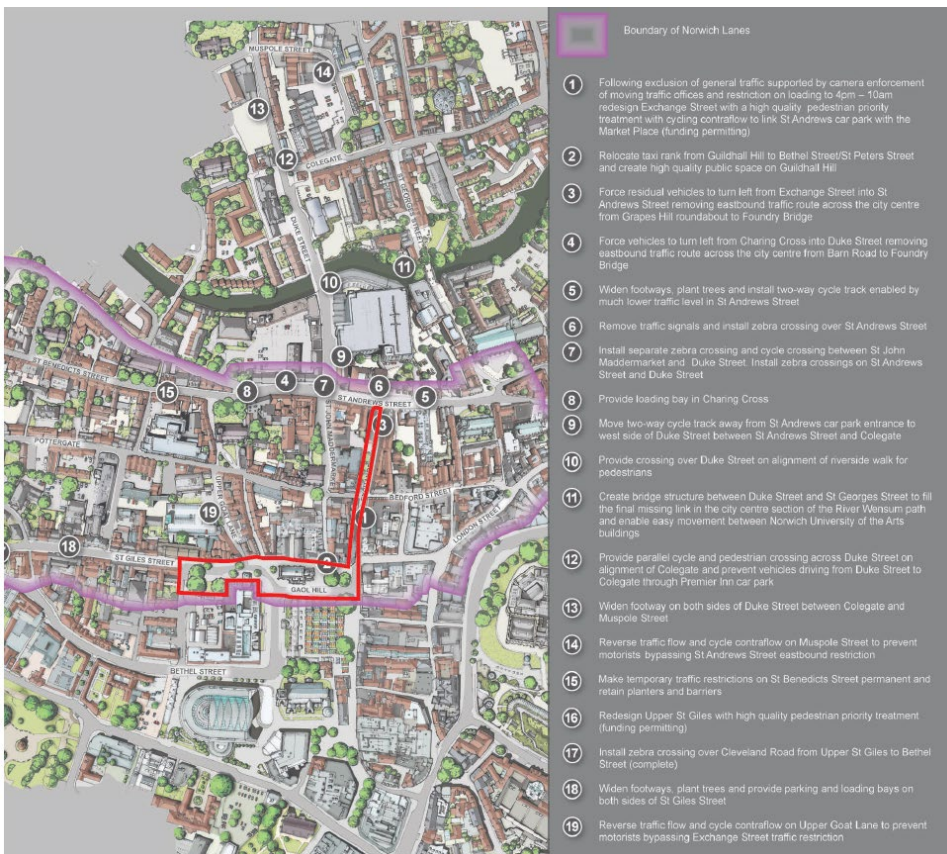
Project title	Guildhall/Exchange Street Improvements
Investment category	Transport <input type="checkbox"/> Green Infrastructure <input checked="" type="checkbox"/> Education <input type="checkbox"/> Community <input checked="" type="checkbox"/>
Applicant Organisation	Norwich City Council
Location of project	Broadland <input type="checkbox"/> Norwich <input checked="" type="checkbox"/> South Norfolk <input type="checkbox"/>
Project Description	
<p>This is a major project to create a public space destination in the civic heart of Norwich between the Guildhall, Jarrold Department Store and the Market that would be connected to the north of the city centre via a rejuvenated Exchange Street. The improved public space will support and encourage more intensive use of nearby retail and commercial space and feature the following main changes</p> <ul style="list-style-type: none"> • Reinforcing freedom of movement for pedestrians to walk along and across Exchange Street and supporting the recently agreed traffic restrictions by widening and paving the footway, elevating the asphalt carriageway close to footway level and introducing permanent street furniture so people can sit outside and enjoy their surroundings, including at the popular cafes which have benefited from the temporary arrangements introduced during the pandemic. • Enabling cyclists to ride up to the Market Place on Exchange Street as well as continuing to ride down to St Andrews Street. Cycle parking will be provided so people can conveniently do their shopping or visit cafes and restaurants by bike. • Installation of a camera to help with enforcement of the traffic restrictions upon which the pedestrian and cycle improvements depend. This would build on Norfolk County Council's recent acquisition of powers to deal with moving traffic offences. • Creating an attractive and generous seating and planted area below the Guildhall where the taxi rank currently lies. The demand is demonstrated by the people that crowd into Memorial Gardens to chat and eat throughout the day. The arrangement of seating and planting would open and frame pedestrian routes that are currently blocked by parked and manoeuvring taxis. Access to parking for disabled motorists and commercial loading for the Market and business premises on Guildhall Hill would remain. • A new taxi rank will be created between City Hall and the Forum close to the corner of St Peter's Street and Bethel Street, which is the permitted access loop for traffic following the closure of Exchange Street, which includes taxis. 	

The project is part of the [Connecting the Norwich Lanes](#) (CtL) programme, which is led by Norfolk County Council. Several elements have been consulted on and approved as part of the Transforming Cities funded work. The Lanes is an award-winning cluster of mutually supportive independent businesses that trade within the intricate weave of characterful medieval streets between the Market Place and the River Wensum. The experience of walking, browsing and being sociable is intrinsic to its success and to people’s enjoyment of the area. Over the years vehicles have been moved out of its narrowest streets but traffic remains a barrier and a blight in some streets such as Exchange Street and St Andrews Street.

Norfolk County Council have assessed the project using the Department for Transport’s Active Mode Appraisal Tool. Over thirty thousand pedestrians were recorded crossing the junction at the bottom of Guildhall Hill near Jarrold on 30 May 2022 and this huge number of project beneficiaries combined with improvements to congestion, air quality, greenhouse gases, physical and mental wellbeing, journey ambience, amount to £31.8m of monetised benefit and a benefit cost ratio of 7.89, which is considered very high value for money.

Total estimated project costs	£ 5,894,000
Total CIL funding required	£ 2,771,548

Site location map



City Deal Borrowing

Phil Courtier, Director of Place, Broadland and South Norfolk District Councils

Summary

Prior to the next tranche of Greater Norwich City Deal borrowing being drawn to support the delivery of Long Stratton Bypass, an amendment is required to the original borrowing agreement to extend the authorisations beyond that agreed for the Broadland Northway (previously known as the NDR). This amendment can be made through the signing of a deed of variation, the details of which are provided with this report (Appendix A). This decision is to be made by each District Cabinet and Full Council.

The Long Stratton Bypass project are also requesting to increase their City Deal borrowing allocation to £10m. This is the full amount that was initially allocated to the project within the Greater Norwich City Deal Document, that all partners signed with Government in December 2013. This report introduces the project change request (Appendix B) and provides a summary of the funding decision making. This decision has been delegated to the GNGB.

Recommendations

(i) The GNGB are to recommend their District Cabinet and Full Councils agree the signing of this deed of variation to the agreement entitled, Partner Draw down and Borrowing Authorisations, that was originally signed by all partners on 21st October 2015. The deed of variation is included as Appendix A.

(ii) The GNGB agree for the City Deal borrowing to support the delivery of Long Stratton Bypass to be increased to £10m, the full amount allocated within the City Deal Document which all partners signed with Government in December 2013. The project change request is included as Appendix B.

Report

1. Introduction

The allocation of City Deal borrowing to support the delivery of Long Stratton Bypass (LSBP) was agreed by all partners in March 2022 alongside the Five-Year Infrastructure Investment Plan 22-27 (5YIIP). At the time of reporting, LSBP was forecasting a funding requirement of £6.733m. This amount was used to evidence the decision making to draw down the borrowing. The project is now requesting to increase this borrowing to the full £10m, as allocated within the Greater Norwich City Deal Document.

Prior to this next tranche of Greater Norwich City Deal borrowing being drawn, an amendment is required to the original borrowing agreement entitled, Partner Draw down and Borrowing Authorisations, that was originally signed by all partners on 21st October 2015.

2. Background to the City Deal Borrowing

As part of the Greater Norwich City Deal agreement¹ signed with MHCLG in 2015, the Greater Norwich Growth Board (GNGB) were afforded the opportunity to access lower-cost loan funding from the Public Works Loans Board (PWLB).

To date, only the first £40m for the Broadland Northway (previously known as the NDR) has been drawn down by Norfolk County Council, as the GNGBs Accountable Body. This loan runs until June 2041 and is repaid in yearly instalments from the Infrastructure Investment Fund (IIF pooled CIL).

In March 2022, each District Cabinet and Full Council agreed for the next tranche of City Deal borrowing to be drawn to support the delivery of Long Stratton Bypass and delegated authority was granted to the GNGB to sign the borrowing agreement together with their s151 officer's, under the direction of Norfolk County Council as the Accountable Body.

The draft agreement for the new loan is intended to be added as 'schedule 2' to the original legal agreement which confirms the GNGB partner draw down and borrowing authorisations that was signed by all partners on 21st October 2015.

Upon reflection of the 2015 agreement, Nplaw have advised that it is not clear that additional loans can be added to schedule 2. To avoid any doubt, they have advised that a minor amendment should be made to the original 2015 agreement, which once signed by all partners will enable the agreed LSBP loan and any subsequent loans to be added

The amendment needs to be actioned through the signing of a deed of variation by all partners. See Appendix A.

3. The proposed deed of variation

Currently, section 16 of the 2015 agreement states

This Agreement may only be varied by written agreement of the Parties

The deed of variation proposes adding a new clause 16.2

The Parties agree that the Agreement shall be reviewed/varied from time to time as provided for by clause 16 of the Agreement and in any event on or before the availability of additional project funding in order to meet the requirements of the Project. Once reviewed, and subject to clause 16, an updated /revised/amended Schedule 2 Project Schedule will forthwith be agreed between the Parties in the form set out (below as appears at Annex 1 to this deed of variation) and will be appended to the Agreement.

The project schedule referenced as Annex 1 is included within Appendix A. It mirrors that which has already been agreed for the NDR and Long Stratton Bypass loans. It is proposed that all future tranches of borrowing will use the same template.

¹ <https://www.gov.uk/government/publications/city-deal-greater-norwich>

4. Long Stratton Bypass decision making

Alongside the 5YIIP 22-27, each partner Cabinet and Full Council agreed the below:

- (i) to agree the draft legal loan agreement for the drawdown of £6.733m through the Greater Norwich City Deal, to support the delivery of Long Stratton Bypass
- (ii) Subject to (i) for the GNGB to be granted delegated authority to sign the final legal loan agreement together with their s151 officer's, under the direction of Norfolk County Council as the Accountable Body.

All previous versions of the 5YIIP have confirmed that LSBP has been allocated up to £10m within the City Deal document. If approved by the GNGB, this increase will be reported in the forthcoming 5YIIP 23-28. Although it is not necessary to return to each partner authority to agree the change, this approach would ensure that any change is transparent to all partners and can be noted prior to the loan draw down being actioned.

The Long Stratton Bypass change request is included as Appendix B

5. The forecasted cost of the increased borrowing

Borrowing to support the delivery of LSBP will be repaid over 25 years from the Infrastructure Investment Fund (IIF – pooled CIL). The updated project budget within the change request programmes the City Deal borrowing to be drawn in 24/25. The forecasted cost to draw down £10m is £692,554 a year for 25 years.

Please note that this is a forecasted figure. The cost of borrowing will be confirmed on the date that it is drawn so the final repayment amount will differ.

6. Recommendations

The GNGB are to recommend their District Cabinet and Full Councils agree to the signing of a deed of variation for the agreement entitled, Partner Draw down and Borrowing Authorisations, that was originally signed by all partners on 21st October 2015. The deed of variation is included as Appendix A.

The GNGB agree for the City Deal borrowing to support the delivery of Long Stratton Bypass to be increased to the full £10m, as allocated within the City Deal Document which all partners signed with Government in December 2013. The Long Stratton Bypass change request is included as Appendix B.

7. Issues and Risks

Other Resource Implications

Monitoring and reporting of this loan draw down will be managed within the existing staff resource of the Greater Norwich Project Team.

Legal Implications

The signing of the deed of variation is adding surety to the legal agreement which relates to the GNGB partner draw down and borrowing authorisations that was originally signed by all partners on 21st October 2015.

The IIF pooling arrangements and the designation of an Accountable Body are set out in the Joint Working Agreement which was signed on 21 October 2015. It is supported by the Infrastructure Investment Fund Programme Governance which is agreed by all partners.

The Long Stratton Bypass loan draw down will be underwritten by a legal agreement which will need to be signed by all partners. As agreed within the GNGBs signed Joint Working Agreement, a unanimous decision will be required from all GNGB partners prior to the draw down being actioned.

8. Risks

This is a variation to an existing signed agreement. The City Deal borrowing referred to in this report has already been agreed by the partners and no new risks are identified.

There is a risk that there will not be enough money within the IIF to make interest and loan repayments in the medium to long term. This risk is alleviated by the agreed monitoring and reporting processes that the GNGB adhere to. The 5YIIP provides an annual financial update, any new allocations are only agreed when all existing commitments are considered. A cash reserve equal to one year's interest and loan repayment will also be put aside to act as a safeguard against any unforeseeable financial events. Subject to this change request being agreed, the cash reserve to support the forecasted repayment will be increased within the forthcoming 5YIIP 23-28.

9. Equality

Individual project equality issues are the responsibility of the project manager and sponsor.

10. Environmental implications

Individual project environmental obligations are the responsibility of the project manager and sponsor

Appendix A – Draft Deed of Variation

Appendix B – Long Stratton Bypass change request

Officer Contact

If you have any questions about matters contained in this paper please get in touch with:

Name	Telephone Number	Email address
Grace Burke	01603 222727	grace.burke@norfolk.gov.uk
Ruth Oyeniyi	01603 222125	ruth.oyeniyi@norfolk.gov.uk

This Deed of Variation is made on

2022

DEED OF VARIATION TO AGREEMENT RELATING TO GNGB PARTNER DRAW-DOWN AND BORROWING AUTHORISATIONS

BETWEEN:

BOADLAND DISTRICT COUNCIL of Thorpe Lodge, 1 Yarmouth Road, Norwich, Norfolk NR2 1NH ("**Broadland**").

NORWICH CITY COUNCIL of City Hall, St Peter Street, Norwich, NR2 1NH ("**Norwich**").

SOUTH NORFOLK DISTRICT COUNCIL of South Norfolk House, Swan Lane, Long Stratton, Norfolk, NR15 2XE ("**South Norfolk**").

NORFOLK COUNTY COUNCIL of County Hall, Martineau Lane, Norwich NR1 2DH ("**County Council**")

(together, the Parties)

Background:

- (A) This Deed of Variation ('Deed') is supplemental to the agreement Relating to GNGB Partner Draw-down and Borrowing Authorisations entered into by the parties and dated [] (the " Agreement").
- (B) The Parties have agreed to include for purposes of review a Project Schedule. Consequently, the Parties wish to amend the Agreement as set out in this Deed with effect from the date of this Deed ('Variation Date').

It is agreed as follows:

1. The Parties agree that unless otherwise expressly provided, the definitions and interpretation of this Deed are in accordance with Clause 1 of the Agreement.
2. With effect from the Variation Date, the Parties agree to amend the Agreement as follows:
 - 2.1 A new clause 16.2 is added as follows:

The Parties agree that the Agreement shall be reviewed/varied from time to time as provided for by clause 16 of the Agreement and in any event on or before the availability of additional project funding in order to meet the requirements of the Project. Once reviewed, and subject to clause 16, an updated /revised/amended Schedule 2 Project Schedule will forthwith be agreed between the Parties in the form set out (below as appears at Annex 1 to this deed of variation) and will be appended to the Agreement.
3. The Agreement shall remain effective and unaltered except as amended by this Deed.
4. This Deed and any dispute or claim arising out of, or in connection with, it, its subject matter or formation (including non-contractual disputes or claims) shall be governed by, and construed in accordance with, the laws of England.

5. The Parties irrevocably agree that the courts of England shall have exclusive jurisdiction to settle any dispute or claim arising out of, or in connection with, this Deed, its subject matter or formation (including non-contractual disputes or claims).
6. This Deed may be signed in any number of separate counterparts, each of which when signed and dated shall be an original, and such counterparts taken together shall constitute one and the same agreement.

This document has been executed as a Deed and is delivered and takes effect on the date stated at the beginning of it.

THE COMMON SEAL of
NORFOLK COUNTY COUNCIL
 was hereunto affixed in the presence of

)
)
)

THE COMMON SEAL of
BROADLAND DISTRICT COUNCIL
 was hereunto affixed in the presence of

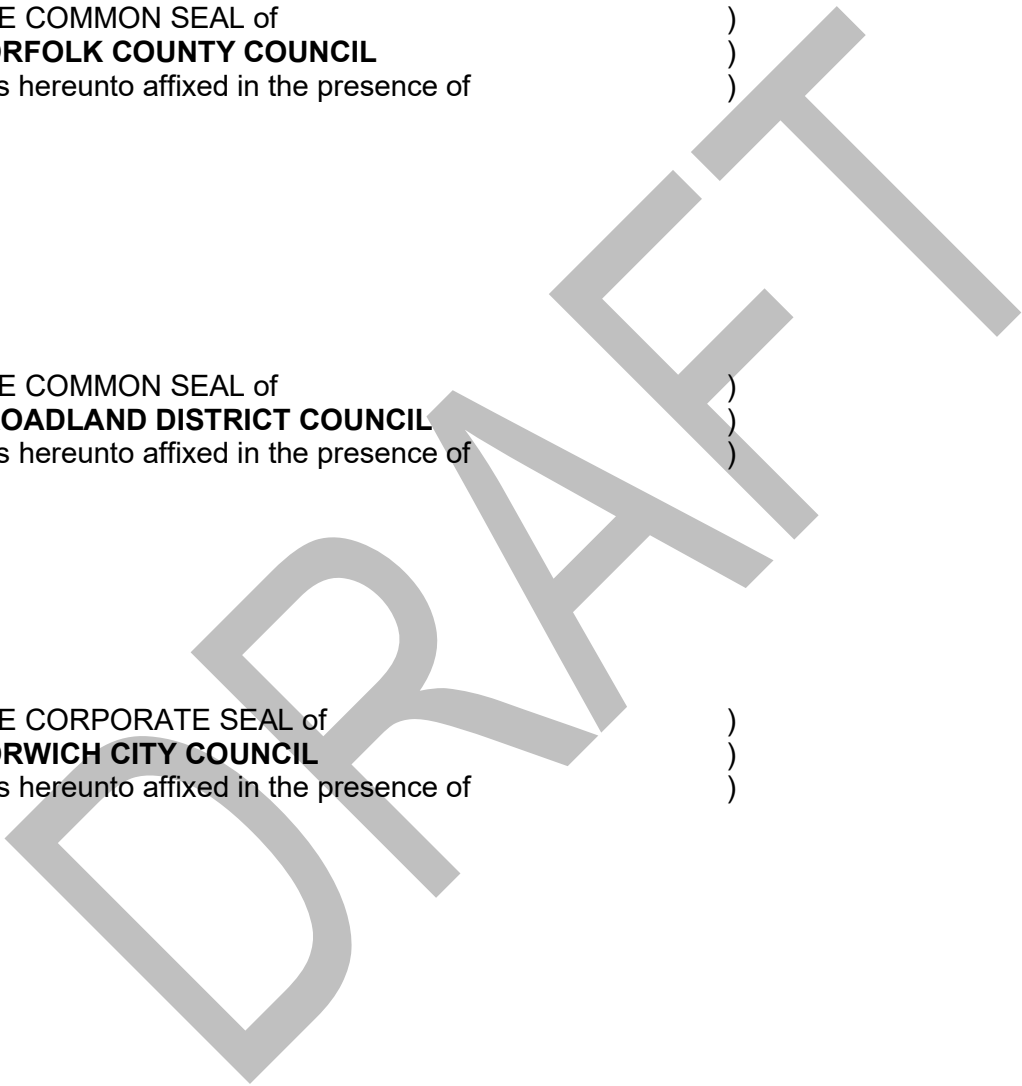
)
)
)

THE CORPORATE SEAL of
NORWICH CITY COUNCIL
 was hereunto affixed in the presence of

)
)
)

THE COMMON SEAL of
SOUTH NORFOLK DISTRICT COUNCIL
 was hereunto affixed in the presence of

)
)
)



ANNEX 1 (Project schedule)

Dated _____ 20[]

Background

- This Project Schedule sets out agreed obligations in relation to Partner Draw-down and Borrowing Authorisations for the [Construction of xxx] and has been prepared in accordance with clause 5 of the Agreement Relating to GNGB Partner Draw-down and Borrowing Authorisations dated 21st October 2015 between Broadland District Council, Norwich City Council, South Norfolk District Council and Norfolk County Council (“the Agreement”).
- Accordingly this Project Schedule forms part of the Agreement.

1 Project

- [Construction of] and related measures “the Project”.

2 Project Description

- [xxx]
- [xxx]

3 Project Period

- The Project is due to mobilize in [xxx].
- Construction is programmed to begin in [xxx] with a majority of the works completed by [xxx].

4 Background

- The adopted Joint Core Strategy for Broadland, Norwich and South Norfolk identifies [xxx] as a key location for growth and proposes the development of [xxx].

5 Agreed terms

- Loan funding would be repaid over a [20 year] period

6 Additional Terms & Conditions

Greater Norwich Growth Board

www.greaternorwichgrowthboard.gov.uk

Project Change Request Form

GP Reference: GP26		Project Title: Long Stratton Bypass					
Original (Do not change)	Project Budget (Agreed at project start)	2021/22	2022/23	2023/24	2024/25	2025/26	Total
	CIL supported borrowing		1,368	3,337	2,028		6,733
	DfT	1,750	3,192	7,787	13,481		26,210
	Local contribution	750			3,750		4,500
	Total	2,500	4,560	11,125	19,259		37,443
Project Description (Agreed at project start)		Delivery of the Long Stratton Bypass, which will facilitate removal of through traffic from the town, will provide relief for the community from vehicle emissions, noise, accidents, visual intrusion and community severance. The continued presence of the A140 and its traffic in the centre of Long Stratton is inconsistent with the existing character and function and a serious barrier to the planned housing and economic growth. Provision of the bypass will also remove a notorious bottleneck on this key route, reducing journey times and increasing journey reliability.					

Date of change request	07/09/2022
------------------------	------------

Changes to budget amount and/or draw down schedule	Project Budget (include the change)	2021/22	2022/23	2023/24	2024/25	2025/26	Total
	CIL supported borrowing and/or IIF				10,000		10,000
	DfT	1,750	3,192	7,787	13,481		26,210
	Local contribution					10,021	10,021
	Total	1,750	3,192	7,787	23,481	10,021	46,231

<p>Reason for change request* Explain the change in project budget, scope and/or programme you are requesting to make: What is the change? Why is it required? What mitigating actions have you already taken? How will this affect the overall project?</p>	<p>Long Stratton Bypass request to increase the amount of CIL supported borrowing to the full £10m, as allocated within the Greater Norwich City Deal.</p> <p>A number of factors have had an impact on the project, and in particular the timescales for its delivery and the budget provision. These include the ongoing national and worldwide impacts such as the pandemic and more recently the war in Ukraine, which has affected world markets and caused inflation, notably within the construction sector. In addition, recent national announcements related to ‘nutrient neutrality’ have had an impact on the project’s delivery timescales.</p> <p>As part of the development of the project, the estimated costs contained within the Outline Business Case have been reviewed and updated to reflect the progression of the design as well as the impacts of world events over the past 2-3 years. The outcome of that exercise has identified an increase in the cost estimate to £46.232m.</p> <p>The increase of £8.789m over the £37.443m, is in broad alignment with increases seen on other projects, as well as within the construction industry in general. An increase in costs has been seen across all budget heading elements of the project.</p> <p>The increases in costs can be mainly attributed to the following issues</p> <ul style="list-style-type: none"> • Significant increase in inflationary allowance • Maturing of the construction market following failures to large scale contracting companies • Programme slippage – Delays associated with the planning process have had a detrimental effect on the delivery programme, pushing back the proposed start of works date. These delays also mean that the project cost is further impacted by inflation • Discrepancy in earthworks quantities – Re-working of the quantities supporting the rebasing of the cost estimate, and taking into account details in the updated planning application, identified a discrepancy in the earthwork totals required for the project. Having readjusted those quantities it has increased the construction cost element <p>There remains a funding gap on the project, currently reflected in the Local contribution 25/26 which the project is still looking to resolve.</p>
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Greater Norwich Growth Board

www.greaternorwichgrowthboard.gov.uk

Project Change Request Form

Submitted by:	Rod Kelly	Date:	07/09/22
Project Sponsor:	Vince Muspratt	Date:	07/09/22
Project Manager:	Rod Kelly	Date:	07/09/22